

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
JULY 1, 2025 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-3)

- I. CALL TO ORDER..... David Dunn, President**
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES David Dunn**
- III. INVOCATION..... Chaplain Doug Herget**
- IV. PLEDGE OF ALLEGIANCE David Dunn**
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM..... Will Kappauf (p.4)**
- VI. AWARDS AND RECOGNITION**
 - A. July 2025 Associates of the Month Russell Tippin**
 - Nurse - Areli Adame
 - Clinical – Heather Garcia
 - Non-Clinical – Gerald McBride
 - B. Net Promoter Score Recognition..... Russell Tippin**
 - Dr. Merry Hart
 - Dr. Saima Mahmood
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA David Dunn (p.5-44)**
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Board Retreat Minutes, May 28-29, 2025**
 - B. Consider Approval of Regular Meeting Minutes, June 3, 2025**
 - C. Consider Approval of Joint Conference Committee, June 24, 2025**
 - D. Consider Approval of Federally Qualified Health Center Monthly Report, May 2025**
 - E. Consider Approval of ECHD Board Committee Assignments**
 - F. Consider Approval of the 2025 Charter for Compliance Committee**

X. COMMITTEE REPORTS

A. Finance Committee Bryn Dodd (p.45-92)

1. Financial Report for Month Ended May 31, 2025
2. Consent Agenda
 - a. Consider Approval of Merge Healthcare - Unity Contract Renewal.
 - b. Consider Approval of Carefusion BD Contract Renewal.
 - c. Consider Approval of ChemAqua Contract Renewal.
 - d. Consider Approval of Lockton Dunning Brokerage & Consulting Contract Renewal.
 - e. Consider Approval of Sleep Sofas and Chairs – CMN Funding Approved
 - f. Consider Approval of RetCam Envision System – CMN Funding Approved
 - g. Consider Approval of Triton Technology – CMN Funding Approved
3. Consider Approval of Medical Technology Associates Agreement
4. Consider Approval of Electronic Signs for Clinics

B. Executive Policy CommitteeDon Hallmark (p.93-94)

XI. TTUHSC AT THE PERMIAN BASIN REPORT

XII. CHANGE TO FINANCIAL ACCOUNTS WITH FROST AND MOMENTUM Russell Tippin

**XIII. CONSIDER APPROVAL OF WITTKIEFER MASTER INTERIM SERVICES AGREEMENT.....
..... Steve Steen**

**XIV. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.95-99)**

- A. HealthSure Insurance Renewal**
- B. Clinic Update**
- C. Update on Energy-As-A-Service (EaaS)**
- D. Comprehensive Hospital Increase Reimbursement Program (CHIRP) /Delivery System Reform Incentive Pay (DSRIP) Rates**
- E. Ad hoc Report(s)**

XV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code;(2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (3) Discussion of Personnel Matters pursuant to Section 551.074 of the Texas Government Code.

XVI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements

XVII. ADJOURNMENTDavid Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
BOARD RETREAT
ODESSA, TEXAS
MAY 28 - 30, 2025**

MINUTES OF THE MEETING

Wednesday, May 28, 2025 at Odessa Country Club

MEMBERS PRESENT: Don Hallmark, Vice President
Will Kappauf
Sylvia Rodriguez-Sanchez
David Dunn
Kathy Rhodes
Bryn Dodd - late

MEMBERS ABSENT: Wallace Dunn, President

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Adiel Alvarado, President of MCH ProCare
Kim Leftwich, Chief Nursing Officer
Dr. Timothy Benton, Chief Medical Officer
Tina Leal, Vice President Physician & Community Relations
Alison Pradon, Vice President of Development
Linda Carpenter, Chief Information Officer
Gingie Sredanovich, Chief Compliance Officer
Staci Ashley, Chief Human Resources Officer
Courtney Look-Davis, Chief Experience & Quality Officer
Brad Dummer, Chief Cyber Security Officer
Mary Gallegos, Risk Manager
Amanda Tyler, Regional Services Manager
Grant Trollope, Associate Chief Financial Officer
Eva Garcia, Divisional Director Financial Operations
Garret Davis, Vice President Strategic Initiatives
Dr. Jeffrey Pinnow, Chief of Staff - late
Dr. Nimat Alam, Vice Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to CEO
Phillip Robinson, Cerner IT
Sasha Preble, Optum
Greta Hanson, Optum
Vidal Seegobin, Optum
Emilia Ramsby, Optum
Bryan Cox, Revenue Cycle Director

CALL TO ORDER

Don Hallmark, Vice President, called the meeting to order at 11:00 a.m. at the Odessa Country Club in Odessa, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

WELCOME, INTRODUCTIONS AND OBJECTIVES

Russell Tippin, President/CEO welcomed all attendees and explained the objectives of the meeting.

STRATEGIC PLANNING

Sasha Preble and Vidal Seegobin with Optum, led the group in discussions including the strategic priorities of what's changed over the last year and how else might we consider responding to the new pressures.

This was for informational purposes only and no action was taken.

TEXAS TECH PARTNERSHIP

Dr. Timothy Benton provided an update to the group about Texas Tech's vision to transform healthcare through innovation & collaboration in the region.

This was for informational purposes only and no action was taken.

MCHS LEADERSHIP AND STAKEHOLDER INTERVIEWS

Greta Hanson with Optum led the group in discussions related to workforce engagement, operational driver and accountability.

This was form informational purposes only and no action was taken.

PEOPLE PILLAR PROGRESS UPDATE

Staci Ashley, Chief Human Resources Officer and Alison Pradon, Vice President of Development provided an update on the People Pillar.

These reports were for informational purposes only and no action was taken.

QUALITY/EXPERIENCE PILLAR PROGRESS UPDATE

Courtney Look, Chief Experience & Quality Officer, provided an update on the Experience Pillar.

Kim Leftwich, Chief Nursing Officer, provided an update on the Quality Pillar.

MCHS FOUNDATION

Kelby Davis, MCHS Foundation Vice President, provided an update the MCHS Foundation.

This report was for informational purposes only and no action was taken.

FINANCE PILLAR PROGRESS UPDATE

Eva Garcia, Divisional Director of Financial Operations and Bryan Cox, Revenue Cycle Director, provided an update on the Finance Pillar.

This report was for informational purposes only and no action was taken.

RECESS

With no further business, Don Hallmark recessed the meeting at 5:07 p.m.

Thursday, May 29, 2025 at Lantana Acres, Odessa, Texas

MEMBERS PRESENT:

Don Hallmark, Vice President
Will Kappauf
Sylvia Rodriguez-Sanchez
David Dunn
Kathy Rhodes
Bryn Dodd - late

MEMBERS ABSENT:

Wallace Dunn, President

OTHERS PRESENT:

Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Adiel Alvarado, President of MCH ProCare
Kim Leftwich, Chief Nursing Officer
Dr. Timothy Benton, Chief Medical Officer
Tina Leal, Vice President Physician & Community Relations
Linda Carpenter, Chief Information Officer
Gingie Sredanovich, Chief Compliance Officer
Staci Ashley, Chief Human Resources Officer
Courtney Look-Davis, Chief Experience & Quality Officer
Brad Dummer, Chief Cyber Security Officer
Mary Gallegos, Risk Manager
Amanda Tyler, Regional Services Manager
Grant Trollope, Associate Chief Financial Officer
Eva Garcia, Divisional Director Financial Operations
Garret Davis, Vice President Strategic Initiatives
Dr. Jeffrey Pinnow, Chief of Staff
Dr. Nimat Alam, Vice Chief of Staff
Bryan Cox, Revenue Cycle Director
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to CEO
Phillip Robinson, Cerner IT
Sasha Preble, Optum
Greta Hanson, Optum
Gail Scarboro- Hirtz, Hirtz Management Services

CALL TO ORDER

Don Hallmark, Vice President, called the meeting to order at 11:04 a.m. at Lantana Acres in Odessa, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

WELCOME

Russell Tippin, President/CEO, welcomed all attendees.

This was for informational purposes only and no action was taken.

RECAP OF DAY 1

Sasha Preble, Optum provided a recap of Day 1.

This was for informational purposes only and no action was taken

FINANCE PILLAR PROGRESS UPDATE CONTINUED

Eva Garcia, Divisional Director of Financial Operations, Bryan Cox, Revenue Cycle Director, and Gail Scarboro-Hritz with Hritz Management Services provided an update on the Finance Pillar.

This report was for informational purposes only and no action was taken.

LEADERSHIP ACTIVITY

Sasha Preamble, Optum led the board in an activity

This is for informational purposes only, no action was taken.

GROWTH PILLAR PROGRESS UPDATES

Tina Leal, Vice President of Provider Relations & Recruitment, provided an update on Provider recruiting.

Linda Carpenter, Chief Information Officer, provided an update on the Digital Experience.

Brad Dummer, Chief Cyber Security Officer, provided an update on Artificial Intelligence.

Linda Carpenter, Chief Information Officer, provided an update on the Project Governance.

Matt Collins, Chief Operating Officer, provided an update on the Cardiovascular Service Line.

Matt Collins, Chief Operating Officer, provided an update on the Urgent Care Optimization.

Garret Davis, Vice President Strategic Initiatives provided an update on the future service lines.

Matt Collins, Chief Operating Officer, provided an update on the Facility Master Plan.

Sasha Preble, Optum provided an update on the Ambulatory Surgery Center.

These reports were for informational purposes only and no action was taken.

BERNHARD PARTNERSHIP OPPORTUNITY

Bernhard now known as, ENFRA presented the board of directors with a Energy-As-A-Service opportunity.

This presentation was for informational purposes only and no action was taken.

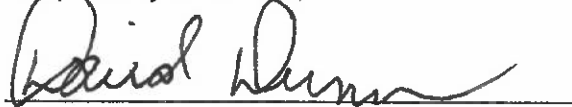
ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 5:36 p.m.

Friday, May 30, 2025 at Medical Center Hospital, Odessa, Texas

This day of the retreat was cancelled.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "David Dunn", is written over a horizontal line.

David Dunn, Secretary
ECHD Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JUNE 3, 2025 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Don Hallmark, Vice President
Bryn Dodd
Sylvia Rodriguez-Sanchez
David Dunn
Will Kappauf
Kathy Rhodes
Wallace Dunn, President via TEAMS

OTHERS PRESENT:

Russell Tippin, Chief Executive Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Steve Ewing, Chief Financial Officer
Kim Leftwich, Chief Nursing Officer
Dr. Jeffrey Pinnow, Chief of Staff
Dr. Nimat Alam, Vice Chief of Staff
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Don Hallmark, Vice President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

Don Hallmark called roll, and everyone was present.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

Don Hallmark led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Kathy Rhodes presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. Letter of Support

Russell Tippin, Chief Executive Officer, introduced Dr. Devi Priya Suravajjala with Texas Tech University Health Sciences Center.

B. June 2025 Associates of the Month

Russell Tippin, Chief Executive Officer, introduced the June 2025 Associates of the Month as follows:

- Clinical – Bronte Reed-Jackson
- Non-Clinical – Heaven Hunt
- Nurse – Nova Robinson

C. Net Promoter Score Recognition

Russell Tippin, Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Dr. Avelino Garcia
- Jackie Lehr, NP
- Cath Lab

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, May 6, 2025**
- B. Consider Approval of Special Meeting Minutes, May 14, 2025**
- C. Consider Approval of Joint Conference Committee, May 27, 2025**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, April 2025**

Don Hallmark moved, and Bryn Dodd seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended April 30, 2025.
2. Consent Agenda

- a. Consider Approval of Xsolis Contract Renewal.
 - b. Consider Approval of Amendment to Statement of Work for Vizient Clinical Database Services.
3. Consider Approval of NovaRad PACS Project.

Kathy Rhodes moved, and Will Kappauf seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Executive Policy Committee

Due to the ECHD Board Retreat, the Executive Policy Committee did not meet in person. Through email, they reviewed and approved eight (8) MCH policies meeting the committee guidelines. The committee recommends approval of the submitted policies as presented.

Bryn Dodd moved, and Kathy Rhodes seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Brian Schroeder, Interim Regional Dean, provided an update on Texas Tech University Health Science Center. This report was informational only. No action was taken.

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Diabetes Digital Report

Russell Tippin, President/CEO, provided a report of the website traffic related to the diabetes clinic and an updated handout to the board members.

This report was informational only. No action was taken.

B. Update on Livestreaming and/or Recording Board Meetings

Initial numbers indicate that it will cost approximately \$30,000 to update the Boardroom to allow for streaming/recording of the meetings.

This report was informational only. No action was taken.

C. Ad hoc Reports

Included in the packet was the April/May 2025 CEO Report from Communications and Marketing.

This report was informational only. No action was taken.

XIII. ECHD BOARD OFFICER ELECTIONS/APPOINTMENT

A. President

Don Hallmark nominated David Dunn for President. Wallace Dunn seconded the nomination. David Dunn was elected.

B. Vice President

Don Hallmark nominated Bryn Dodd for Vice President. Wallace Dunn seconded the nomination. Bryn Dodd was elected.

C. Executive Committee Member

David Dunn nominated Kathy Rhodes for Executive Committee Member. Don Hallmark seconded the nomination. Kathy Rhodes was elected.

D. Secretary

Kathy Rhodes nominated Will Kappauf for Secretary. David Dunn seconded the nomination. Will Kappauf was elected.

XIV. EXECUTIVE SESSION

Don Hallmark stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberations regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, Sylvia Rodriguez-Sanchez, David Dunn, Don Hallmark, Kathy Rhodes, Wallace Dunn (TEAMS) and Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President of ProCare, presented the ProCare provider agreement to the ECHD Board of Directors during Executive Session. He was excused from the remainder of Executive Session.

Steve Steen, Chief Legal Counsel, presented the MCH TraumaCare Provider Agreement.

Russell Tippin, President/CEO, provide information for an upcoming visit by Governor Abbott.

Steve Steen, Chief Legal Counsel, provided an update on the Beacon project.

Russell Tippin, President/CEO and Steve Steen, Chief Legal Counsel, led the board in discussions about the Energy-as-a Service opportunity.

Executive Session began at 5:59 p.m.

Executive Session ended at 7:00 p.m.

No action was taken during Executive Session.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements.

Don Hallmark presented the following new contracts:

- Bien Baquirin, N.P. – This is a new three (3) year Hospitalist Contract.

- Nancy Bueno, N.P. – This is a new one (1) year Radiology Contract.

Don Hallmark presented the following amendments:

- Ramchander Chari, M.D. – This is an amendment to an Anesthesia Contract.
- Adrian Ramirez, N.P. – This is an amendment to a Hospitalist Contract.

Don Hallmark presented the following renewal contracts:

- Robert Ramkissoo, PA – This is a three (3) year renewal of a Urgent Care Contract.
- Antonyos Mahfoud, M.D. - This is three (3) year renewal of a Critical Care Contract.

David Dunn moved, and Kathy Rhodes seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCH TraumaCare Provider Agreements

Don Hallmark presented the following amendment:

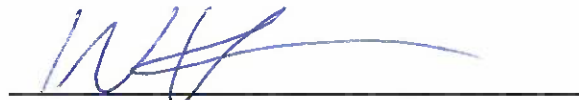
- Tim Gutierrez, M.D. – This is an amendment to a Trauma Contract.

David Dunn moved, and Will Kappauf seconded the motion to approve the MCH TraumaCare Provider Agreement as presented. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, Don Hallmark adjourned the meeting at 7:01 p.m.

Respectfully submitted,



Will Kappauf, Secretary
Ector County Hospital District Board of Directors



July 1, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff By laws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Comments
Neil Anand, MD	Radiology	Telemedicine	VRAD	07/01/2025-06/30/2027
*Obianuju Anelo, MD	Pathology	Pathology	ProCare	07/01/2025-06/30/2026 Pending Verification of Fellowship completion 06/30/2025
Matthew Austin, MD	Radiology	Telemedicine	VRAD	07/01/2025-06/30/2027
Leonardo Zelaya Castillo, MD	Hospitalist	Hospitalist	ProCare	07/01/2025-06/30/2026
Aaron Cotrell, MD	Pathology	Pathology		07/01/2025-06/30/2026
Chandrakala Dadeboyina, MD	Medicine	Oncology		07/01/2025-06/30/2026 *Pending Fellow Subspecialty Critical Care and Pulmonary 06/30/2025
Thao Dang, MD	Medicine	Pulmonologist	ProCare	07/01/2025-06/30/2026 *Pending Fellowship program 06/30/2025

Alan Horn, MD	Radiology	Telemedicine	VRAD	07/01/2025-06/30/2027
Karrar Husain, MD	Medicine	Psychiatry	TTUHSC	07/01/2025-06/30/2026 Pending Verification of Fellowship completion 06/30/2025
Mabel Jimenez, MD	Medicine	Infectious Disease	ProCare	07/01/2025-06/30/2026 Pending Verification of Fellowship completion 06/30/2025
Raymond Martinez, MD	OB/GYN	OB/GYN	ProCare	07/01/2025-06/30/2026
David Miller, MD	Radiology	Telemedicine	VRAD	07/01/2025-06/30/2027
David Reynolds, DO	Emergency Medicine	Emergency Medicine	BEPO	07/01/2025-06/30/2026
Charles Shen, MD	Radiology	Telemedicine	VRAD	07/01/2025-06/30/2027
*Olajide Sowemimo, MD	Pediatrics	Neonatal/Perinatal	TTUHSC	07/01/2025-06/30/2026 Pending Verification of Fellowship completion 06/30/2025
Priya Velumani, MD	Medicine	Internal Medicine	TTUHSC	07/01/2025-06/30/2026

Allied Health:

Applicant	Department	AHP Category	Specialty/ Privileges	Group	Sponsoring Physician(s)	Comments
None						

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



July 1, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Change to Privileges	Dates
Joyce Alase, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	Updated Privilege Form	08/01/2025-07/31/2027
Liliana Andrade, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	Updated Privilege form	08/01/2025-07/31/2027
Putta Shankar Bangalore, MD	Anesthesia	Yes	Active	Anesthesia	ProCare	Updated Privilege form	08/01/2025-07/31/2027
Biosha Jones, MD	Emergency	Yes	Associate to Active	Emergency Medicine	BEPO	Updated Privilege form	08/01/2025-07/31/2027
Eugene Kim, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/01/2025-07/31/2027
Pratyusha Parava, MD	Medicine	Yes	Active	Gastroenterology		Updated Privilege form	08/01/2025-07/31/2027
Francisco Salcido, MD	Family Medicine	Yes	Courtesy	Family Medicine		Updated Privilege form	08/01/2025-07/31/2027
Tamara Wheeler, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2025-08/31/2027

Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician (s)	Changes to Privileges	Dates
None							

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM

July 1, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Madhava Agusala, MD	Cardiology	New Privilege Form
Karl Boehm, DO	Emergency Medicine	New Privilege Form
Joshua Levinger, MD	Surgery	New Privilege Form
Gonzalo Lievano, MD	Surgery	New Privilege Form
Nathanael Longacre, PA	Surgery	New Privilege Form
Juliet Lwanga, MD	Hospitalist	New Privilege Form
Gia Marotta, MD	Surgery	New Privilege Form
Armugam Mekala, MD	Hospitalist	New Privilege Form
Robert Montana, MD	Emergency Medicine	New Privilege Form

July 1, 2025

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve their commendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



July 1, 2025

ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:

Change in Medical Staff or AHP Staff Status–Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Resignation/Lapse
Hassan Khalid, MD	Active	Medicine	06/30/2025	Resignation
Barbara Magwire, CCP	AHP	Surgery	07/31/2025	Lapse in Privileges
Chittur Ramanathan, MD	Active	Family Medicine	06/30/2025	Honorary
Steve Siegler, MD	Affiliate	Family Medicine	12/31/2024	Resignation
Christian VanKirk, MD	Telemedicine	Radiology	5/30/2025	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM



July 1, 2025

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
Biosha Jones, MD	Emergency Medicine	Associate to Active

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



Removal of I-FPPE

Staff Member	Department	Removal/Extension
None		

Change Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Jeffrey Pinnow, MD Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
July 2025
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
MAY 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,673,424	\$ 1,799,446	-7.0%	\$ 1,696,810	-1.4%	\$ 14,398,312	\$ 13,800,314	4.3%	\$ 13,113,137	9.8%
TOTAL PATIENT REVENUE	\$ 1,673,424	\$ 1,799,446	-7.0%	\$ 1,696,810	-1.4%	\$ 14,398,312	\$ 13,800,314	4.3%	\$ 13,113,137	9.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 779,296	\$ 840,117	-7.2%	\$ 822,998	-5.3%	\$ 7,008,741	\$ 6,461,036	8.5%	\$ 5,916,971	18.5%
Self Pay Adjustments	206,373	85,113	142.5%	81,438	153.4%	1,422,891	651,036	118.6%	445,449	219.4%
Bad Debts	814	63,485	-98.7%	71,449	-98.9%	(10,252)	485,618	-102.1%	428,144	-102.4%
TOTAL REVENUE DEDUCTIONS	\$ 986,482	\$ 988,715	-0.2%	\$ 975,885	1.1%	\$ 8,421,380	\$ 7,597,690	10.8%	\$ 6,790,564	24.0%
	58.95%	54.95%		57.51%		58.49%	55.05%		51.78%	
NET PATIENT REVENUE	\$ 686,942	\$ 810,731	-15.3%	\$ 720,925	-4.7%	\$ 5,976,932	\$ 6,202,624	-3.6%	\$ 6,322,573	-5.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 42,634	\$ 39,174	8.8%	\$ 10,401	309.9%	\$ 404,784	\$ 313,392	29.2%	\$ 302,629	33.8%
TOTAL OTHER REVENUE	\$ 42,634	\$ 39,174	8.8%	\$ 10,401	309.9%	\$ 404,784	\$ 313,392	29.2%	\$ 302,629	33.8%
NET OPERATING REVENUE	\$ 729,576	\$ 849,905	-14.2%	\$ 731,326	-0.2%	\$ 6,381,716	\$ 6,516,016	-2.1%	\$ 6,625,202	-3.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 219,135	\$ 210,083	4.3%	\$ 190,160	15.2%	\$ 1,652,813	\$ 1,562,984	5.7%	\$ 1,532,715	7.8%
Benefits	26,927	29,934	-10.0%	26,496	1.6%	262,118	227,403	15.3%	223,377	17.3%
Physician Services	462,027	498,196	-7.3%	481,532	-4.1%	4,114,812	3,985,568	3.2%	3,536,810	16.3%
Cost of Drugs Sold	73,546	64,947	13.2%	45,532	61.5%	680,850	496,914	37.0%	432,315	57.5%
Supplies	13,732	20,556	-33.2%	20,818	-34.0%	159,602	159,643	0.0%	151,954	5.0%
Utilities	5,430	2,426	123.8%	5,157	5.3%	41,249	43,507	-5.2%	44,789	-7.9%
Repairs and Maintenance	1,262	2,099	-39.9%	2,332	-45.9%	12,178	16,792	-27.5%	17,662	-31.1%
Leases and Rentals	1,254	1,212	3.5%	937	33.9%	8,757	9,696	-9.7%	10,348	-15.4%
Other Expense	1,000	1,427	-29.9%	1,000	0.0%	9,219	11,416	-19.2%	8,693	6.0%
TOTAL OPERATING EXPENSES	\$ 804,313	\$ 830,880	-3.2%	\$ 773,963	3.9%	\$ 6,941,599	\$ 6,513,923	6.6%	\$ 5,958,663	16.5%
Depreciation/Amortization	\$ 21,510	\$ 25,319	-15.0%	\$ 24,948	-13.8%	\$ 172,442	\$ 199,430	-13.5%	\$ 199,627	-13.6%
TOTAL OPERATING COSTS	\$ 825,823	\$ 856,199	-3.5%	\$ 798,911	3.4%	\$ 7,114,041	\$ 6,713,353	6.0%	\$ 6,158,289	15.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (96,248)	\$ (6,294)	1429.2%	\$ (67,585)	42.4%	\$ (732,326)	\$ (197,337)	271.1%	\$ 466,912	-256.8%
Operating Margin	-13.19%	-0.74%	1681.4%	-9.24%	42.8%	-11.48%	-3.03%	278.9%	7.05%	-262.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	3,600	4,138	-13.0%	3,795	-5.1%	31,409	31,653	-0.8%	29,927	5.0%
Average Revenue per Office Visit	464.84	434.86	6.9%	447.12	4.0%	458.41	435.99	5.1%	438.17	4.6%
Hospital FTE's (Salaries and Wages)	49.0	46.2	6.0%	42.9	14.2%	48.0	45.0	6.7%	44.8	7.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
MAY 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 166,112	\$ 186,180	-10.8%	\$ 159,689	4.0%	\$ 1,425,685	\$ 1,352,667	5.4%	\$ 1,188,730	19.9%
TOTAL PATIENT REVENUE	\$ 166,112	\$ 186,180	-10.8%	\$ 159,689	4.0%	\$ 1,425,685	\$ 1,352,667	5.4%	\$ 1,188,730	19.9%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 57,060	\$ 64,829	-12.0%	\$ 113,650	-49.8%	\$ 507,839	\$ 471,008	7.8%	\$ 610,693	-16.8%
Self Pay Adjustments	50,258	18,204	176.1%	25,752	95.2%	457,469	132,259	245.9%	143,702	218.3%
Bad Debts	(989)	10,411	-109.5%	14,614	-106.8%	(5,665)	75,643	-107.5%	60,937	-109.3%
TOTAL REVENUE DEDUCTIONS	\$ 106,329	\$ 93,444	13.8%	\$ 154,015	-31.0%	\$ 959,643	\$ 678,910	41.4%	\$ 815,331	17.7%
	64.0%	50.2%		96.4%		67.3%	50.2%		68.6%	
NET PATIENT REVENUE	\$ 59,783	\$ 92,736	-35.5%	\$ 5,674	953.7%	\$ 466,042	\$ 673,757	-30.8%	\$ 373,399	24.8%
OTHER REVENUE										
FHC Other Revenue	\$ 42,634	\$ 39,174	0.0%	\$ 10,401	309.9%	\$ 404,784	\$ 313,392	0.0%	\$ 302,629	33.8%
TOTAL OTHER REVENUE	\$ 42,634	\$ 39,174	8.8%	\$ 10,401	309.9%	\$ 404,784	\$ 313,392	29.2%	\$ 302,629	33.8%
NET OPERATING REVENUE	\$ 102,417	\$ 131,910	-22.4%	\$ 16,074	537.2%	\$ 870,826	\$ 987,149	-11.8%	\$ 676,027	28.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 64,330	\$ 61,775	4.1%	\$ 62,167	3.5%	\$ 481,136	\$ 440,108	9.3%	\$ 457,974	5.1%
Benefits	7,905	8,802	-10.2%	8,662	-8.7%	76,303	64,033	19.2%	66,745	14.3%
Physician Services	64,867	69,696	-6.9%	68,806	-5.7%	596,658	557,568	7.0%	480,753	24.1%
Cost of Drugs Sold	7,931	10,639	-25.5%	(1,900)	-517.3%	210,037	77,300	171.7%	61,983	238.9%
Supplies	3,085	6,513	-52.6%	1,144	169.6%	25,500	50,822	-49.8%	52,344	-51.3%
Utilities	3,245	577	462.5%	3,267	-0.7%	19,176	22,284	-13.9%	22,938	-16.4%
Repairs and Maintenance	531	1,278	-58.5%	1,462	-63.7%	4,909	10,224	-52.0%	10,976	-55.3%
Leases and Rentals	688	606	13.5%	897	-23.3%	5,253	4,848	8.4%	4,934	6.5%
Other Expense	1,000	1,427	-29.9%	1,000	0.0%	9,219	11,416	-19.2%	8,693	6.0%
TOTAL OPERATING EXPENSES	\$ 153,582	\$ 161,313	-4.8%	\$ 145,505	5.6%	\$ 1,428,191	\$ 1,238,603	15.3%	\$ 1,167,340	22.3%
Depreciation/Amortization	\$ 4,048	\$ 4,083	-0.8%	\$ 4,048	0.0%	\$ 32,387	\$ 32,420	-0.1%	\$ 32,433	-0.1%
TOTAL OPERATING COSTS	\$ 157,631	\$ 165,396	-4.7%	\$ 149,554	5.4%	\$ 1,460,578	\$ 1,271,023	14.9%	\$ 1,199,773	21.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (55,213)	\$ (33,486)	-64.9%	\$ (133,480)	58.6%	\$ (589,752)	\$ (283,874)	-107.8%	\$ (523,746)	-12.6%
Operating Margin	-53.91%	-25.39%	112.4%	-830.40%	-93.5%	-67.72%	-28.76%	135.5%	-77.47%	-12.6%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	620	667	-7.0%	556	11.5%	5,110	4,846	5.4%	4,251	20.2%
Average Revenue per Office Visit	267.92	279.13	-4.0%	287.21	-6.7%	279.00	279.13	0.0%	279.64	-0.2%
Hospital FTE's (Salaries and Wages)	10.9	11.3	-3.8%	9.3	16.5%	10.8	10.5	2.6%	10.2	5.2%

CURRENT MONTH						YEAR TO DATE					
ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR		ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	
\$ 218,332	\$ 209,492	4.2%	\$ 199,425	9.5%		\$ 1,810,497	\$ 1,632,280	10.9%	\$ 1,638,340	10.5%	
\$ 218,332	\$ 209,492	4.2%	\$ 199,425	9.5%		\$ 1,810,497	\$ 1,632,280	10.9%	\$ 1,638,340	10.5%	
\$ 92,134	\$ 155,853	-40.9%	\$ 84,524	9.0%		\$ 777,778	\$ 1,214,346	-36.0%	\$ 820,226	-5.2%	
43,584	36,943	18.0%	29,733	46.6%		374,412	287,845	30.1%	157,008	138.5%	
(1,181)	11,247	-110.5%	15,130	-107.8%		(5,097)	87,630	-105.8%	61,897	-108.2%	
\$ 134,537	\$ 204,043	-34.1%	\$ 129,387	4.0%		\$ 1,147,094	\$ 1,589,821	-27.8%	\$ 1,039,132	10.4%	
61.62%	97.40%		64.88%			63.36%	97.40%		63.43%		
\$ 83,795	\$ 5,449	1437.8%	\$ 70,038	19.6%		\$ 663,403	\$ 42,459	1462.5%	\$ 599,208	10.7%	
\$ -	\$ -	0.0%	\$ -	0.0%		\$ -	\$ -	0.0%	\$ -	0.0%	
\$ -	\$ -	0.0%	\$ -	0.0%		\$ -	\$ -	0.0%	\$ -	0.0%	
\$ 83,795	\$ 5,449	1437.8%	\$ 70,038	19.6%		\$ 663,403	\$ 42,459	1462.5%	\$ 599,208	10.7%	
\$ 21,979	\$ 34,951	-37.1%	\$ 17,663	24.4%		\$ 200,506	\$ 266,803	-24.8%	\$ 169,190	18.5%	
2,701	4,980	-45.8%	2,461	9.8%		31,798	38,818	-18.1%	24,658	29.0%	
57,564	57,658	-0.2%	54,206	6.2%		445,439	461,264	-3.4%	400,939	11.1%	
8,344	4,005	108.3%	3,781	120.7%		47,734	31,204	53.0%	24,999	90.9%	
3,511	1,864	88.4%	1,445	142.9%		19,030	14,599	30.4%	14,495	31.3%	
2,185	1,849	18.2%	1,889	15.6%		22,073	21,223	4.0%	21,852	1.0%	
-	-	0.0%	-	100.0%		-	-	0.0%	-	100.0%	
107	40	168.7%	40	168.7%		548	320	71.2%	320	71.2%	
-	-	0.0%	-	0.0%		-	-	0.0%	-	0.0%	
\$ 96,391	\$ 105,347	-8.5%	\$ 81,486	18.3%		\$ 767,128	\$ 834,231	-8.0%	\$ 656,452	16.9%	
\$ 17,387	\$ 21,161	-17.8%	\$ 20,824	-16.5%		\$ 139,457	\$ 166,410	-16.2%	\$ 166,595	-16.3%	
\$ 113,778	\$ 126,508	-10.1%	\$ 102,311	11.2%		\$ 906,585	\$ 1,000,641	-9.4%	\$ 823,047	10.1%	
\$ (29,983)	\$ (121,059)	-75.2%	\$ (32,272)	-7.1%		\$ (243,182)	\$ (958,182)	-74.6%	\$ (223,839)	8.6%	
-35.78%	-2221.67%	-98.4%	-46.08%	-22.3%		-36.66%	-2256.72%	-98.4%	-37.36%	-1.9%	

	CURRENT MONTH					YEAR TO DATE				
Total Visits	696	691	0.7%	614	13.4%	5,810	5,384	7.9%	5,360	8.4%
Average Revenue per Office Visit	313.70	303.17	3.5%	324.80	-3.4%	311.62	303.17	2.8%	305.66	1.9%
Hospital FTE's (Salaries and Wages)	8.0	8.4	-4.2%	7.3	9.7%	9.0	8.3	8.2%	7.0	29.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
MAY 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 356,207	\$ 391,178	-8.9%	\$ 383,239	-7.1%	\$ 3,281,205	\$ 3,052,941	7.5%	\$ 3,020,532	8.6%
TOTAL PATIENT REVENUE	\$ 356,207	\$ 391,178	-8.9%	\$ 383,239	-7.1%	\$ 3,281,205	\$ 3,052,941	7.5%	\$ 3,020,532	8.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 167,303	\$ 196,078	-14.7%	\$ 189,151	-11.6%	\$ 1,581,891	\$ 1,530,285	3.4%	\$ 1,537,083	2.9%
Self Pay Adjustments	22,193	8,763	153.3%	9,248	140.0%	177,439	68,393	159.4%	61,769	187.3%
Bad Debts	464	12,298	-96.2%	11,651	-96.0%	11,410	95,980	-88.1%	92,897	-87.7%
TOTAL REVENUE DEDUCTIONS	\$ 189,960	\$ 217,139	-12.5%	\$ 210,049	-9.6%	\$ 1,770,739	\$ 1,694,658	4.5%	\$ 1,691,748	4.7%
	53.33%	55.51%		54.81%		53.97%	55.51%		56.01%	
NET PATIENT REVENUE	\$ 166,247	\$ 174,039	-4.5%	\$ 173,190	-4.0%	\$ 1,510,465	\$ 1,358,283	11.2%	\$ 1,328,784	13.7%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 166,247	\$ 174,039	-4.5%	\$ 173,190	-4.0%	\$ 1,510,465	\$ 1,358,283	11.2%	\$ 1,328,784	13.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 42,052	\$ 40,161	4.7%	\$ 30,801	36.5%	\$ 264,468	\$ 307,062	-13.9%	\$ 255,492	3.5%
Benefits	5,167	5,722	-9.7%	4,292	20.4%	41,942	44,675	-6.1%	37,235	12.6%
Physician Services	55,307	63,193	-12.5%	53,955	2.5%	522,194	505,544	3.3%	472,899	10.4%
Cost of Drugs Sold	22,679	22,119	2.5%	18,688	21.4%	172,152	172,629	-0.3%	142,850	20.5%
Supplies	3,217	3,557	-9.5%	5,357	-39.9%	57,831	27,853	107.6%	21,930	163.7%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 128,529	\$ 134,752	-4.6%	\$ 113,093	13.6%	\$ 1,059,011	\$ 1,057,763	0.1%	\$ 930,405	13.8%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 599	\$ 600	-0.2%	\$ 599	0.0%
TOTAL OPERATING COSTS	\$ 128,604	\$ 134,827	-4.6%	\$ 113,168	13.6%	\$ 1,059,610	\$ 1,058,363	0.1%	\$ 931,004	13.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 37,644	\$ 39,212	-4.0%	\$ 60,022	-37.3%	\$ 450,856	\$ 299,920	50.3%	\$ 397,780	13.3%
Operating Margin	22.64%	22.53%	0.5%	34.66%	-34.7%	29.85%	22.08%	35.2%	29.94%	-0.3%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	864	936	-7.7%	910	-5.1%	7,714	7,305	5.6%		0.0%
Average Revenue per Office Visit	412.28	417.93	-1.4%	421.14	-2.1%	425.36	417.92	1.8%	414.74	2.6%
Hospital FTE's (Salaries and Wages)	10.6	10.6	0.0%	8.4	26.6%	8.8	10.6	-17.1%	9.1	-3.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
MAY 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 932,772	\$ 1,012,596	-7.9%	\$ 954,457	-2.3%	\$ 7,880,925	\$ 7,762,426	1.5%	\$ 7,265,535	8.5%
TOTAL PATIENT REVENUE	\$ 932,772	\$ 1,012,596	-7.9%	\$ 954,457	-2.3%	\$ 7,880,925	\$ 7,762,426	1.5%	\$ 7,265,535	8.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 462,798	\$ 423,357	9.3%	\$ 435,674	6.2%	\$ 4,141,233	\$ 3,245,397	27.6%	\$ 2,948,970	40.4%
Self Pay Adjustments	90,338	21,203	326.1%	16,705	440.8%	413,571	162,539	154.4%	82,971	398.5%
Bad Debts	2,520	29,529	-91.5%	30,054	-91.6%	(10,900)	226,365	-104.8%	212,413	-105.1%
TOTAL REVENUE DEDUCTIONS	\$ 555,656	\$ 474,089	17.2%	\$ 482,433	15.2%	\$ 4,543,904	\$ 3,634,301	25.0%	\$ 3,244,353	40.1%
	59.57%	46.82%		50.55%		57.66%	46.82%		44.65%	
NET PATIENT REVENUE	\$ 377,116	\$ 538,507	-30.0%	\$ 472,024	-20.1%	\$ 3,337,022	\$ 4,128,125	-19.2%	\$ 4,021,182	-17.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 377,116	\$ 538,507	-30.0%	\$ 472,024	-20.1%	\$ 3,337,022	\$ 4,128,125	-19.2%	\$ 4,021,182	-17.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 90,773	\$ 73,196	24.0%	\$ 79,529	14.1%	\$ 706,702	\$ 549,011	28.7%	\$ 650,059	8.7%
Benefits	11,154	10,430	6.9%	11,081	0.7%	112,075	79,877	40.3%	94,739	18.3%
Physician Services	284,289	307,649	-7.6%	304,565	-6.7%	2,550,521	2,461,192	3.6%	2,182,220	16.9%
Cost of Drugs Sold	34,593	28,184	22.7%	24,963	38.6%	250,928	215,781	16.3%	202,483	23.9%
Supplies	3,918	8,622	-54.6%	12,872	-69.6%	57,242	66,369	-13.8%	63,184	-9.4%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	731	821	-11.0%	870	-16.0%	7,269	6,568	10.7%	6,686	8.7%
Leases and Rentals	353	566	-37.7%	-	0.0%	2,533	4,528	-44.1%	5,094	-50.3%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 425,811	\$ 429,468	-0.9%	\$ 433,879	-1.9%	\$ 3,687,269	\$ 3,383,326	9.0%	\$ 3,204,465	15.1%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 425,811	\$ 429,468	-0.9%	\$ 433,879	-1.9%	\$ 3,687,269	\$ 3,383,326	9.0%	\$ 3,204,465	15.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (48,695)	\$ 109,039	-144.7%	\$ 38,145	-227.7%	\$ (350,248)	\$ 744,799	-147.0%	\$ 816,717	-142.9%
Operating Margin	-12.91%	20.25%	-163.8%	8.08%	-259.8%	-10.50%	18.04%	-158.2%	20.31%	-151.7%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,420	1,844	-23.0%	1,715	-17.2%	12,775	14,118	-9.5%	13,033	-2.0%
Average Revenue per Office Visit	656.88	549.13	19.6%	556.53	18.0%	616.90	549.82	12.2%	557.47	10.7%
Hospital FTE's (Salaries and Wages)	19.4	15.9	22.2%	17.8	9.0%	19.4	15.5	24.8%	18.5	4.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
MAY 2025**

	MONTHLY REVENUE						YTD REVENUE					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 56,225	\$ 60,243	\$ 425	\$ 60,653	\$ 177,546	10.6%	\$ 473,670	\$ 427,055	\$ 425	\$ 399,561	\$ 1,300,711	9.0%
Medicaid	23,204	42,988	244,575	281,877	592,644	35.4%	220,173	327,609	2,239,403	2,399,220	5,186,404	36.0%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	34,208	67,266	94,990	549,002	745,466	44.5%	242,641	561,809	873,919	4,762,579	6,440,948	44.7%
Self Pay	47,717	38,154	14,232	27,653	127,756	7.6%	455,421	386,233	153,641	201,862	1,197,157	8.3%
Other	4,759	9,682	1,985	13,586	30,011	1.8%	33,781	107,791	13,816	117,704	273,091	1.9%
Total	\$ 166,112	\$ 218,332	\$ 356,207	\$ 932,772	\$ 1,673,424	100.0%	\$ 1,425,685	\$ 1,810,497	\$ 3,281,205	\$ 7,880,925	\$ 14,398,312	100.0%

	MONTHLY PAYMENTS						YEAR TO DATE PAYMENTS					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 24,843	\$ 23,666	\$ -	\$ 16,000	\$ 64,509	10.7%	\$ 195,148	\$ 168,704	\$ -	\$ 128,002	\$ 491,853	9.9%
Medicaid	13,914	25,715	123,604	\$ 89,718	252,951	42.0%	99,055	156,862	1,088,017	710,863	2,054,798	41.2%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	8,714	29,267	38,471	\$ 144,823	221,275	36.8%	73,758	216,866	386,724	1,129,192	1,806,541	36.3%
Self Pay	11,933	11,039	6,999	\$ 23,139	53,109	8.8%	75,122	96,779	75,284	316,803	563,987	11.3%
Other	867	3,574	912	\$ 4,418	9,771	1.6%	5,701	26,666	6,182	26,874	65,423	1.3%
Total	\$ 60,271	\$ 93,261	\$ 169,986	\$ 278,098	\$ 601,616	100.0%	\$ 448,784	\$ 665,878	\$ 1,556,208	\$ 2,311,734	\$ 4,982,603	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
MAY 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 56,225	33.8%	\$ 54,742	34.3%	\$ 473,670	33.2%	410,969	34.6%
Medicaid	23,204	14.0%	27,143	17.0%	220,173	15.4%	193,597	16.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,208	20.6%	24,434	15.3%	242,641	17.0%	206,012	17.3%
Self Pay	47,717	28.7%	53,076	33.2%	455,421	32.0%	376,677	31.7%
Other	4,759	2.9%	294	0.2%	33,781	2.4%	1,475	0.1%
TOTAL	\$ 166,112	100.0%	\$ 159,689	100.0%	\$ 1,425,685	100.0%	1,188,730	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	24,843	41.2%	\$ 22,079	41.9%	\$ 195,148	43.5%	161,402	42.1%
Medicaid	13,914	23.1%	11,693	22.2%	99,055	22.1%	94,507	24.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,714	14.5%	10,018	19.0%	73,758	16.4%	79,738	20.8%
Self Pay	11,933	19.8%	8,878	16.9%	75,122	16.7%	46,395	12.1%
Other	867	1.4%	-	0.0%	5,701	1.3%	987	0.3%
TOTAL	\$ 60,271	100.0%	\$ 52,668	100.0%	\$ 448,784	100.0%	383,029	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
MAY 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 60,243	27.6%	\$ 33,724	16.9%	\$ 427,055	23.6%	\$ 378,036	23.1%
Medicaid	42,988	19.7%	\$ 41,541	20.8%	327,609	18.1%	287,646	17.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	67,266	30.8%	\$ 52,272	26.2%	561,809	31.0%	479,048	29.2%
Self Pay	38,154	17.5%	\$ 54,448	27.3%	386,233	21.3%	407,090	24.8%
Other	9,682	4.4%	\$ 17,439	8.7%	107,791	6.0%	86,520	5.3%
TOTAL	\$ 218,332	100.0%	\$ 199,425	100.0%	\$ 1,810,497	100.0%	\$ 1,638,340	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 23,666	25.4%	\$ 22,174	29.4%	\$ 168,704	25.3%	\$ 160,417	27.9%
Medicaid	25,715	27.6%	15,229	20.2%	\$ 156,862	23.6%	127,444	22.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	29,267	31.4%	22,935	30.4%	216,866	32.6%	203,293	35.4%
Self Pay	11,039	11.8%	10,276	13.6%	96,779	14.5%	56,948	9.9%
Other	3,574	3.8%	4,871	6.5%	26,666	4.0%	26,781	4.7%
TOTAL	\$ 93,261	100.0%	\$ 75,485	100.0%	\$ 665,878	100.0%	\$ 574,882	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
MAY 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 425	0.1%	\$ -	0.0%	\$ 425	0.0%	\$ (46)	0.0%
Medicaid	244,575	68.6%	\$ 273,618	71.4%	2,239,403	68.3%	2,071,385	68.6%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	94,990	26.7%	\$ 97,364	25.4%	873,919	26.6%	816,069	27.0%
Self Pay	14,232	4.0%	\$ 9,932	2.6%	153,641	4.7%	113,096	3.7%
Other	1,985	0.6%	\$ 2,324	0.6%	13,816	0.4%	20,029	0.7%
TOTAL	\$ 356,207	100.0%	\$ 383,239	100.0%	\$ 3,281,205	100.0%	\$ 3,020,532	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	123,604	72.8%	115,482	66.7%	1,088,017	69.9%	893,261	69.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	38,471	22.6%	46,568	26.9%	386,724	24.9%	337,668	26.2%
Self Pay	6,999	4.1%	10,473	6.0%	75,284	4.8%	50,990	4.0%
Other	912	0.5%	681	0.4%	6,182	0.4%	7,039	0.5%
TOTAL	\$ 169,986	100.0%	\$ 173,203	100.0%	\$ 1,556,208	100.0%	\$ 1,288,958	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
MAY 2025**

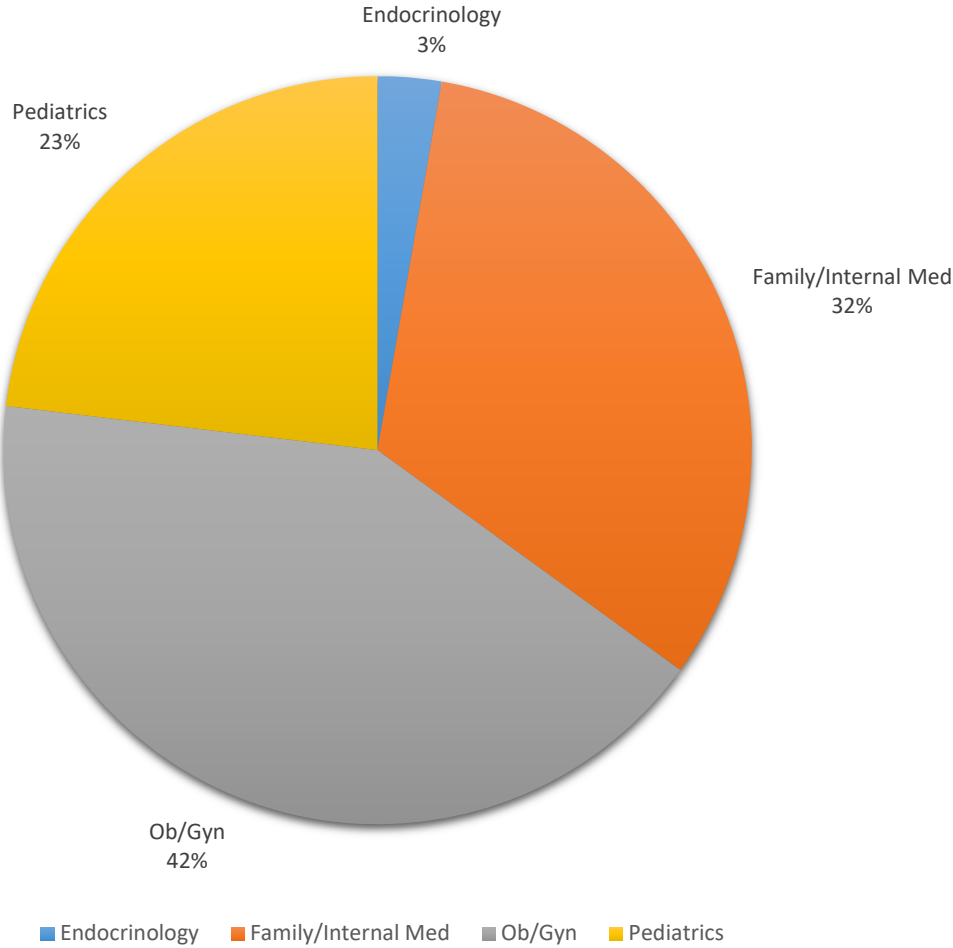
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 60,653	6.5%	\$ 47,364	5.0%	\$ 399,561	5.1%	\$ 347,002	4.8%
Medicaid	281,877	30.2%	\$ 314,852	33.0%	2,399,220	30.4%	2,432,804	33.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	549,002	58.8%	\$ 530,085	55.5%	4,762,579	60.4%	4,145,082	57.1%
Self Pay	27,653	3.0%	\$ 49,673	5.2%	201,862	2.6%	228,161	3.1%
Other	13,586	1.5%	\$ 12,483	1.3%	117,704	1.5%	112,486	1.5%
TOTAL	\$ 932,772	100.0%	\$ 954,457	100.0%	\$ 7,880,925	100.0%	\$ 7,265,535	100.0%

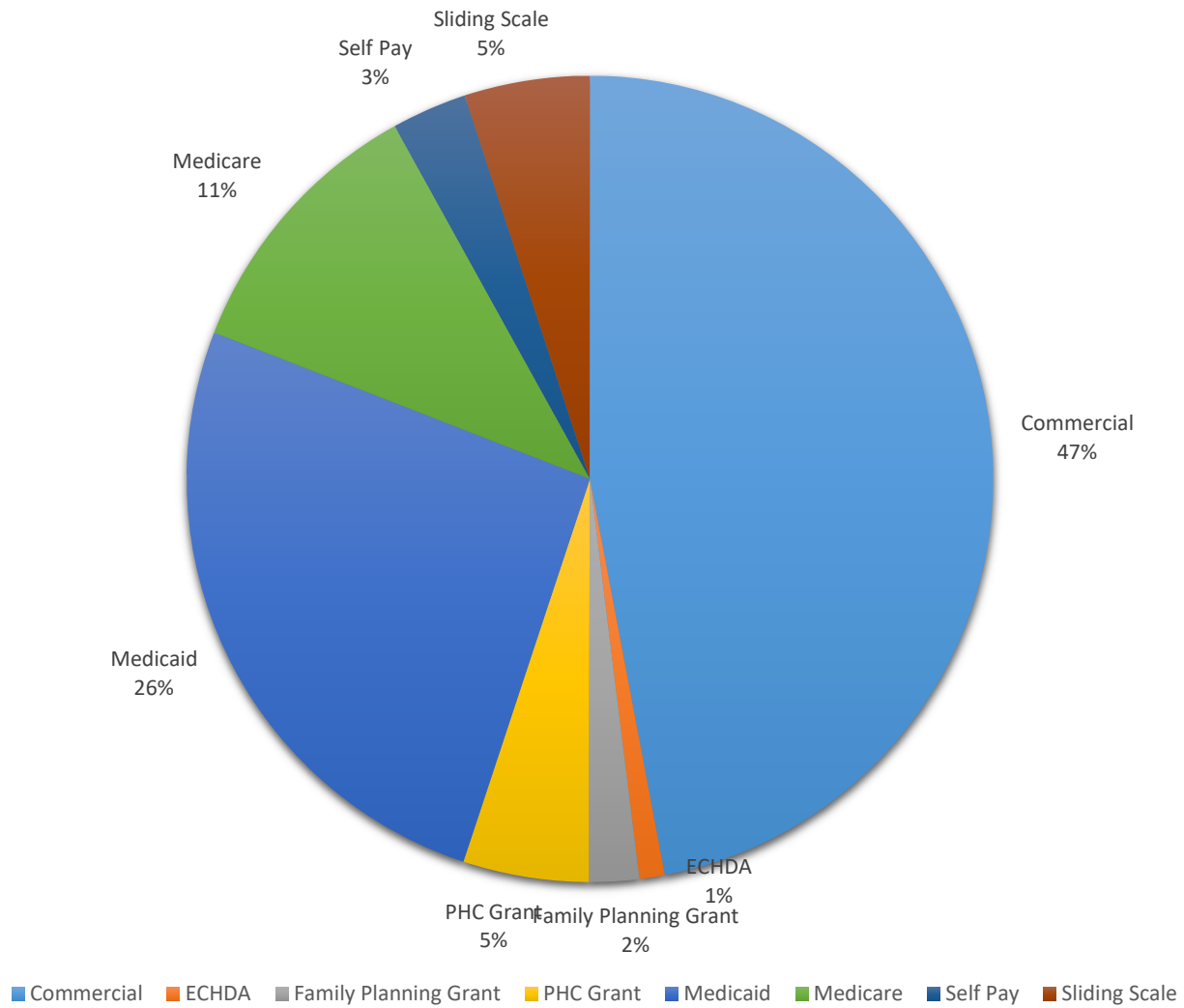
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 16,000	5.8%	\$ 9,481	3.5%	\$ 128,002	5.5%	\$ 66,342	3.3%
Medicaid	89,718	32.3%	94,127	34.5%	710,863	30.8%	540,635	26.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	144,823	52.0%	120,079	44.0%	1,129,192	48.8%	1,013,645	50.0%
Self Pay	23,139	8.3%	45,324	16.6%	316,803	13.7%	378,251	18.7%
Other	4,418	1.6%	3,840	1.4%	26,874	1.2%	27,899	1.4%
TOTAL	\$ 278,098	100.0%	\$ 272,852	100.0%	\$ 2,311,734	100.0%	\$ 2,026,772	100.0%

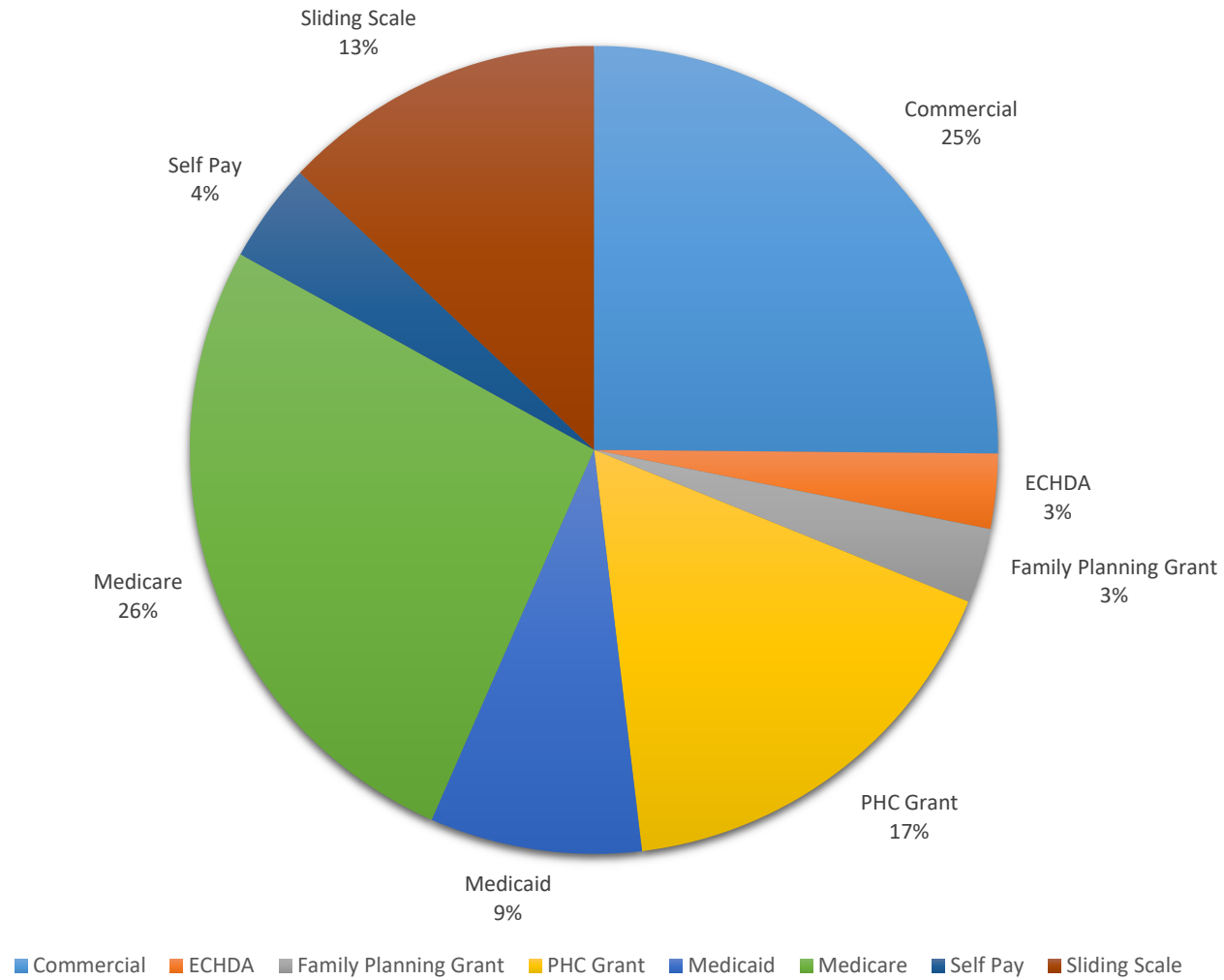
FHC May Visits By Service



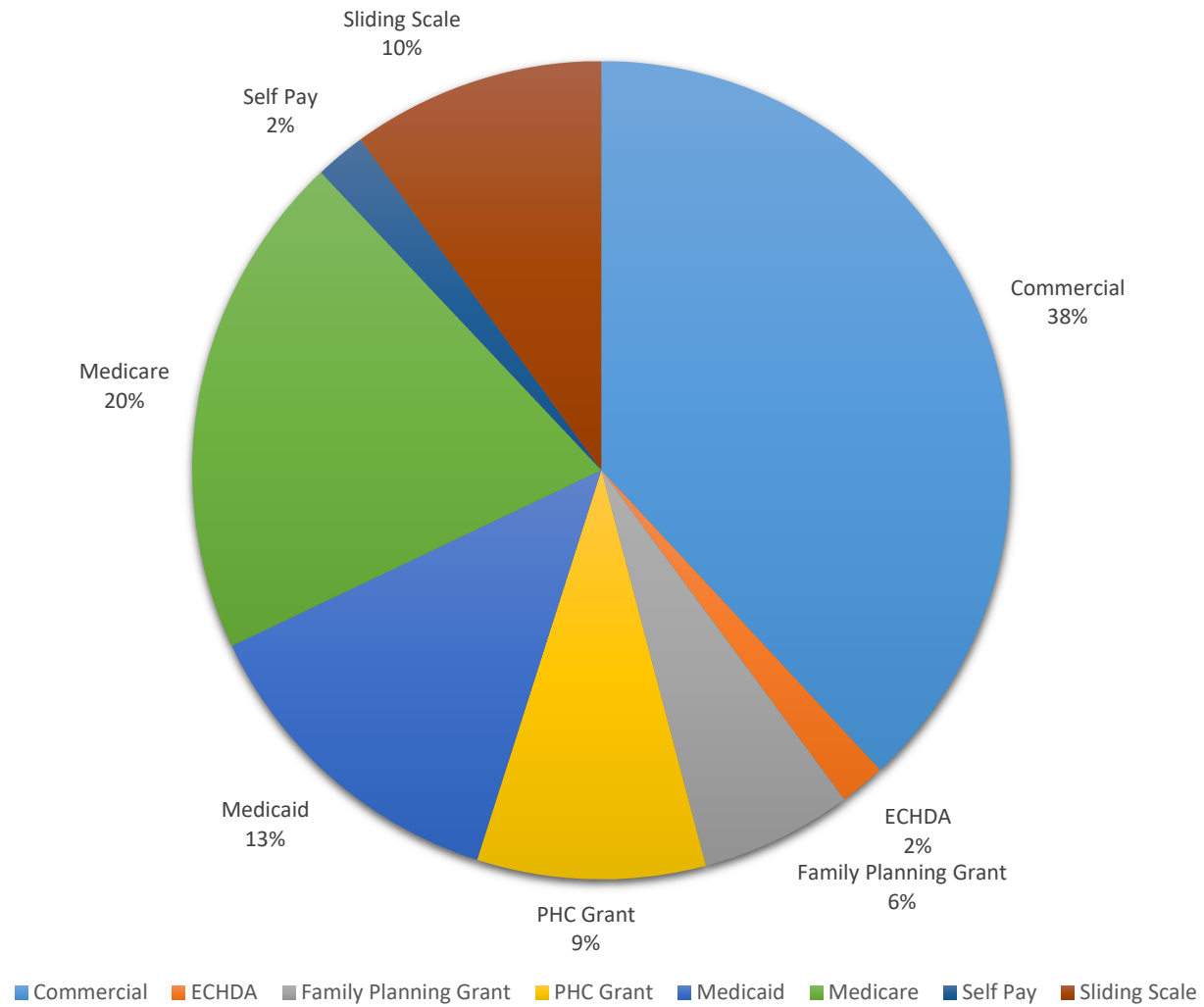
Total FHC May Visits by Financial Class



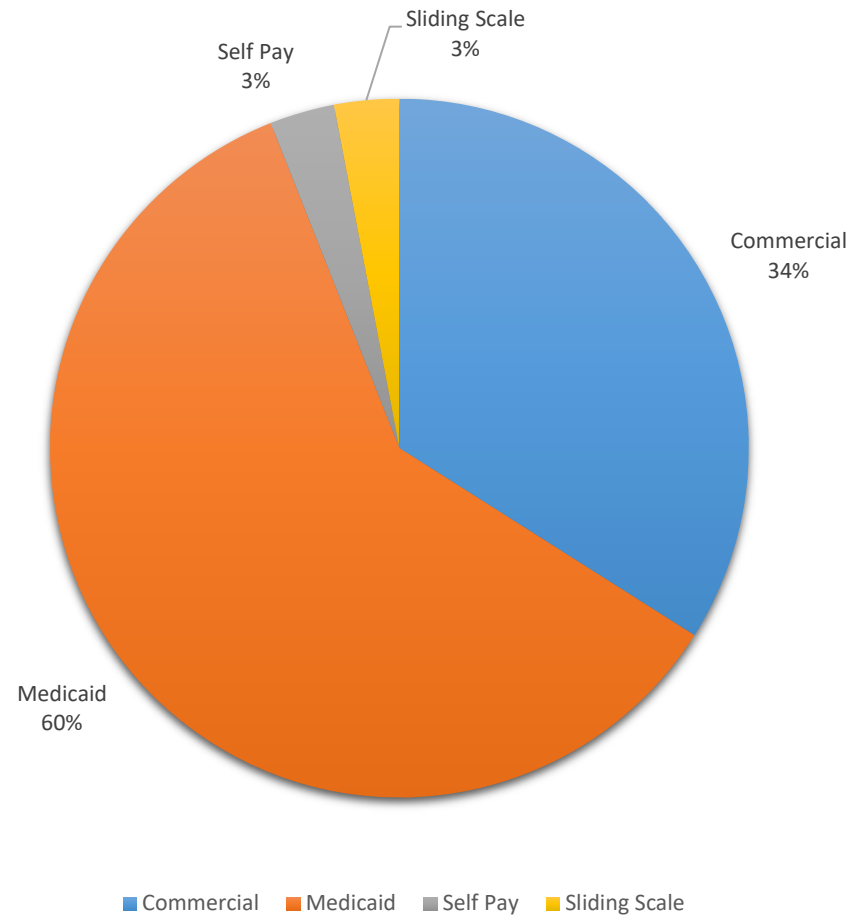
FHC Clements May Visits by Financial Class



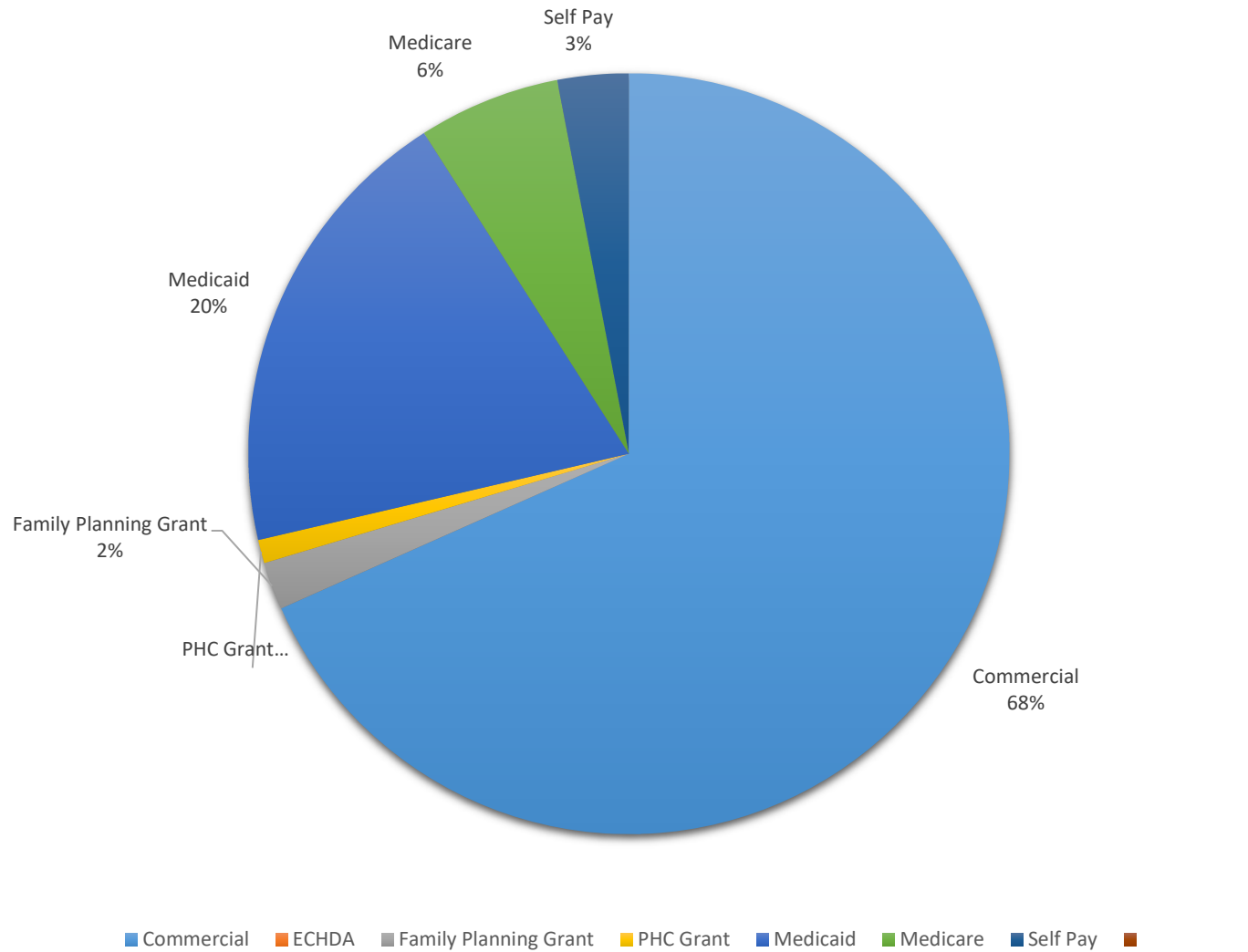
FHC West University May Visits by Financial Class



Healthy Kids Clinic May Visits by Financial Class



Womens Clinic May Visits by Financial Class



FHC Executive Director's Report-July 2025

- **Staffing Update:**
 - **Women's Clinic:** The Women's Clinic is currently in search of an Ultrasound Tech and LVN.
 - **Family Health Clinic:** FHC Clements is currently in search of a Medical Assistant. FHC West University is currently in search of a two Medical Assistants and a front desk position.
- **Provider Update:**
 - **West University:** We are currently searching for a pediatrician for our West University location. Dr. Rangaswamy, Internal Medicine, will start on July 28, 2025 at West University.
 - **Women's Clinic:** The Women's Clinic is currently searching for two OB/Gyns.

**ECHD BOARD OF DIRECTORS
2025-2026 COMMITTEE ASSIGNMENTS**

Finance Committee (monthly)

Bryn Dodd (VPRES)
Will Kappauf
Don Hallmark
Jeff Pinnow, MD (COS)
Nimat Alam, MD (VCOS)
Russell Tippin (CEO)
Steve Ewing (CFO)

Long Range Planning Committee (ad hoc)

Don Hallmark, Chair
Bryn Dodd
Sylvia Rodriguez-Sanchez
Russell Tippin (CEO)
Matt Collins
Jeff Pinnow, MD (COS)
Nimat Alam, MD (VCOS)

Bylaws Committee (ad hoc)

Bryn Dodd, Chair
Don Hallmark
Sylvia Rodriguez-Sanchez

Audit Committee (quarterly)

Bryn Dodd (VPRES)
Don Hallmark
Will Kauppauf

Executive Committee (ad hoc)

David Dunn (PRES)
Bryn Dodd, Secretary (VPRES)
Kathy Rhodes

Joint Conference Committee (monthly)

Don Hallmark
Will Kappauf
Kathy Rhodes
Jeff Pinnow, MD (COS)
Nimat Alam, MD (VCOS)
Russell Tippin (*ex officio*)

PTRC (monthly)

Will Kappauf
Kathy Rhodes
Russell Tippin
Steve Ewing
Steve Steen
Adiel Alvarado
Gingie Sredanovich

Real Estate Management Committee (ad hoc)

Don Hallmark
David Dunn
Wallace Dunn
Steve Ewing
Matt Collins
Steve Steen
Adiel Alvarado

MCH ProCare Board (monthly)

Don Hallmark (*ex officio*)
Wallace Dunn (*ex officio*)
Will Kappauf (*ex officio*)

Compliance Committee (semi-monthly)

Wallace Dunn
Kathy Rhodes

MCHS Foundation

David Dunn (*ex officio*)

Ector County Appraisal District

David Dunn

Local Government (property)

Wallace Dunn

Executive Policy Committee

Don Hallmark, Chair
Kathy Rhodes
Sylvia Rodriguez-Sanchez

Executive Compensation Committee (ad hoc)

Wallace Dunn, Chair
Bryn Dodd
Don Hallmark

TIRZ Board

Don Hallmark

FHC Board

Will Kappauf

Community Events

Bryn Dodd
Kathy Rhodes
Wallace Dunn

Indicates a committee specified in the ECHD Board of Directors Bylaws

June 2025

MEDICAL CENTER HEALTH SYSTEM

COMPLIANCE COMMITTEE CHARTER

I. PURPOSE

As an expression of our commitment to act with integrity and ethics and to institute a program to ensure compliance with all applicable laws, Medical Center Health System (“MCHS”) has created a Board approved Compliance Committee to (i) oversee the implementation, operation, and effectiveness of MCHS’s Compliance Program and the performance of the Compliance Officer in effectuating the Compliance Program, and (ii) assist the Board in fulfilling its fiduciary responsibility and accountability relating to its compliance oversight responsibilities, the Mission and Values of MCHS and the MCHS Compliance Standards of Conduct.

II. AUTHORITIES AND RESPONSIBILITIES

The Compliance Committee is continuously composed of representatives from multiple disciplines. At a minimum, the Compliance Committee will include the Chief Compliance and Privacy Officer, President and Chief Executive Officer (Pres./CEO), Chief Legal Counsel, Chief Financial Officer, Chief Operating Officer, Chief Medical Officer, Chief Information Officer, **Chief Cybersecurity Officer, Chief Human Resource Officer, Chief Nursing Officer, Revenue Cycle Director** and two Ector County Hospital District Board Members. The Pres./CEO shall also appoint such ex officio members of the Compliance Committee as he or she deems necessary or advisable to assist the committee in the performance of its duties. Ex officio members of the committee may not vote on matters before the committee.

The Compliance Committee will receive reports from ad-hoc guests which will be related to Human Resources, Information Technology/Security, Revenue Cycle/Integrity, or others as deemed necessary.

III. DUTIES OF THE COMPLANCE COMMITTEE

The duties of the Compliance Committee shall include:

1. Advising the Chief Compliance Officer and assisting in the implementation and maintenance of the Compliance Program;
2. Working with appropriate departments of the Health System to develop standards of conduct and policies and procedures to promote adherence to the Compliance Program;

3. Recommending and monitoring, in conjunction with the relevant departments, the development of internal systems and controls to carry out MCHS's standards, policies and procedures;
4. Determining the appropriate strategy and/or approach to promote adherence to the Compliance Program and the detection of potential violations;
5. Developing a system to solicit, evaluate and respond to complaints and problems;
6. Overseeing the education and training of employees and systems for communication with and by employees;
7. Analyzing the legal requirements with which MCHS must comply and locating and analyzing specific risk areas within the Health System; and
8. Establishing confidentiality standards and requirements for committee members and those persons requested to provide assistance to the committee.

IV. MEETINGS

The Committee shall meet at least quarterly in order to perform its responsibilities. The Committee shall keep agendas, minutes and attendance of its meetings.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2025**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,191	1,308	-8.9%	1,190	0.1%	9,147	10,081	-9.3%	9,350	-2.2%
Neonatal ICU (NICU)	23	20	15.0%	21	9.5%	173	154	12.3%	157	10.2%
Total Admissions	1,214	1,328	-8.6%	1,211	0.2%	9,320	10,235	-8.9%	9,507	-2.0%
<u>Patient Days</u>										
Adult & Pediatric	4,768	4,791	-0.5%	4,575	4.2%	35,980	36,946	-2.6%	35,876	0.3%
ICU	416	477	-12.8%	446	-6.7%	3,532	3,680	-4.0%	3,555	-0.6%
CCU	413	463	-10.8%	407	1.5%	3,525	3,567	-1.2%	3,468	1.6%
NICU	396	313	26.5%	262	51.1%	3,139	2,415	30.0%	2,343	34.0%
Total Patient Days	5,993	6,044	-0.8%	5,690	5.3%	46,176	46,608	-0.9%	45,242	2.1%
Observation (Obs) Days	708	717	-1.3%	717	-1.3%	6,068	5,526	9.8%	5,137	18.1%
Nursery Days	262	313	-16.3%	312	-16.0%	2,164	2,410	-10.2%	2,431	-11.0%
Total Occupied Beds / Bassinets	6,963	7,074	-1.6%	6,719	3.6%	54,408	54,544	-0.2%	52,810	3.0%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.70	4.38	7.3%	4.56	3.0%	4.71	4.38	7.3%	4.59	2.5%
NICU	17.22	15.65	10.0%	12.48	38.0%	18.14	15.68	15.7%	14.92	21.6%
Total ALOS	4.94	4.55	8.5%	4.70	5.1%	4.95	4.55	8.8%	4.76	4.1%
Acute / Adult & Pediatric w/o OB	5.49			5.27	4.3%	5.58			5.35	4.5%
Average Daily Census	193.3	195.0	-0.8%	183.5	5.3%	190.0	191.8	-0.9%	185.4	2.5%
Hospital Case Mix Index (CMI)	1.7261	1.7180	0.5%	1.7846	-3.3%	1.7598	1.7180	2.4%	1.7219	2.2%
CMI Adjusted LOS	2.86	2.65	8.0%	2.63	8.6%	2.82	2.65	6.2%	2.76	1.9%
<u>Medicare</u>										
Admissions	453	536	-15.5%	471	-3.8%	3,666	4,124	-11.1%	3,803	-3.6%
Patient Days	2,593	2,768	-6.3%	2,640	-1.8%	20,320	21,308	-4.6%	20,704	-1.9%
Average Length of Stay	5.72	5.16	10.8%	5.61	2.1%	5.54	5.17	7.3%	5.44	1.8%
Case Mix Index	1.9483	1.9465	0.1%	1.9887	-2.0%	1.9971	1.9465	2.6%	1.9538	2.2%
<u>Medicaid</u>										
Admissions	129	132	-2.3%	140	-7.9%	922	1,020	-9.6%	979	-5.8%
Patient Days	449	511	-12.1%	484	-7.2%	3,932	3,949	-0.4%	3,871	1.6%
Average Length of Stay	3.48	3.87	-10.1%	3.46	0.7%	4.26	3.87	10.2%	3.95	7.9%
Case Mix Index	1.1213	1.1174	0.3%	1.0870	3.2%	1.2049	1.1174	7.8%	1.1169	7.9%
<u>Commercial</u>										
Admissions	404	419	-3.6%	349	15.8%	3,027	3,231	-6.3%	2,975	1.7%
Patient Days	1,882	1,736	8.4%	1,539	22.3%	13,668	13,387	2.1%	12,797	6.8%
Average Length of Stay	4.66	4.14	12.4%	4.41	5.6%	4.52	4.14	9.0%	4.30	5.0%
Case Mix Index	1.6747	1.6559	1.1%	1.7727	-5.5%	1.6590	1.6559	0.2%	1.6548	0.3%
<u>Self Pay</u>										
Admissions	203	208	-2.4%	216	-6.0%	1,457	1,605	-9.2%	1,525	-4.5%
Patient Days	928	875	6.1%	864	7.4%	6,857	6,750	1.6%	6,696	2.4%
Average Length of Stay	4.57	4.21	8.7%	4.00	14.3%	4.71	4.21	11.9%	4.39	7.2%
Case Mix Index	1.5526	1.5885	-2.3%	1.7916	-13.3%	1.7263	1.5885	8.7%	1.5975	8.1%
<u>All Other</u>										
Admissions	25	33	-24.2%	35	-28.6%	248	255	-2.7%	225	10.2%
Patient Days	141	158	-10.8%	163	-13.5%	1,399	1,221	14.6%	1,174	19.2%
Average Length of Stay	5.64	4.79	17.8%	4.66	21.1%	5.64	4.79	17.8%	5.22	8.1%
Case Mix Index	2.5628	2.0742	23.6%	1.7757	44.3%	2.1023	2.0742	1.4%	2.0800	1.1%
<u>Radiology</u>										
InPatient	4,894	5,042	-2.9%	4,849	0.9%	37,780	38,880	-2.8%	37,825	-0.1%
OutPatient	8,203	9,366	-12.4%	9,384	-12.6%	67,627	72,194	-6.3%	67,479	0.2%
<u>Cath Lab</u>										
InPatient	593	720	-17.6%	755	-21.5%	5,120	5,548	-7.7%	5,545	-7.7%
OutPatient	340	590	-42.4%	630	-46.0%	2,997	4,547	-34.1%	4,450	-32.7%
<u>Laboratory</u>										
InPatient	84,359	86,498	-2.5%	84,745	-0.5%	662,911	667,024	-0.6%	647,953	2.3%
OutPatient	66,715	76,181	-12.4%	71,345	-6.5%	579,705	587,256	-1.3%	565,603	2.5%
<u>Other</u>										
Deliveries	175	184	-4.9%	177	-1.1%	1,415	1,418	-0.2%	1,430	-1.0%
<u>Surgical Cases</u>										
InPatient	262	267	-1.9%	278	-5.8%	1,886	2,058	-8.4%	1,894	-0.4%
OutPatient	502	573	-12.4%	669	-25.0%	4,228	4,415	-4.2%	4,192	0.9%
Total Surgical Cases	764	840	-9.0%	947	-19.3%	6,114	6,473	-5.5%	6,086	0.5%
<u>GI Procedures (Endo)</u>										
InPatient	97	155	-37.4%	165	-41.2%	986	1,194	-17.4%	1,126	-12.4%
OutPatient	175	203	-13.8%	201	-12.9%	1,342	1,565	-14.2%	1,518	-11.6%
Total GI Procedures	272	358	-24.0%	366	-25.7%	2,328	2,759	-15.6%	2,644	-12.0%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MAY 2025**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	4,483	5,556	-19.3%	5,405	-17.1%	41,433	42,832	-3.3%	43,340	-4.4%
Observation Days	708	717	-1.3%	717	-1.3%	6,068	5,526	9.8%	5,137	18.1%
Other O/P Occasions of Service	18,662	21,154	-11.8%	19,121	-2.4%	157,740	163,069	-3.3%	161,750	-2.5%
Total O/P Occasions of Svc.	23,853	27,427	-13.0%	25,243	-5.5%	205,241	211,427	-2.9%	210,227	-2.4%
Hospital Operations										
Manhours Paid	310,107	304,211	1.9%	291,358	6.4%	2,384,920	2,379,401	0.2%	2,271,189	5.0%
FTE's	1,750.6	1,717.3	1.9%	1,644.8	6.4%	1,717.5	1,713.6	0.2%	1,628.9	5.4%
Adjusted Patient Days	10,785	11,744	-8.2%	11,078	-2.6%	86,973	90,151	-3.5%	86,902	0.1%
Hours / Adjusted Patient Day	28.75	25.90	11.0%	26.30	9.3%	27.42	26.39	3.9%	26.14	4.9%
Occupancy - Actual Beds	52.5%	55.9%	-6.0%	49.9%	5.3%	51.6%	55.0%	-6.0%	50.4%	2.5%
FTE's / Adjusted Occupied Bed	5.0	4.5	11.0%	4.6	9.3%	4.8	4.6	3.9%	4.6	4.9%
Family Health Clinic - Clements										
Total Medical Visits	620	667	-7.0%	556	11.5%	5,110	4,846	5.4%	4,251	20.2%
Manhours Paid	1,929	2,004	-3.8%	1,655	16.5%	14,948	14,568	2.6%	14,263	4.8%
FTE's	10.9	11.3	-3.8%	9.3	16.5%	10.8	10.5	2.6%	10.2	5.2%
Family Health Clinic - West University										
Total Medical Visits	696	691	0.7%	614	13.4%	5,810	5,384	7.9%	5,360	8.4%
Manhours Paid	1,425	1,487	-4.2%	1,299	9.7%	12,540	11,586	8.2%	9,759	28.5%
FTE's	8.0	8.4	-4.2%	7.3	9.7%	9.0	8.3	8.2%	7.0	29.0%
Family Health Clinic - JBS										
Total Medical Visits	864	936	-7.7%	910	-5.1%	7,714	7,305	5.6%	7,283	5.9%
Manhours Paid	1,884	1,883	0.0%	1,488	26.6%	12,188	14,695	-17.1%	12,678	-3.9%
FTE's	10.6	10.6	0.0%	8.4	26.6%	8.8	10.6	-17.1%	9.1	-3.5%
Family Health Clinic - Womens										
Total Medical Visits	1,420	1,844	-23.0%	1,715	-17.2%	12,775	14,118	-9.5%	13,033	-2.0%
Manhours Paid	3,445	2,818	22.2%	3,161	9.0%	26,923	21,571	24.8%	25,794	4.4%
FTE's	19.4	15.9	22.2%	17.8	9.0%	19.4	15.5	24.8%	18.5	4.8%
Total ECHD Operations										
Total Admissions	1,214	1,328	-8.6%	1,211	0.2%	9,320	10,235	-8.9%	9,507	-2.0%
Total Patient Days	5,993	6,044	-0.8%	5,690	5.3%	46,176	46,608	-0.9%	45,242	2.1%
Total Patient and Obs Days	6,701	6,761	-0.9%	6,407	4.6%	52,244	52,134	0.2%	50,379	3.7%
Total FTE's	1,799.6	1,763.6	2.0%	1,687.7	6.6%	1,765.5	1,758.5	0.4%	1,673.7	5.5%
FTE's / Adjusted Occupied Bed	5.2	4.7	11.1%	4.7	9.5%	4.9	4.7	4.1%	4.7	5.0%
Total Adjusted Patient Days	10,785	11,744	-8.2%	11,078	-2.6%	86,973	90,151	-3.5%	86,902	0.1%
Hours / Adjusted Patient Day	29.56	26.60	11.1%	26.99	9.5%	28.19	27.09	4.1%	26.85	5.0%
Outpatient Factor	1.7997	1.9431	-7.4%	1.9470	-7.6%	1.8835	1.9342	-2.6%	1.9208	-1.9%
Blended O/P Factor	2.0027	2.1272	-5.9%	2.1396	-6.4%	2.0787	2.1252	-2.2%	2.1213	-2.0%
Total Adjusted Admissions	2,185	2,580	-15.3%	2,358	-7.3%	17,554	19,797	-11.3%	18,261	-3.9%
Hours / Adjusted Admisssion	145.91	121.07	20.5%	126.80	15.1%	139.65	123.34	13.2%	127.79	9.3%
FTE's - Hospital Contract	45.9	58.4	-21.4%	58.6	-21.6%	46.2	57.5	-19.6%	55.3	-16.5%
FTE's - Mgmt Services	49.7	53.7	-7.4%	45.9	8.4%	57.3	53.7	6.7%	54.5	5.3%
Total FTE's (including Contract)	1,895.3	1,875.7	1.0%	1,792.1	5.8%	1,869.0	1,869.7	0.0%	1,783.5	4.8%
Total FTE'S per Adjusted Occupied Bed (including Contract)										
	5.45	4.95	10.0%	5.01	8.6%	5.22	5.04	3.6%	5.01	4.3%
ProCare FTEs	207.6	238.9	-13.1%	205.0	1.3%	206.9	238.5	-13.2%	286.8	-27.9%
TraumaCare FTEs	8.4	8.7	-3.9%	9.4	-10.8%	8.4	8.9	-6.3%	9.1	-8.4%
Total System FTEs	2,111.3	2,123.4	-0.6%	2,006.6	5.2%	2,084.3	2,117.1	-1.6%	2,079.5	0.2%
Urgent Care Visits										
JBS Clinic	1,137	1,412	-19.5%	1,109	2.5%	11,544	10,885	6.1%	11,410	1.2%
West University	721	948	-23.9%	729	-1.1%	7,578	7,308	3.7%	7,881	-3.8%
Total Urgent Care Visits	1,858	2,360	-21.3%	1,838	1.1%	19,122	18,193	5.1%	19,291	-0.9%
Retail Clinic Visits										
Retail Clinic	153	82	86.6%	79	93.7%	1,380	735	87.8%	703	96.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MAY 2025**

	PRIOR FISCAL YEAR END				CURRENT
	CURRENT	HOSPITAL	PRO CARE	TRAUMA CARE	YEAR
ASSETS	YEAR	AUDITED	AUDITED	AUDITED	CHANGE
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 12,321,772	\$ 39,080,496	\$ 4,500	\$ -	\$ (26,763,224)
Investments	72,018,370	51,625,680	-	-	20,392,690
Patient Accounts Receivable - Gross	250,168,527	214,878,735	20,514,645	2,184,343	12,590,804
Less: 3rd Party Allowances	(159,554,386)	(137,537,477)	(11,562,038)	(1,672,339)	(8,782,532)
Bad Debt Allowance	(48,512,925)	(38,524,192)	(5,030,483)	(410,000)	(4,548,250)
Net Patient Accounts Receivable	42,101,216	38,817,066	3,922,124	102,004	(739,977)
Taxes Receivable	11,580,625	11,080,895	-	-	499,730
Accounts Receivable - Other	2,295,011	4,024,723	84,681	-	(1,814,393)
Inventories	10,774,279	9,707,477	481,637	-	585,165
Prepaid Expenses	5,882,428	5,310,963	154,463	24,531	392,470
Total Current Assets	156,973,701	159,647,300	4,647,405	126,535	(7,447,539)
CAPITAL ASSETS:					
Property and Equipment	530,727,210	521,685,955	403,173	-	8,638,082
Construction in Progress	22,338,863	17,368,743	-	-	4,970,121
	553,066,073	539,054,698	403,173	-	13,608,203
Less: Accumulated Depreciation and Amortization	(390,446,295)	(377,031,484)	(338,723)	-	(13,076,088)
Total Capital Assets	162,619,779	162,023,214	64,449	-	532,115
LEASE ASSETS					
Leased Assets	2,337,842	4,190,843	-	-	(1,853,000)
Less Accumulated Amortization Lease Assets	(2,075,031)	(1,956,677)	-	-	(118,355)
Total Lease Assets	262,811	2,234,166	-	-	(1,971,355)
SUBSCRIPTION ASSETS					
Subscription Assets	12,706,623	8,410,917	-	-	4,295,706
Less Accumulated Amortization Subscription Assets	(4,122,642)	(2,749,774)	-	-	(1,372,869)
Total Subscription Assets	8,583,981	5,661,144	-	-	2,922,837
LT Lease Receivable	5,456,916	6,227,920	-	-	(771,004)
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,411,161	6,469,359	-	-	(58,198)
Restricted TPC, LLC	1,707,903	1,707,903	-	-	-
Investment in PBBHC	44,756,193	30,997,988	-	-	13,758,205
Restricted MCH West Texas Services	2,399,727	2,356,263	-	-	43,464
Pension, Deferred Outflows of Resources	10,795,764	10,795,764	-	-	-
Assets whose use is Limited	353,731	-	271,068	6,480	76,184
TOTAL ASSETS	\$ 400,326,563	\$ 388,125,916	\$ 4,982,922	\$ 133,015	\$ 7,084,710
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,880,000	\$ 1,880,000	\$ -	\$ -	\$ -
Self-Insurance Liability - Current Portion	2,941,169	3,640,526	-	-	(699,357)
Current Portion of Lease Liabilities	463,584	627,362	-	-	(163,778)
Current Portion of Subscription Liabilities	2,201,192	1,325,425	-	-	875,767
Accounts Payable	25,331,292	35,655,859	(1,957,165)	(531,939)	(7,835,462)
A/R Credit Balances	2,825,004	2,596,359	-	-	228,645
Accrued Interest	353,039	214,256	-	-	138,784
Accrued Salaries and Wages	15,379,262	5,947,335	6,995,870	232,095	2,203,962
Accrued Compensated Absences	5,620,552	5,326,543	-	-	294,009
Due to Third Party Payors	9,872,436	8,683,192	-	-	1,189,244
Deferred Revenue	6,598,026	261,004	(22,952)	-	6,359,975
Total Current Liabilities	73,465,557	66,157,860	5,015,753	(299,844)	2,291,944
ACCRUED POST RETIREMENT BENEFITS	27,802,289	31,003,241	-	-	(3,200,952)
LESSOR DEFERRED INFLOWS OF RESOURCES	6,221,644	7,050,609	-	-	(828,965)
SELF-INSURANCE LIABILITIES - Less Current Portion	1,799,851	2,422,562	-	-	(622,711)
LEASE LIABILITIES	39,983	2,097,459	-	-	(2,057,477)
SUBSCRIPTION LIABILITIES	4,794,709	3,919,443	-	-	875,266
LONG-TERM DEBT - Less Current Maturities	27,978,919	28,360,398	-	-	(381,479)
Total Liabilities	142,102,951	141,011,572	5,015,753	(299,844)	(3,624,530)
FUND BALANCE	258,223,612	247,114,344	(32,831)	432,859	258,256,442
TOTAL LIABILITIES AND FUND BALANCE	\$ 400,326,563	\$ 388,125,916	\$ 4,982,922	\$ 133,015	\$ 7,084,710

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
MAY 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 60,949,254	\$ 63,505,300	-4.0%	\$ 59,696,254	2.1%	\$ 469,529,132	\$ 491,347,551	-4.4%	\$ 452,737,738	3.7%
Outpatient Revenue	61,114,291	71,581,615	-14.6%	68,032,147	-10.2%	506,472,266	552,872,147	-8.4%	507,652,962	-0.2%
TOTAL PATIENT REVENUE	\$ 122,063,545	\$ 135,086,915	-9.6%	\$ 127,728,401	-4.4%	\$ 976,001,398	\$ 1,044,219,698	-6.5%	\$ 960,390,701	1.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 77,570,559	\$ 87,695,498	-11.5%	\$ 78,660,553	-1.4%	\$ 619,295,254	\$ 679,683,589	-8.9%	\$ 621,309,815	-0.3%
Policy Adjustments	1,464,379	1,271,105	15.2%	1,037,804	41.1%	8,630,571	10,187,858	-15.3%	9,326,837	-7.5%
Uninsured Discount	10,012,348	7,848,202	27.6%	10,481,248	-4.5%	77,182,348	60,473,980	27.6%	65,871,543	17.2%
Indigent	522,256	1,118,639	-53.3%	204,039	156.0%	9,119,602	8,625,093	5.7%	3,172,175	187.5%
Provision for Bad Debts	8,288,156	8,150,164	1.7%	10,417,309	-20.4%	52,755,796	63,655,908	-17.1%	57,328,984	-8.0%
TOTAL REVENUE DEDUCTIONS	\$ 97,857,697	\$ 106,083,608	-7.8%	\$ 100,800,953	-2.9%	\$ 766,983,571	\$ 822,626,428	-6.8%	\$ 757,009,354	1.3%
	80.17%	78.53%		78.92%		78.58%	78.78%		78.82%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 2,644,133	\$ 1,810,333	46.1%	\$ 1,551,832	70.4%	\$ 16,364,903	\$ 14,482,664	13.0%	\$ 11,416,248	43.3%
DSRIP/CHIRP	(456,357)	494,167	-192.3%	(16,261)	2706.5%	(808,958)	3,953,336	-120.5%	7,354,487	-111.0%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,187,776	\$ 2,304,500	-5.1%	\$ 1,535,571	42.5%	\$ 15,555,944	\$ 18,436,000	-15.6%	\$ 18,770,735	-17.1%
NET PATIENT REVENUE	\$ 26,393,623	\$ 31,307,807	-15.7%	\$ 28,463,019	-7.3%	\$ 224,573,772	\$ 240,029,270	-6.4%	\$ 222,152,081	1.1%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,989,408	\$ 6,693,589	4.4%	\$ 7,285,605	-4.1%	\$ 56,155,545	\$ 53,548,712	4.9%	\$ 51,601,140	8.8%
Other Revenue	1,590,339	1,598,751	-0.5%	1,740,341	-8.6%	12,421,230	12,610,658	-1.5%	12,426,775	0.0%
TOTAL OTHER REVENUE	\$ 8,579,747	\$ 8,292,340	3.5%	\$ 9,025,947	-4.9%	\$ 68,576,775	\$ 66,159,370	3.7%	\$ 64,027,915	7.1%
NET OPERATING REVENUE	\$ 34,973,370	\$ 39,600,147	-11.7%	\$ 37,488,966	-6.7%	\$ 293,150,547	\$ 306,188,640	-4.3%	\$ 286,179,996	2.4%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 16,076,893	\$ 16,672,261	-3.6%	\$ 15,965,443	0.7%	\$ 127,527,697	\$ 129,895,002	-1.8%	\$ 121,358,020	5.1%
Benefits	1,813,353	2,079,575	-12.8%	1,960,825	-7.5%	18,090,036	16,908,517	7.0%	16,077,098	12.5%
Temporary Labor	1,373,612	1,534,990	-10.5%	1,793,599	-23.4%	10,895,852	11,985,284	-9.1%	14,269,236	-23.6%
Physician Fees	1,348,590	1,199,487	12.4%	1,330,715	1.3%	10,434,296	9,593,796	8.8%	9,550,504	9.3%
Texas Tech Support	1,067,888	1,002,447	6.5%	946,318	12.8%	8,121,726	8,019,576	1.3%	7,673,231	5.8%
Purchased Services	4,521,918	4,710,063	-4.0%	4,569,957	-1.1%	38,575,521	38,423,759	0.4%	37,055,479	4.1%
Supplies	6,355,005	7,216,801	-11.9%	6,914,578	-8.1%	54,546,172	56,325,911	-3.2%	53,378,094	2.2%
Utilities	289,098	361,613	-20.1%	265,065	9.1%	2,670,706	2,923,536	-8.6%	3,000,206	-11.0%
Repairs and Maintenance	541,448	1,040,196	-47.9%	874,433	-38.1%	6,991,609	8,317,753	-15.9%	6,162,534	13.5%
Leases and Rent	116,395	106,909	8.9%	103,818	12.1%	1,017,932	857,790	18.7%	826,070	23.2%
Insurance	212,695	207,411	2.5%	184,449	15.3%	1,768,931	1,659,288	6.6%	1,503,462	17.7%
Interest Expense	102,846	117,840	-12.7%	91,779	12.1%	668,840	942,720	-29.1%	838,025	-20.2%
ECHDA	119,705	283,446	-57.8%	40,497	195.6%	913,340	2,267,568	-59.7%	1,210,745	-24.6%
Other Expense	238,262	245,824	-3.1%	147,040	62.0%	1,674,527	2,026,868	-17.4%	1,588,574	5.4%
TOTAL OPERATING EXPENSES	\$ 34,177,709	\$ 36,778,863	-7.1%	\$ 35,188,516	-2.9%	\$ 283,897,185	\$ 290,147,368	-2.2%	\$ 274,491,276	3.4%
Depreciation/Amortization	\$ 2,442,908	\$ 2,009,687	21.6%	\$ 1,991,584	22.7%	\$ 16,667,153	\$ 15,985,196	4.3%	\$ 15,957,023	4.5%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(300)	-	0.0%	(27,403)	-98.9%
TOTAL OPERATING COSTS	\$ 36,620,617	\$ 38,788,550	-5.6%	\$ 37,180,099	-1.5%	\$ 300,564,037	\$ 306,132,564	-1.8%	\$ 290,420,896	3.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,647,247)	\$ 811,597	303.0%	\$ 308,867	633.3%	\$ (7,413,491)	\$ 56,076	-13320.4%	\$ (4,240,900)	74.8%
Operating Margin	-4.71%	2.05%	-329.8%	0.82%	-671.7%	-2.53%	0.02%	-13908.4%	-1.48%	70.7%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 184,823	\$ 137,303	34.6%	\$ 120,684	53.1%	\$ 1,361,445	\$ 1,098,424	23.9%	\$ 1,364,062	-0.2%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,630,271	1,324,391	23.1%	1,423,034	14.6%
Opioid Abatement Fund	210,135	-	0.0%	-	0.0%	210,135	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	8,970	-	-	-	-	73,213	-	-	(3,000)	-2540.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	78,390	-	0.0%	-	0.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,243,319)	\$ 948,900	231.0%	\$ 429,551	389.4%	\$ (4,060,037)	\$ 2,478,891	263.8%	\$ (1,456,804)	-178.7%
Unrealized Gain/(Loss) on Investments	\$ 83,880	-	0.0%	\$ 219,366	-61.8%	\$ 750,101	-	0.0%	\$ 1,397,724	-46.3%
Investment in Subsidiaries	9,644	96,879	-90.0%	526,960	-98.2%	247,121	775,032	-68.1%	666,531	-62.9%
CHANGE IN NET POSITION	\$ (1,149,795)	\$ 1,045,779	209.9%	\$ 1,175,877	197.8%	\$ (3,062,815)	\$ 3,253,923	194.1%	\$ 607,451	604.2%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
MAY 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 60,949,254	\$ 63,505,300	-4.0%	\$ 59,696,254	2.1%	\$ 469,529,132	\$ 491,347,551	-4.4%	\$ 452,737,738	3.7%
Outpatient Revenue	48,738,283	59,891,324	-18.6%	56,531,657	-13.8%	414,838,974	459,038,382	-9.6%	416,890,538	-0.5%
TOTAL PATIENT REVENUE	\$ 109,687,536	\$ 123,396,624	-11.1%	\$ 116,227,911	-5.6%	\$ 884,368,106	\$ 950,385,933	-6.9%	\$ 869,628,276	1.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 70,930,089	\$ 81,899,110	-13.4%	\$ 73,270,140	-3.2%	\$ 570,565,777	\$ 632,849,528	-9.8%	\$ 575,831,711	-0.9%
Policy Adjustments	42,229	83,728	-49.6%	64,726	-34.8%	524,570	647,378	-19.0%	650,049	-19.3%
Uninsured Discount	9,741,193	7,592,199	28.3%	10,136,177	-3.9%	75,232,094	58,405,880	28.8%	63,781,845	18.0%
Indigent Care	514,893	1,107,732	-53.5%	191,735	168.5%	9,038,804	8,538,548	5.9%	3,112,258	190.4%
Provision for Bad Debts	7,089,241	7,119,812	-0.4%	8,677,775	-18.3%	44,253,256	54,804,772	-19.3%	47,416,977	-6.7%
TOTAL REVENUE DEDUCTIONS	\$ 88,317,645	\$ 97,802,581	-9.7%	\$ 92,340,554	-4.4%	\$ 699,614,500	\$ 755,246,106	-7.4%	\$ 690,792,840	1.3%
	80.52%	79.26%		79.45%		79.11%	79.47%		79.44%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 2,644,133	\$ 1,810,333	46.1%	\$ 1,551,832	70.4%	\$ 16,364,903	\$ 14,482,664	13.0%	\$ 11,416,248	43.3%
DSRIP/CHIRP	(456,357)	494,167	-192.3%	(16,261)	2706.5%	(808,958)	3,953,336	-120.5%	7,354,487	-111.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,187,776	\$ 2,304,500	-5.1%	\$ 1,535,571	42.5%	\$ 15,555,944	\$ 18,436,000	-15.6%	\$ 18,770,735	-17.1%
NET PATIENT REVENUE	\$ 23,557,667	\$ 27,898,543	-15.6%	\$ 25,422,929	-7.3%	\$ 200,309,551	\$ 213,575,827	-6.2%	\$ 197,606,171	1.4%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,989,408	\$ 6,693,589	4.4%	\$ 7,285,605	-4.1%	\$ 56,155,545	\$ 53,548,712	4.9%	\$ 51,601,140	8.8%
Other Revenue	1,337,206	1,389,751	-3.8%	1,562,392	-14.4%	10,522,772	10,913,648	-3.6%	10,700,481	-1.7%
TOTAL OTHER REVENUE	\$ 8,326,614	\$ 8,083,340	3.0%	\$ 8,847,997	-5.9%	\$ 66,678,317	\$ 64,462,360	3.4%	\$ 62,301,621	7.0%
NET OPERATING REVENUE	\$ 31,884,281	\$ 35,981,883	-11.4%	\$ 34,270,926	-7.0%	\$ 266,987,868	\$ 278,038,187	-4.0%	\$ 259,907,791	2.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 11,466,532	\$ 11,829,235	-3.1%	\$ 11,239,802	2.0%	\$ 90,410,507	\$ 91,235,669	-0.9%	\$ 86,070,869	5.0%
Benefits	1,408,985	1,685,516	-16.4%	1,566,126	-10.0%	14,338,052	13,274,178	8.0%	12,543,922	14.3%
Temporary Labor	616,000	930,598	-33.8%	952,648	-35.3%	5,262,564	7,177,648	-26.7%	7,096,622	-25.8%
Physician Fees	1,386,630	1,240,268	11.8%	1,351,812	2.6%	10,773,580	9,922,144	8.6%	9,967,109	8.1%
Texas Tech Support	1,067,888	1,002,447	6.5%	946,318	12.8%	8,121,726	8,019,576	1.3%	7,673,231	5.8%
Purchased Services	4,773,107	5,006,999	-4.7%	4,864,798	-1.9%	40,811,542	40,851,547	-0.1%	39,372,412	3.7%
Supplies	6,262,857	7,136,486	-12.2%	6,827,651	-8.3%	53,968,233	55,740,487	-3.2%	52,834,633	2.1%
Utilities	288,437	360,918	-20.1%	264,114	9.2%	2,664,536	2,917,881	-8.7%	2,993,418	-11.0%
Repairs and Maintenance	546,241	1,038,904	-47.4%	874,433	-37.5%	6,990,172	8,307,417	-15.9%	6,158,222	13.5%
Leases and Rentals	(31,982)	(38,486)	-16.9%	(44,894)	-28.8%	(157,149)	(307,888)	-49.0%	(349,092)	-55.0%
Insurance	137,998	145,158	-4.9%	136,017	1.5%	1,240,046	1,161,264	6.8%	1,043,244	18.9%
Interest Expense	102,846	117,840	-12.7%	91,779	12.1%	668,840	942,720	-29.1%	838,025	-20.2%
ECHDA	119,705	283,446	-57.8%	40,497	195.6%	913,340	2,267,568	-59.7%	1,210,745	-24.6%
Other Expense	162,197	174,579	-7.1%	76,111	113.1%	1,160,738	1,414,993	-18.0%	1,123,831	3.3%
TOTAL OPERATING EXPENSES	\$ 28,307,443	\$ 30,913,908	-8.4%	\$ 29,187,211	-3.0%	\$ 237,166,728	\$ 242,925,204	-2.4%	\$ 228,577,191	3.8%
Depreciation/Amortization	\$ 2,431,548	\$ 1,997,460	21.7%	\$ 1,979,820	22.8%	\$ 16,571,869	\$ 15,887,380	4.3%	\$ 15,881,069	4.3%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(300)	-	0.0%	(27,403)	-98.9%
TOTAL OPERATING COSTS	\$ 30,738,991	\$ 32,911,368	-6.6%	\$ 31,167,031	-1.4%	\$ 253,738,297	\$ 258,812,584	-2.0%	\$ 244,430,858	3.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,145,290	\$ 3,070,515	-62.7%	\$ 3,103,894	63.1%	\$ 13,249,571	\$ 19,225,603	-31.1%	\$ 15,476,933	14.4%
Operating Margin	3.59%	8.53%	-57.9%	9.06%	-60.3%	4.96%	6.91%	-28.2%	5.95%	-16.7%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 184,823	\$ 137,303	34.6%	\$ 120,684	53.1%	\$ 1,361,445	\$ 1,098,424	23.9%	\$ 1,364,062	-0.2%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,630,271	1,324,391	23.1%	1,423,034	14.6%
Opioid Abatement Fund	210,135	-	0.0%	-	0.0%	210,135	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	8,970	-	0.0%	-	0.0%	73,213	-	0.0%	(3,000)	-2540.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	78,390	-	0.0%	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,549,218	\$ 3,207,818	-51.7%	\$ 3,224,578	-52.0%	\$ 16,603,025	\$ 21,648,418	-23.3%	\$ 18,261,030	-9.1%
Procure Capital Contribution	(2,808,563)	(2,289,993)	22.6%	(2,803,385)	0.2%	(20,854,260)	(19,381,013)	7.6%	(19,974,084)	4.4%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (1,259,345)	\$ 917,825	237.2%	\$ 421,194	399.0%	\$ (4,251,235)	\$ 2,267,405	287.5%	\$ (1,713,055)	-148.2%
Unrealized Gain/(Loss) on Investments	\$ 83,880	-	0.0%	\$ 219,366	-61.8%	\$ 750,101	-	0.0%	\$ 1,397,724	-46.3%
Investment in Subsidiaries	9,644	96,879	-90.0%	526,960	-98.2%	247,121	775,032	-68.1%	666,531	-62.9%
CHANGE IN NET POSITION	\$ (1,165,820)	\$ 1,014,704	214.9%	\$ 1,167,520	199.9%	\$ (3,254,013)	\$ 3,042,437	207.0%	\$ 351,200	1026.5%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
MAY 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 12,162,497	\$ 11,480,134	5.9%	\$ 11,222,210	8.4%	\$ 90,118,278	\$ 92,148,757	-2.2%	\$ 88,962,525	1.3%
TOTAL PATIENT REVENUE	\$ 12,162,497	\$ 11,480,134	5.9%	\$ 11,222,210	8.4%	\$ 90,118,278	\$ 92,148,757	-2.2%	\$ 88,962,525	1.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 6,549,783	\$ 5,695,469	15.0%	\$ 5,232,816	25.2%	\$ 48,001,775	\$ 46,024,909	4.3%	\$ 44,636,096	7.5%
Policy Adjustments	1,373,541	1,155,250	18.9%	914,883	50.1%	7,853,884	9,282,891	-15.4%	8,405,034	-6.6%
Uninsured Discount	271,155	256,003	5.9%	345,071	-21.4%	1,950,254	2,068,100	-5.7%	2,089,698	-6.7%
Indigent	7,363	10,907	-32.5%	12,304	-40.2%	80,799	86,545	-6.6%	59,917	34.9%
Provision for Bad Debts	1,171,738	998,089	17.4%	1,705,430	-31.3%	8,260,247	8,592,457	-3.9%	9,624,454	-14.2%
TOTAL REVENUE DEDUCTIONS	\$ 9,373,580	\$ 8,115,718	15.5%	\$ 8,210,503	14.2%	\$ 66,146,960	\$ 66,054,902	0.1%	\$ 64,815,199	2.1%
	77.07%	70.69%		73.16%		73.40%	71.68%		72.86%	
NET PATIENT REVENUE	\$ 2,788,917	\$ 3,364,416	-17.1%	\$ 3,011,707	-7.4%	\$ 23,971,319	\$ 26,093,855	-8.1%	\$ 24,147,326	-0.7%
<u>OTHER REVENUE</u>										
Other Income	\$ 252,722	\$ 207,925	21.5%	\$ 177,688	42.2%	\$ 1,891,370	\$ 1,688,410	12.0%	\$ 1,716,646	10.2%
TOTAL OTHER REVENUE	\$ 252,722	\$ 207,925	21.5%	\$ 177,688	42.2%	\$ 1,891,370	\$ 1,688,410	12.0%	\$ 1,716,646	10.2%
NET OPERATING REVENUE	\$ 3,041,640	\$ 3,572,341	-14.9%	\$ 3,189,395	-4.6%	\$ 25,862,689	\$ 27,782,265	-6.9%	\$ 25,863,972	0.0%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 4,351,897	\$ 4,597,833	-5.3%	\$ 4,477,492	-2.8%	\$ 35,191,587	\$ 36,698,270	-4.1%	\$ 33,316,723	5.6%
Benefits	383,971	377,528	1.7%	374,904	2.4%	3,607,548	3,463,697	4.2%	3,376,491	6.8%
Temporary Labor	757,612	604,392	25.4%	840,951	-9.9%	5,633,288	4,807,636	17.2%	7,172,614	-21.5%
Physician Fees	221,208	218,467	1.3%	238,151	-7.1%	1,734,700	1,745,636	-0.6%	1,657,379	4.7%
Purchased Services	(251,548)	(298,439)	-15.7%	(295,161)	-14.8%	(2,258,192)	(2,439,812)	-7.4%	(2,328,476)	-3.0%
Supplies	92,148	80,115	15.0%	86,342	6.7%	575,419	583,819	-1.4%	541,559	6.3%
Utilities	660	695	-5.0%	951	-30.6%	6,170	5,655	9.1%	6,788	-9.1%
Repairs and Maintenance	(4,793)	1,292	-471.0%	-	0.0%	1,437	10,336	-86.1%	4,312	-66.7%
Leases and Rentals	147,724	143,402	3.0%	146,718	0.7%	1,168,513	1,149,734	1.6%	1,159,216	0.8%
Insurance	64,975	54,021	20.3%	40,157	61.8%	451,112	432,168	4.4%	394,015	14.5%
Other Expense	74,988	70,801	5.9%	70,510	6.4%	510,083	608,323	-16.1%	461,482	10.5%
TOTAL OPERATING EXPENSES	\$ 5,838,843	\$ 5,850,107	-0.2%	\$ 5,981,015	-2.4%	\$ 46,621,665	\$ 47,065,462	-0.9%	\$ 45,762,103	1.9%
Depreciation/Amortization	\$ 11,359	\$ 12,227	-7.1%	\$ 11,764	-3.4%	\$ 95,283	\$ 97,816	-2.6%	\$ 75,954	25.4%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,850,202	\$ 5,862,334	-0.2%	\$ 5,992,779	-2.4%	\$ 46,716,949	\$ 47,163,278	-0.9%	\$ 45,838,056	1.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,808,563)	\$ (2,289,993)	22.6%	\$ (2,803,385)	0.2%	\$ (20,854,260)	\$ (19,381,013)	7.6%	\$ (19,974,084)	4.4%
Operating Margin	-92.34%	-64.10%	44.0%	-87.90%	5.1%	-80.63%	-69.76%	15.6%	-77.23%	4.4%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,808,563	\$ 2,289,993	22.6%	\$ 2,803,385	0.2%	\$ 20,854,260	\$ 19,381,013	7.6%	\$ 19,974,084	4.4%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	7,729	8,223	-6.0%	7,821	-1.18%	62,325	65,698	-5.1%	62,032	0.47%
Total Hospital Visits	6,790	6,980	-2.7%	6,705	1.27%	53,467	57,456	-6.9%	53,938	-0.87%
Total Procedures	11,929	14,012	-14.9%	12,971	-8.03%	102,105	109,960	-7.1%	101,232	0.86%
Total Surgeries	738	874	-15.6%	829	-10.98%	6,161	6,118	0.7%	6,103	0.95%
Total Provider FTE's	82.3	89.7	-8.3%	85.7	-3.90%	85.0	89.7	-5.2%	84.3	0.81%
Total Staff FTE's	114.2	137.7	-17.0%	107.8	5.93%	112.8	137.3	-17.8%	108.6	3.89%
Total Administrative FTE's	11.1	11.5	-3.8%	11.5	-4.05%	9.1	11.5	-21.0%	93.9	-90.33%
Total FTE's	207.6	238.9	-13.1%	205.0	1.26%	206.9	238.5	-13.2%	286.8	-27.86%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
MAY 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 213,512	\$ 210,157	1.6%	\$ 278,280	-23.3%	\$ 1,515,013	\$ 1,685,008	-10.1%	\$ 1,799,900	-15.8%
TOTAL PATIENT REVENUE	\$ 213,512	\$ 210,157	1.6%	\$ 278,280	-23.3%	\$ 1,515,013	\$ 1,685,008	-10.1%	\$ 1,799,900	-15.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 90,687	\$ 100,919	-10.1%	\$ 157,597	-42.5%	\$ 727,702	\$ 809,152	-10.1%	\$ 842,008	-13.6%
Policy Adjustments	48,608	32,127	51.3%	58,195	-16.5%	252,116	257,589	-2.1%	271,755	-7.2%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	27,178	32,263	-15.8%	34,104	-20.3%	242,293	258,679	-6.3%	287,552	-15.7%
TOTAL REVENUE DEDUCTIONS	\$ 166,473	\$ 165,309	0.7%	\$ 249,896	-33.4%	\$ 1,222,111	\$ 1,325,420	-7.8%	\$ 1,401,315	-12.8%
	77.97%	78.66%		89.80%		80.67%	78.66%		77.86%	
NET PATIENT REVENUE	\$ 47,039	\$ 44,848	4.9%	\$ 28,384	65.7%	\$ 292,902	\$ 359,588	-18.5%	\$ 398,585	-26.5%
						19.3%				
<u>OTHER REVENUE</u>										
Other Income	\$ 411	\$ 1,075	-61.8%	\$ 262	56.7%	\$ 7,088	\$ 8,600	-17.6%	\$ 9,648	-26.5%
TOTAL OTHER REVENUE										
NET OPERATING REVENUE	\$ 47,449	\$ 45,923	3.3%	\$ 28,646	65.6%	\$ 299,990	\$ 368,188	-18.5%	\$ 408,233	-26.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 258,463	\$ 245,193	5.4%	\$ 248,150	4.2%	\$ 1,925,603	\$ 1,961,063	-1.8%	\$ 1,970,428	-2.3%
Benefits	20,396	16,531	23.4%	19,794	3.0%	144,436	170,642	-15.4%	156,685	-7.8%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(2,073,984)	(2,073,984)	0.0%	(2,073,984)	0.0%
Purchased Services	359	1,503	-76.1%	320	12.3%	22,171	12,024	84.4%	11,543	92.1%
Supplies	-	200	-100.0%	586	-100.0%	2,519	1,605	57.0%	1,901	32.5%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	653	1,993	-67.2%	1,993	-67.2%	6,568	15,944	-58.8%	15,947	-58.8%
Insurance	9,722	8,232	18.1%	8,275	17.5%	77,773	65,856	18.1%	66,202	17.5%
Other Expense	1,077	444	142.6%	419	157.2%	3,706	3,552	4.3%	3,261	13.7%
TOTAL OPERATING EXPENSES	\$ 31,423	\$ 14,848	111.6%	\$ 20,289	54.9%	\$ 108,792	\$ 156,702	-30.6%	\$ 151,982	-28.4%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 31,423	\$ 14,848	111.6%	\$ 20,289	54.9%	\$ 108,792	\$ 156,702	-30.6%	\$ 151,982	-28.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 16,026	\$ 31,075	-48.4%	\$ 8,357	91.8%	\$ 191,198	\$ 211,486	-9.6%	\$ 256,251	-25.4%
Operating Margin	33.77%	67.67%	-50.1%	29.17%	15.8%	63.73%	57.44%	11.0%	62.77%	1.5%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 16,026	\$ 31,075	-48.4%	\$ 8,357	91.8%	\$ 191,198	\$ 211,486	-9.6%	\$ 256,251	-25.4%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	712	616	15.58%	752	-5.32%	4,183	4,939	-15.31%	5,213	-19.76%
Total Provider FTE's	7.3	7.8	-6.29%	8.4	-13.04%	7.3	8.0	-7.85%	8.1	-9.50%
Total Staff FTE's	1.1	0.9	15.69%	1.0	7.76%	1.0	1.0	6.35%	1.0	0.38%
Total FTE's	8.4	8.7	-3.95%	9.4	-10.83%	8.4	8.9	-6.33%	9.1	-8.40%

**ECTOR COUNTY HOSPITAL DISTRICT
DIABETES SCREENING CLINIC - OPERATIONS SUMMARY
MAY 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 6,643	\$ 4,369	52.0%	\$ 4,155	59.9%	\$ 55,931	\$ 33,206	68.4%	\$ 16,324	242.6%
TOTAL PATIENT REVENUE	\$ 6,643	\$ 4,369	52.0%	\$ 4,155	59.9%	\$ 55,931	\$ 33,206	68.4%	\$ 16,324	242.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
Self Pay Adjustments	4,799	2,439	96.8%	5,429	-11.6%	45,321	19,512	132.3%	12,577	260.4%
Bad Debts	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL REVENUE DEDUCTIONS	\$ 4,799	\$ 2,439	96.8%	\$ 5,429	-11.6%	\$ 45,321	\$ 19,512	132.3%	\$ 12,577	260.4%
	72.2%	55.8%		130.7%		81.0%	58.8%		77.0%	
NET PATIENT REVENUE	\$ 1,844	\$ 1,930	-4.5%	\$ (1,274)	-244.7%	\$ 10,610	\$ 13,694	-22.5%	\$ 3,747	183.2%
<u>OTHER REVENUE</u>										
Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 1,844	\$ 1,930	-4.5%	\$ (1,274)	-244.7%	\$ 10,610	\$ 13,694	-22.5%	\$ 3,747	183.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 550	\$ 584	-5.8%	\$ 715	-23.1%	\$ 4,796	\$ 4,351	10.2%	\$ -	0.0%
Benefits	68	83	-18.1%	100	-32.0%	761	633	20.2%	-	0.0%
Physician Services	2,500	937	166.8%	6,000	-58.3%	35,575	7,496	374.6%	-	0.0%
Cost of Drugs Sold	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Supplies	337	765	-56.0%	1,079	-68.8%	1,705	5,862	-70.9%	4,982	-65.8%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	24	3,061	-99.2%	-	0.0%	898	24,488	-96.3%	24,214	-96.3%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 3,478	\$ 5,430	-35.9%	\$ 7,894	-55.9%	\$ 43,735	\$ 42,830	2.1%	\$ 29,196	49.8%
Depreciation/Amortization	\$ 905	\$ 2,137	-57.7%	\$ 905	0.0%	\$ 7,240	\$ 17,094	-57.6%	\$ 18,331	-60.5%
TOTAL OPERATING COSTS	\$ 4,383	\$ 7,567	-42.1%	\$ 8,799	-50.2%	\$ 50,975	\$ 59,924	-14.9%	\$ 47,528	7.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,539)	\$ (5,637)	55.0%	\$ (10,073)	74.8%	\$ (40,365)	\$ (46,230)	12.7%	\$ (43,781)	7.8%
Operating Margin	-137.69%	-292.07%	-52.9%	790.56%	-117.4%	-380.42%	-337.59%	12.7%	-1168.34%	-67.4%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	21	15	40.0%	27	-22.2%	184	114	61.4%	64	187.5%
Hospital FTE's (Salaries and Wages)	0.1	0.2	-49.3%	0.2	-37.4%	0.1	0.2	-33.4%	0.1	25.5%

**ECTOR COUNTY HOSPITAL DISTRICT
MAY 2025**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 42,504,527	38.8%	\$ 47,049,790	40.5%	\$ 345,876,663	39.2%	346,103,976	39.7%
Medicaid	10,254,108	9.3%	13,069,147	11.2%	93,130,436	10.5%	106,581,671	12.3%
Commercial	39,601,076	36.1%	37,099,792	31.9%	320,406,549	36.2%	300,827,271	34.6%
Self Pay	12,767,316	11.6%	12,866,495	11.1%	95,553,903	10.8%	82,404,311	9.5%
Other	4,560,509	4.2%	6,142,687	5.3%	29,400,555	3.3%	33,711,047	3.9%
TOTAL	\$ 109,687,536	100.0%	\$ 116,227,911	100.0%	\$ 884,368,106	100.0%	869,628,276	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,643,416	44.5%	\$ 10,191,410	42.0%	\$ 73,306,453	39.5%	69,505,739	38.2%
Medicaid	2,175,872	11.2%	2,565,613	10.6%	19,691,077	10.6%	22,594,942	12.4%
Commercial	7,204,569	37.1%	8,352,956	34.5%	73,988,728	40.0%	70,905,342	39.0%
Self Pay	1,281,516	6.6%	1,412,522	5.8%	10,631,593	5.7%	10,942,610	6.0%
Other	119,027	0.6%	1,718,875	7.1%	7,822,079	4.2%	7,996,106	4.4%
TOTAL	\$ 19,424,401	100.0%	\$ 24,241,376	100.0%	\$ 185,439,930	100.0%	181,944,739	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
MAY 2025**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (3,254,013)	-	191,198	\$ (3,062,815)
Noncash Expenses:				
Depreciation and Amortization	14,737,188	9,446	-	14,746,634
Unrealized Gain/Loss on Investments	750,101	-	-	750,101
Accretion (Bonds) & COVID Funding	(381,479)	-	-	(381,479)
Changes in Assets and Liabilities				
Patient Receivables, Net	401,997	339,601	(1,621)	739,978
Taxes Receivable/Deferred	5,909,443	(49,198)	-	5,860,245
Inventories, Prepaids and Other	1,077,537	34,706	25,349	1,137,592
LT Lease Rec	771,004	-	-	-
Deferred Inflow of Resources	-	-	-	-
Accounts Payable	(7,429,285)	(241,593)	(214,367)	(7,885,245)
Accrued Expenses	2,694,179	(92,837)	(560)	2,600,782
Due to Third Party Payors	542,845	-	-	542,845
Accrued Post Retirement Benefit Costs	(4,940,277)	-	-	(4,940,277)
Net Cash Provided by Operating Activities	\$ 10,879,239	125	-	\$ 10,879,364
Cash Flows from Investing Activities:				
Investments	\$ (21,142,791)	-	-	\$ (21,142,791)
Acquisition of Property and Equipment	(17,903,909)	-	-	(17,903,909)
Net Cash used by Investing Activities	\$ (39,046,700)	-	-	\$ (39,046,700)
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 6,600	-	-	\$ 6,600
Principal Paid on Subscription Liabilities	\$ 875,767	-	-	-
Principal Paid on Lease Liabilities	\$ (90,889)	-	-	-
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	875,266	-	-	-
LT Liab Leases	(277,365)	-	-	-
Net Repayment of Long-term Debt/Bond Issuance	-	-	-	-
Net Cash used by Financing Activities	1,389,378	-	-	1,389,378
Net Increase (Decrease) in Cash	(26,778,083)	125	-	(26,777,958)
Beginning Cash & Cash Equivalents @ 9/30/2024	49,618,916	4,500	-	49,623,416
Ending Cash & Cash Equivalents @ 5/31/2025	\$ 22,840,834	\$ 4,625	\$ -	\$ 22,845,459

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2025**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (4,976,937)	\$ 12,442,343		\$ 7,465,406
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (4,976,937)	\$ 12,442,343		\$ 7,465,406
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(3,541,947)	8,854,868		5,312,921
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (3,541,947)	\$ 8,854,868		\$ 5,312,921
APHRIQA				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	980,119		980,119
3rd	-	378,487		378,487
4th Qtr	-	-		-
APHRIQA TOTAL	\$ -	\$ 1,358,606		\$ 1,358,606
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
ATLAS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(1,472,873)	-		(1,472,873)
3rd Qtr	-	1,832,080		1,832,080
4th Qtr	-	-		-
ATLAS TOTAL	\$ (1,472,873)	\$ 1,832,080		\$ 359,207
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(651,186)	1,627,965		976,779
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (651,186)	\$ 1,627,965		\$ 976,779
CHIRP				
1st Qtr	\$ (6,004,341)	\$ 461,991		\$ (5,542,350)
2nd Qtr	-	2,042,788		2,042,788
3rd	-	817,505		817,505
4th Qtr	-	-		-
CHIRP TOTAL	\$ (6,004,341)	\$ 3,322,285		\$ (2,682,056)
HARP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(804,258)	2,010,644		1,206,387
3rd	(804,258)	2,010,644		1,206,386
4th Qtr	-	-		-
HARP TOTAL	\$ (1,608,515)	\$ 4,021,288		\$ 2,412,773
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (18,255,800)	\$ 33,459,436		\$ 15,203,636
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (18,255,800)	\$ 33,459,436	\$ -	\$ 15,203,636

INCOME STATEMENT ACTIVITY:

FY 2025 Accrued / (Deferred) Adjustments:

	BLENDED
DSH	\$ 7,594,997
UC	6,088,035
APHRIQA	1,358,606
ATLAS	359,207
GME	1,144,000
CHIRP	(2,167,565)
HARP	992,000
TIPPS	186,664
Regional UPL Benefit	-
Medicaid Supplemental Payments	15,555,944
DSRIP Accrual	-
Total Adjustments	\$ 15,555,944

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
MAY 2025

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
Cardiopulmonary	8.8	12.2	-27.8%	14.2	-37.5%	10.6	12.0	-12.3%	13.6	-22.1%
Operating Room	8.3	12.8	-35.1%	13.6	-39.0%	8.9	12.5	-29.4%	12.6	-29.5%
Imaging - Diagnostics	6.0	3.5	70.3%	2.6	128.5%	4.6	3.5	32.9%	3.0	52.1%
Labor & Delivery	3.4	5.1	-34.0%	3.0	11.9%	3.7	5.0	-27.2%	4.2	-12.3%
Intensive Care Unit (ICU) 2	2.2	1.6	35.6%	0.9	145.4%	1.9	1.6	20.0%	1.1	71.9%
Intensive Care Unit (CCU) 4	2.0	1.2	63.1%	0.9	125.7%	1.4	1.2	14.5%	0.7	84.9%
7 Central	1.1	1.0	3.8%	1.0	2.3%	1.1	1.0	10.2%	0.8	34.0%
Laboratory - Chemistry	0.8	6.7	-88.6%	3.8	-80.0%	1.1	6.6	-83.4%	4.1	-73.4%
4 East - Post Partum	-	1.5	-100.0%	1.4	-100.0%	1.0	1.5	-33.8%	1.4	-30.4%
PM&R - Physical	0.9	0.5	76.2%	-	0.0%	0.9	0.5	80.3%	-	0.0%
UTILIZATION REVIEW	1.0	0.6	70.4%	0.8	29.0%	0.9	0.6	51.3%	0.5	71.8%
Laboratory - Histology	0.8	0.9	-16.3%	1.0	-24.0%	0.7	0.9	-19.8%	0.9	-21.7%
Center for Health and Wellness - Sports Medici	0.8	1.7	-56.7%	0.9	-19.4%	0.7	1.7	-57.3%	0.8	-13.4%
PM&R - Speech	1.0	-	0.0%	0.8	17.5%	0.7	-	0.0%	0.1	591.8%
Imaging - Ultrasound	-	1.0	-100.0%	1.9	-100.0%	0.7	1.0	-33.8%	1.3	-49.6%
Imaging - Nuclear Medicine	0.8	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
6 Central	0.5	0.3	83.8%	0.1	294.6%	0.3	0.3	13.8%	0.2	85.9%
Pharmacy - Retail	-	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
Emergency Department	0.2	0.5	-63.7%	0.6	-67.6%	0.2	0.5	-53.0%	0.2	7.5%
9 Central	0.6	0.2	124.9%	0.3	60.7%	0.2	0.2	-5.8%	0.1	85.0%
3 West Observation	0.1	0.5	-86.8%	1.0	-93.4%	0.2	0.5	-60.4%	0.3	-21.7%
4 Central	0.3	0.5	-46.9%	0.5	-43.7%	0.2	0.5	-68.8%	0.3	-52.9%
5 Central	0.2	0.4	-41.7%	0.2	-0.2%	0.1	0.3	-58.5%	0.1	1.8%
6 West	0.3	0.1	274.7%	0.1	97.4%	0.1	0.1	54.9%	0.1	30.8%
Recovery Room	-	0.5	-100.0%	0.8	-100.0%	0.1	0.5	-78.6%	1.4	-92.3%
Nursing Orientation	-	-	0.0%	-	0.0%	0.1	-	0.0%	0.3	-59.4%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.3	-95.2%
5 West - Pediatrics	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
Laboratory - Hematology	-	2.1	-100.0%	-	0.0%	-	2.1	-100.0%	-	0.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	0.7	-100.0%	-	0.0%	-	0.7	-100.0%	-	0.0%
Care Management	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Imaging - Cat Scan	-	-	0.0%	2.0	-100.0%	-	-	0.0%	1.3	-100.0%
Imaging - CVI	-	1.0	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
PM&R - Occupational	-	1.0	-100.0%	1.0	-100.0%	-	1.0	-100.0%	1.4	-100.0%
SUBTOTAL	41.1	58.4	-29.7%	53.6	-23.3%	41.4	57.5	-27.9%	51.4	-19.3%
TRANSITION LABOR										
Laboratory - Chemistry	4.8	-	0.0%	5.0	-2.4%	4.8	-	0.0%	4.0	20.4%
SUBTOTAL	4.8	-	0.0%	5.0	-2.4%	4.8	-	0.0%	4.0	20.4%
GRAND TOTAL	45.9	58.4	-21.4%	58.6	-21.6%	46.2	57.5	-19.6%	55.3	-16.5%



Financial Presentation

For the Month Ended

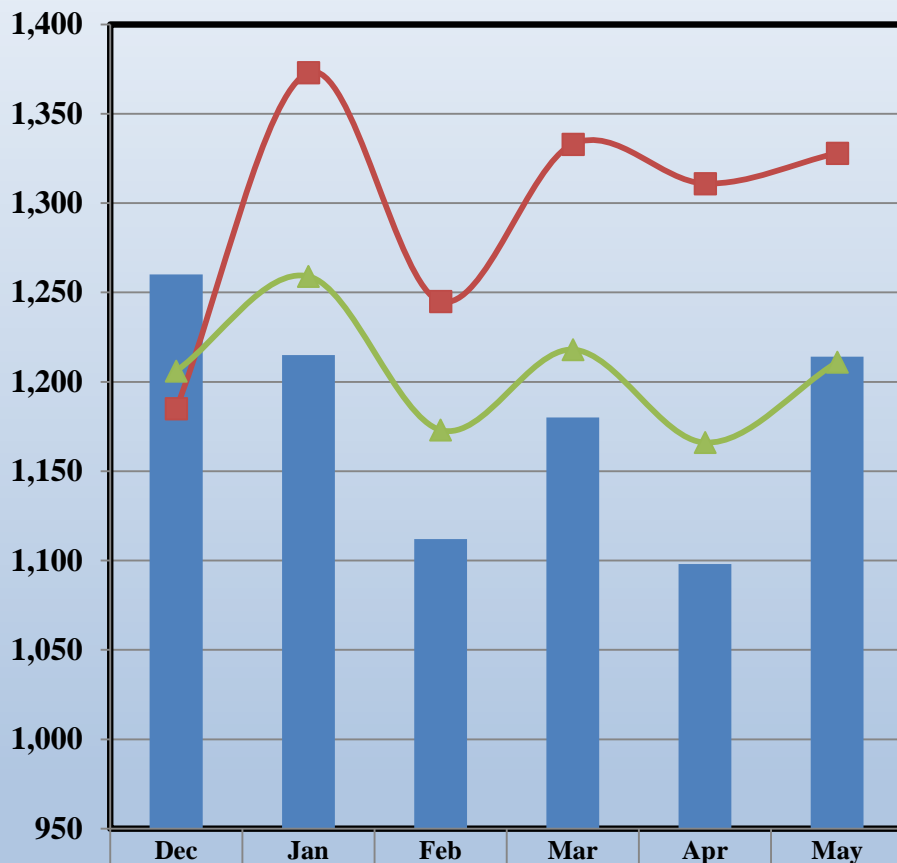
May 31, 2025

Volume



Admissions

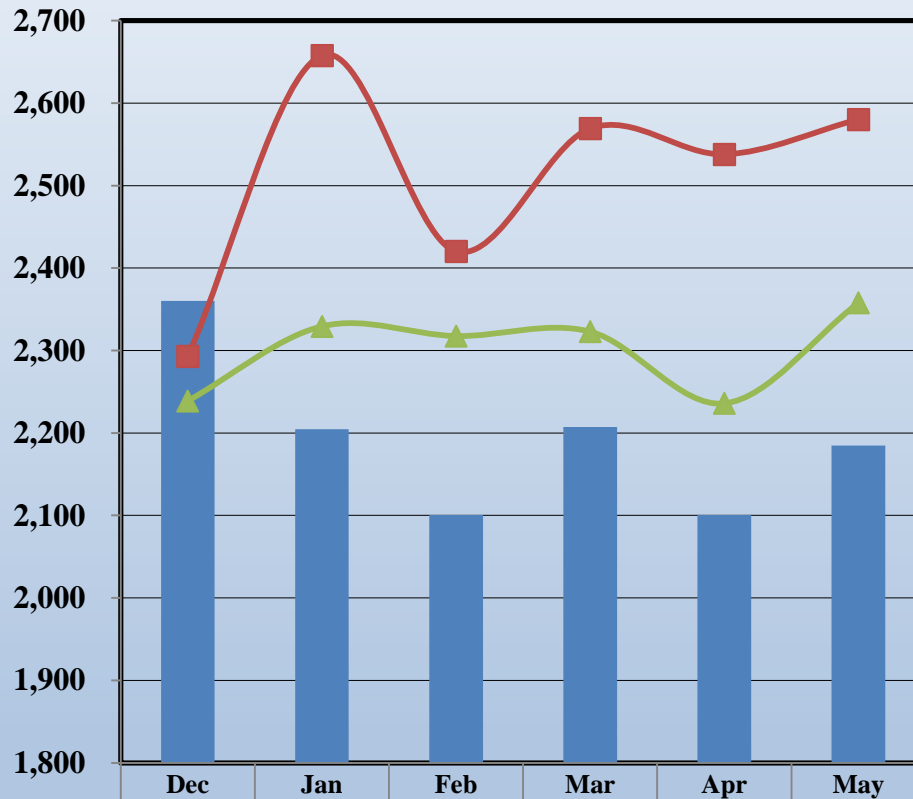
Total – Adults and NICU



	Actual	Budget	Prior Year
Month	1,214	1,328	1,211
Var %		-8.6%	0.2%
Year-To-Date	9,320	10,235	9,507
Var %		-8.9%	-2.0%
Annualized	14,228	14,487	13,945
Var %		-1.8%	2.0%

	Dec	Jan	Feb	Mar	Apr	May
Act	1,260	1,215	1,112	1,180	1,098	1,214
Bud	1,185	1,373	1,245	1,333	1,311	1,328
Prior	1,206	1,259	1,173	1,218	1,166	1,211

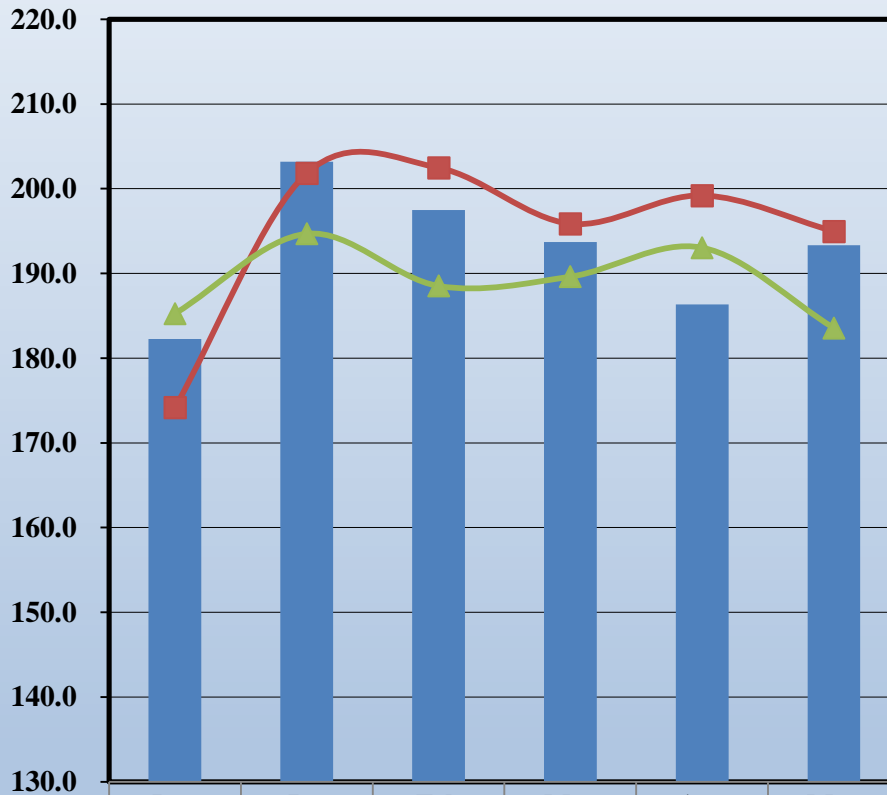
Adjusted Admissions



	Actual	Budget	Prior Year
Month	2,185	2,580	2,358
Var %		-15.3%	-7.3%
Year-To-Date	17,554	19,797	18,261
Var %		-11.3%	-3.9%
Annualized	26,896	28,075	27,014
Var %		-4.2%	-0.4%

	Dec	Jan	Feb	Mar	Apr	May
Act	2,360	2,204	2,101	2,207	2,100	2,185
Bud	2,293	2,658	2,420	2,569	2,538	2,580
Prior	2,239	2,329	2,318	2,323	2,236	2,358

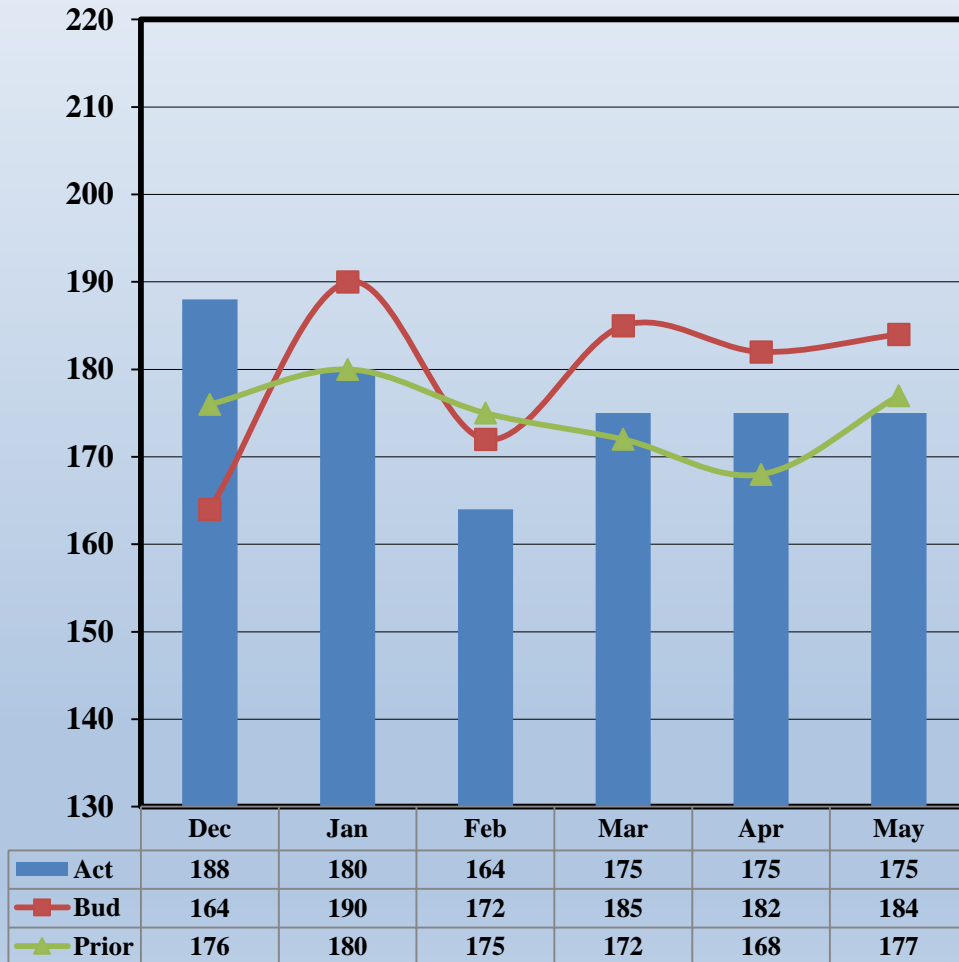
Average Daily Census



	Dec	Jan	Feb	Mar	Apr	May
Act	182.3	203.2	197.5	193.7	186.3	193.3
Bud	174.2	201.8	202.5	195.9	199.2	195.0
Prior	185.3	194.7	188.5	189.6	193.0	183.5

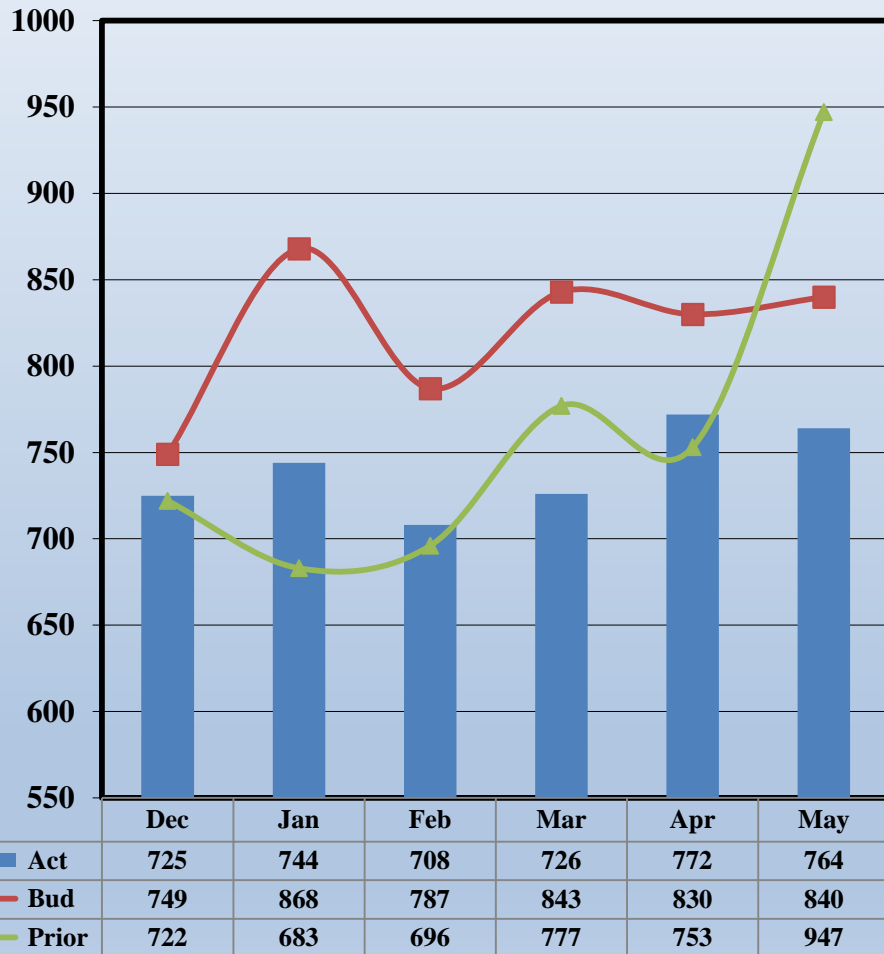
	Actual	Budget	Prior Year
Month	193.3	195.0	183.5
Var %		-0.8%	5.3%
Year-To-Date	190.0	191.8	185.4
Var %		-0.9%	2.5%
Annualized	191.6	185.9	180.0
Var %		3.1%	6.4%

Deliveries



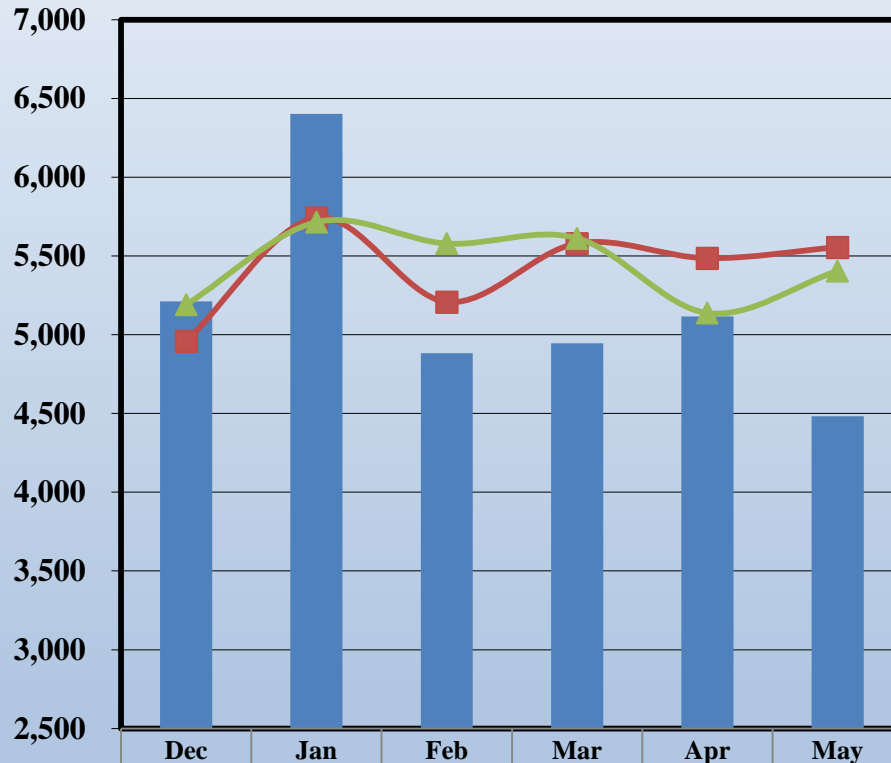
	Actual	Budget	Prior Year
Month	175	184	177
Var %		-4.9%	-1.1%
Year-To-Date	1,415	1,418	1,430
Var %		-0.2%	-1.0%
Annualized	2,207	2,101	2,183
Var %		5.0%	1.1%

Total Surgical Cases



	Actual	Budget	Prior Year
Month	764	840	947
Var %		-9.0%	-19.3%
Year-To-Date	6,114	6,473	6,086
Var %		-5.5%	0.5%
Annualized	9,298	9,687	9,435
Var %		-4.0%	-1.5%

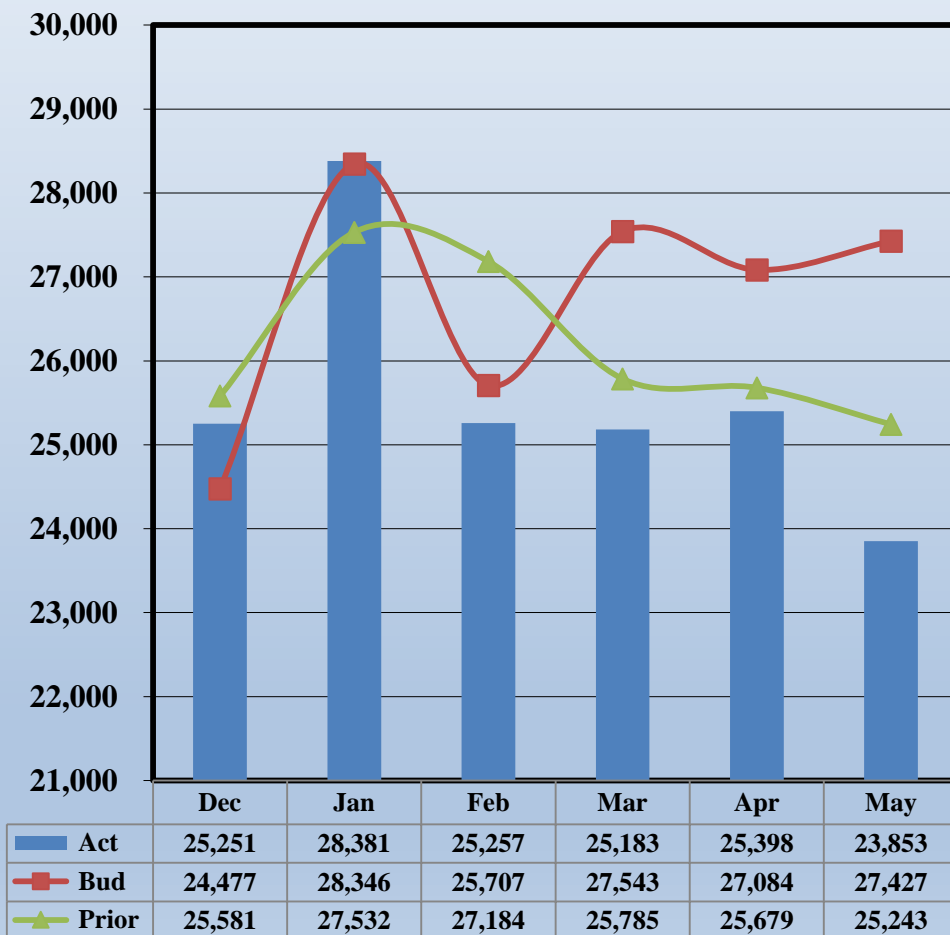
Emergency Room Visits



	Actual	Budget	Prior Year
Month	4,483	5,556	5,405
Var %		-19.3%	-17.1%
Year-To-Date	41,433	42,832	43,340
Var %		-3.3%	-4.4%
Annualized	61,579	62,336	62,426
Var %		-1.2%	-1.4%

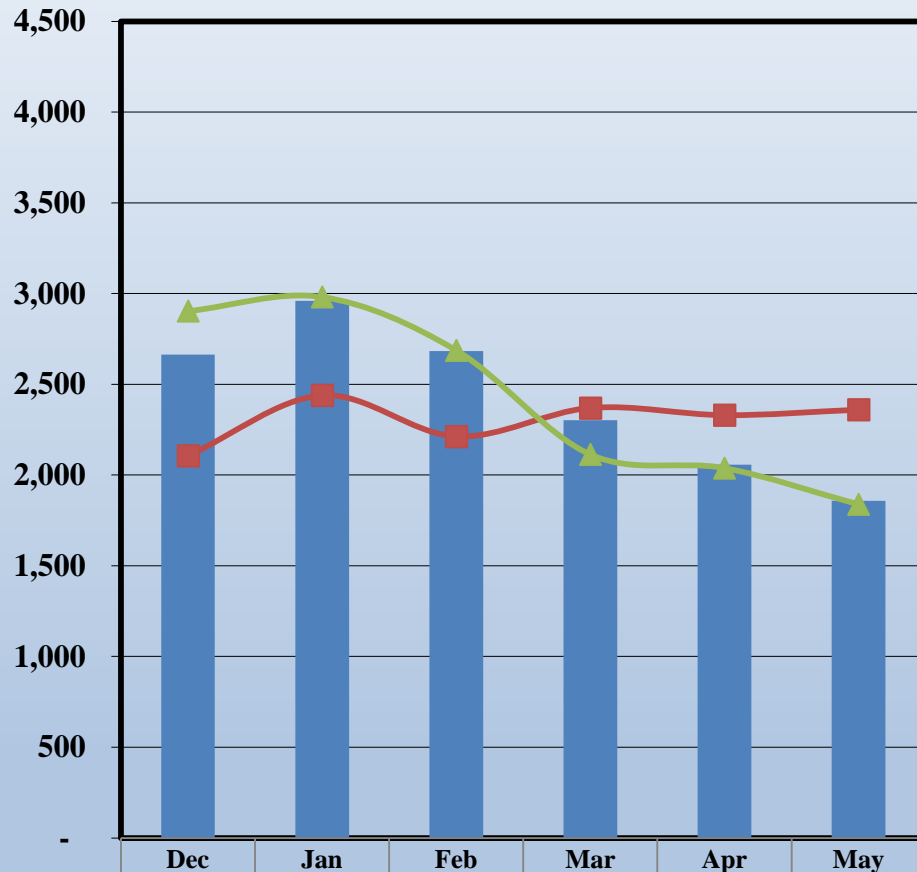
Act	5,211	6,402	4,883	4,946	5,116	4,483
Bud	4,959	5,742	5,208	5,580	5,486	5,556
Prior	5,191	5,715	5,579	5,613	5,138	5,405

Total Outpatient Occasions of Service



	Actual	Budget	Prior Year
Month	23,853	27,427	25,243
Var %		-13.0%	-5.5%
Year-To-Date	205,241	211,427	210,227
Var %		-2.9%	-2.4%
Annualized	302,752	314,443	310,286
Var %		-3.7%	-2.4%

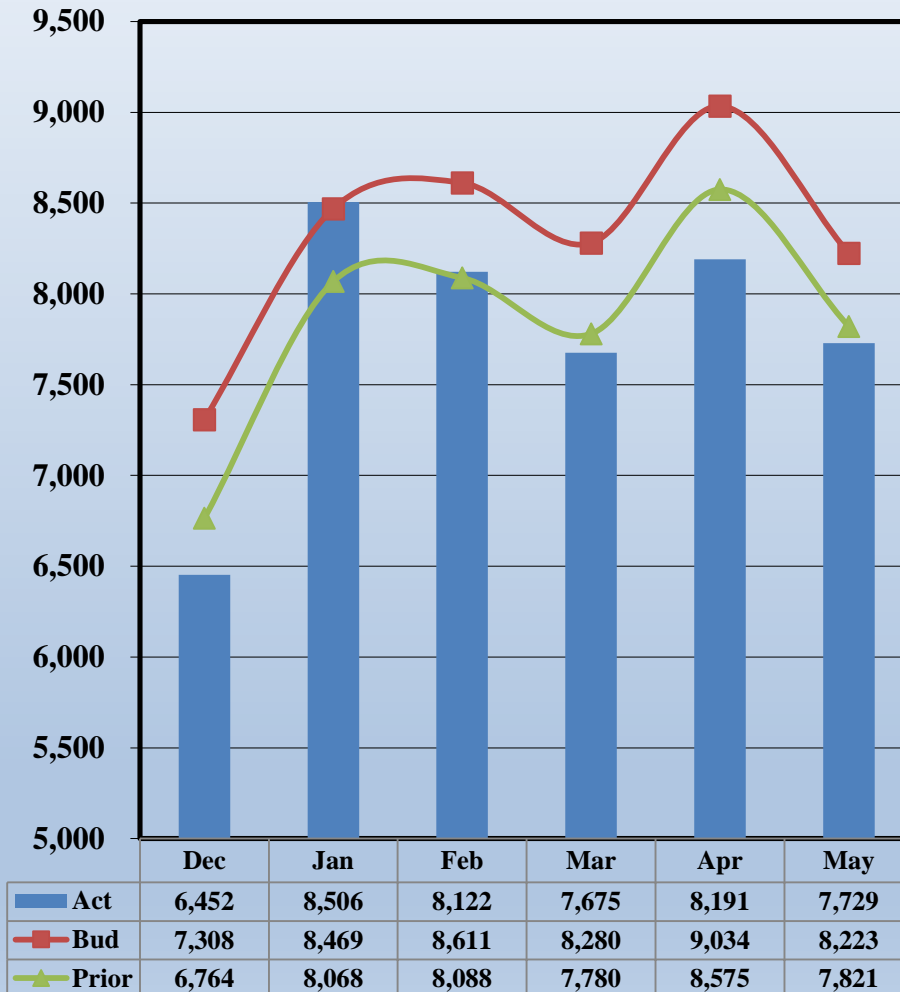
Urgent Care Visits



■ Act	2,664	2,960	2,683	2,302	2,058	1,858
■ Bud	2,106	2,439	2,213	2,370	2,330	2,360
▲ Prior	2,903	2,981	2,687	2,113	2,038	1,838

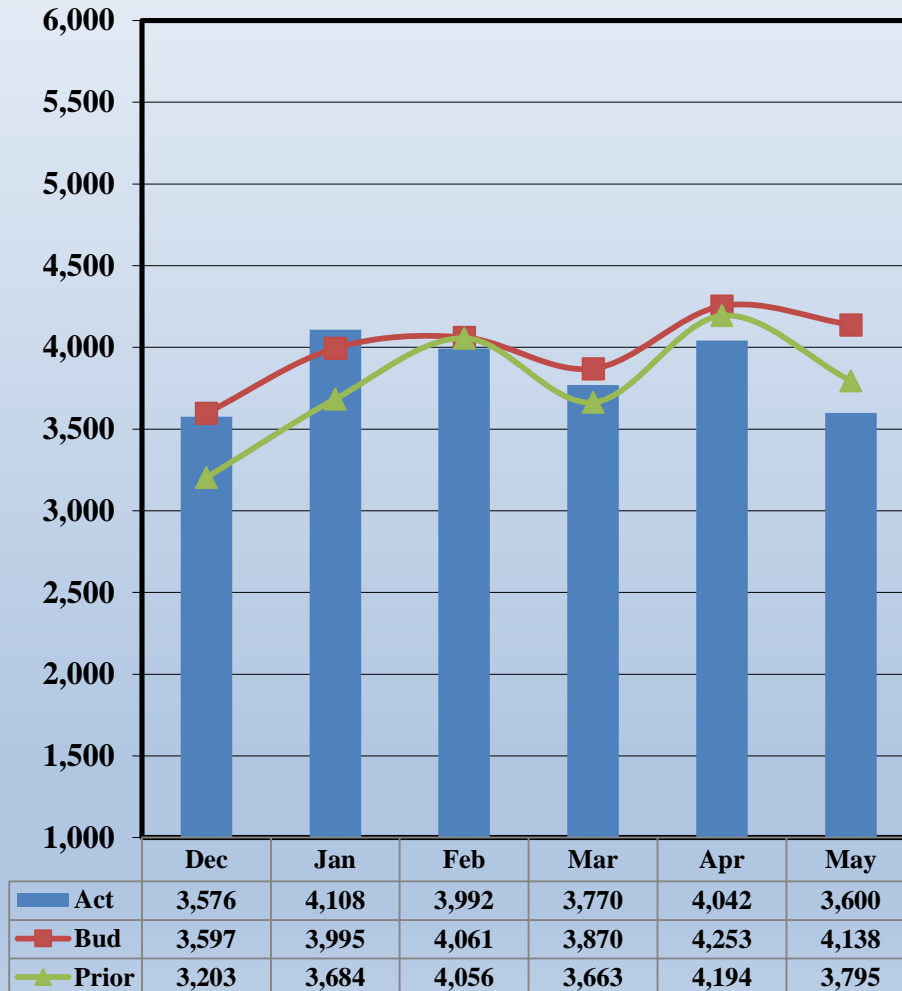
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,858	2,360	1,838
Var %		-21.3%	1.1%
Year-To-Date	19,122	18,193	19,291
Var %		5.1%	-0.9%
Annualized	26,739	28,494	27,449
Var %		-6.2%	-2.6%

Total ProCare Office Visits



	Actual	Budget	Prior Year
Month	7,729	8,223	7,821
Var %		-6.0%	-1.2%
Year-To-Date	62,325	65,698	62,032
Var %		-5.1%	0.5%
Annualized	94,252	97,631	98,207
Var %		-3.5%	-4.0%

Total Family Health Clinic Visits



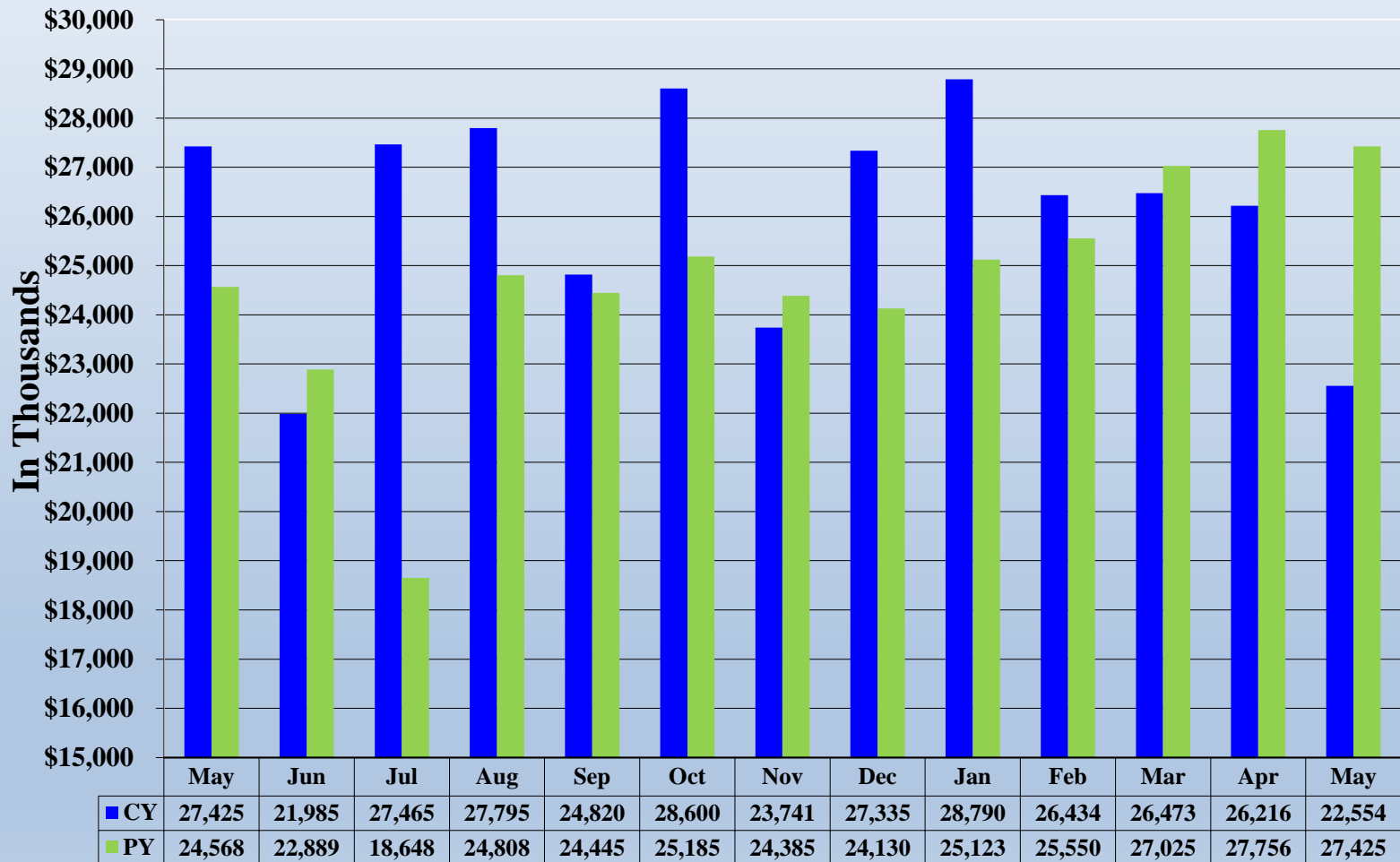
	Actual	Budget	Prior Year
Month	3,600	4,138	3,795
Var %		-13.0%	-5.1%
Year-To-Date	31,409	31,653	29,927
Var %		-0.8%	5.0%
Annualized	46,224	48,085	38,761
Var %		-3.9%	19.3%

Accounts Receivable



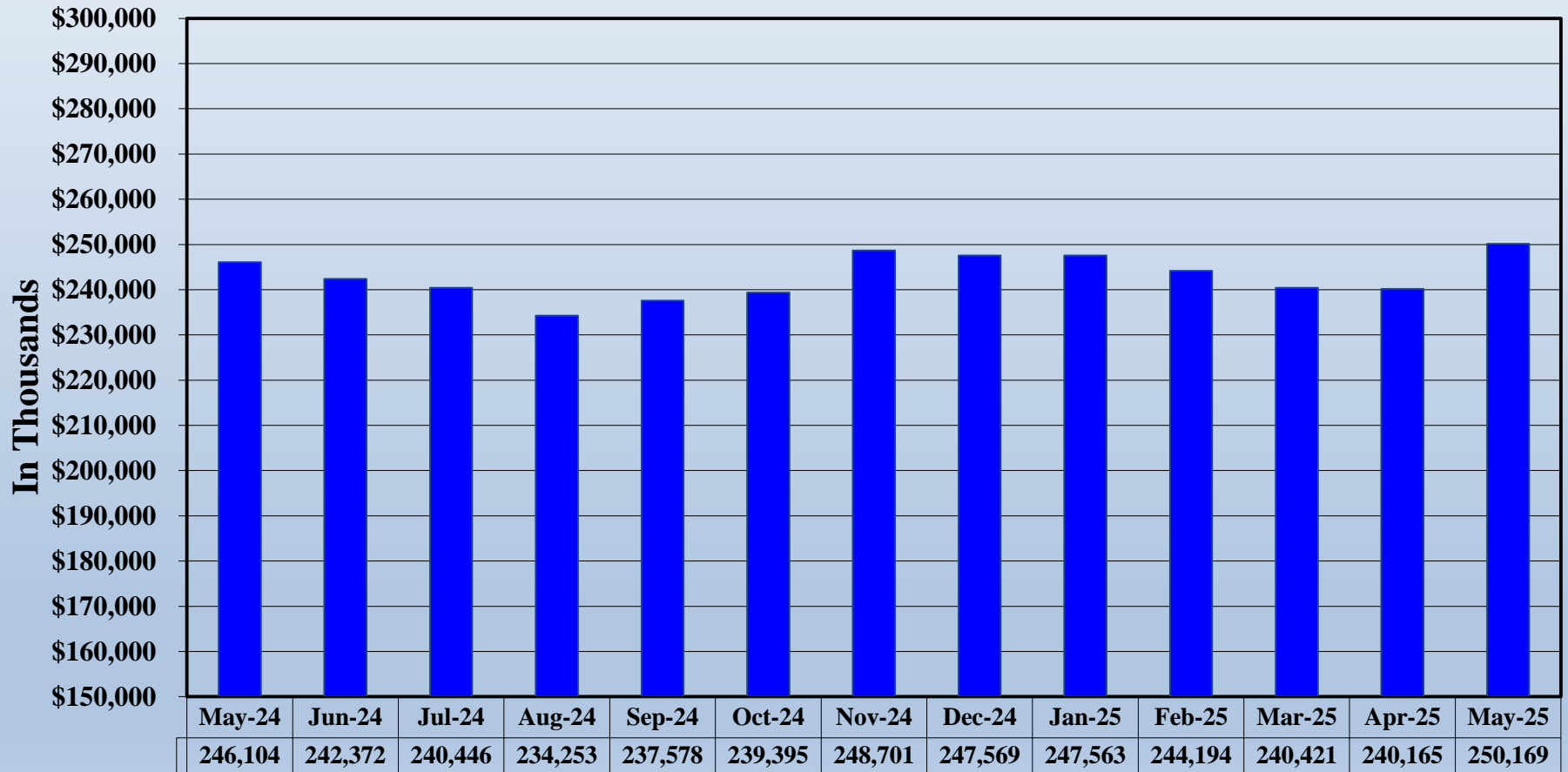
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

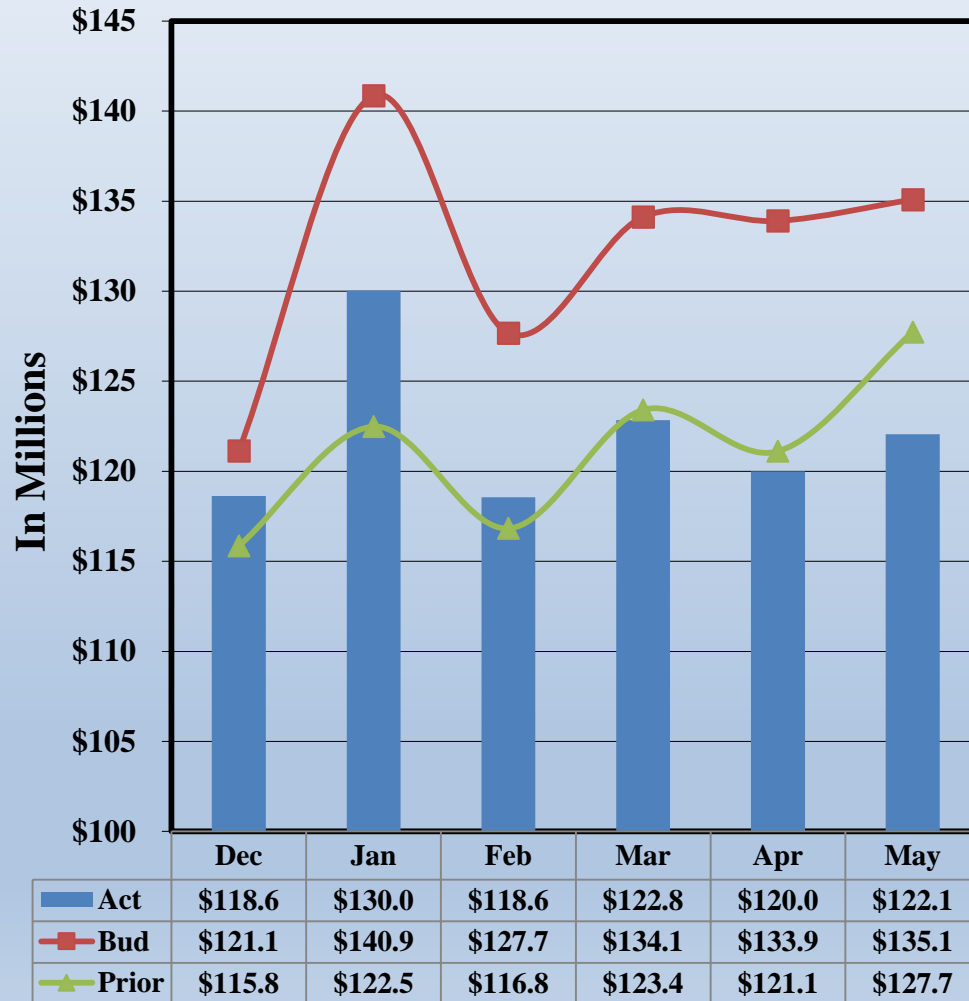


Revenues & Revenue Deductions



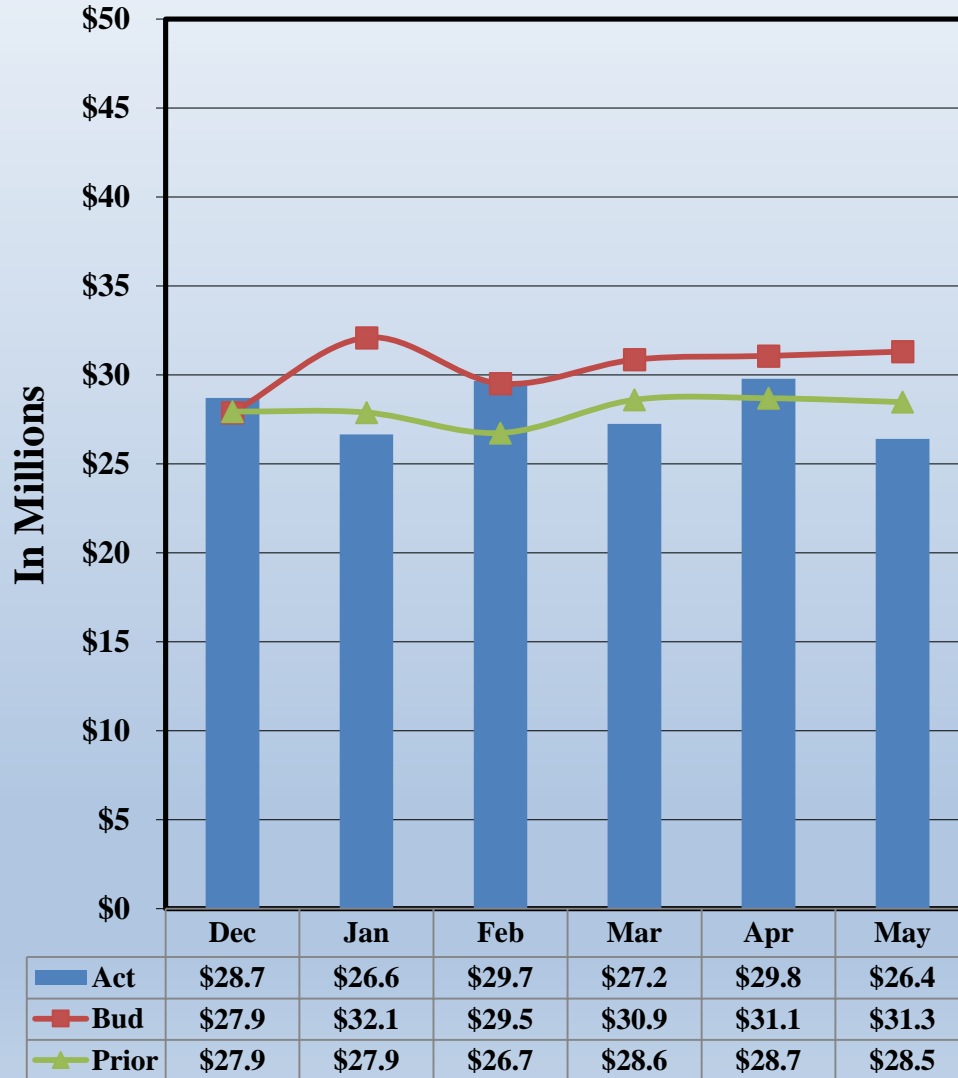
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	122.1	\$	135.1	\$	127.7
Var %				-9.6%		-4.4%
Year-To-Date	\$	976.0	\$	1,044.2	\$	960.4
Var %				-6.5%		1.6%
Annualized	\$	1,467.4	\$	1,506.3	\$	1,421.4
Var %				-2.6%		3.2%

Total Net Patient Revenues

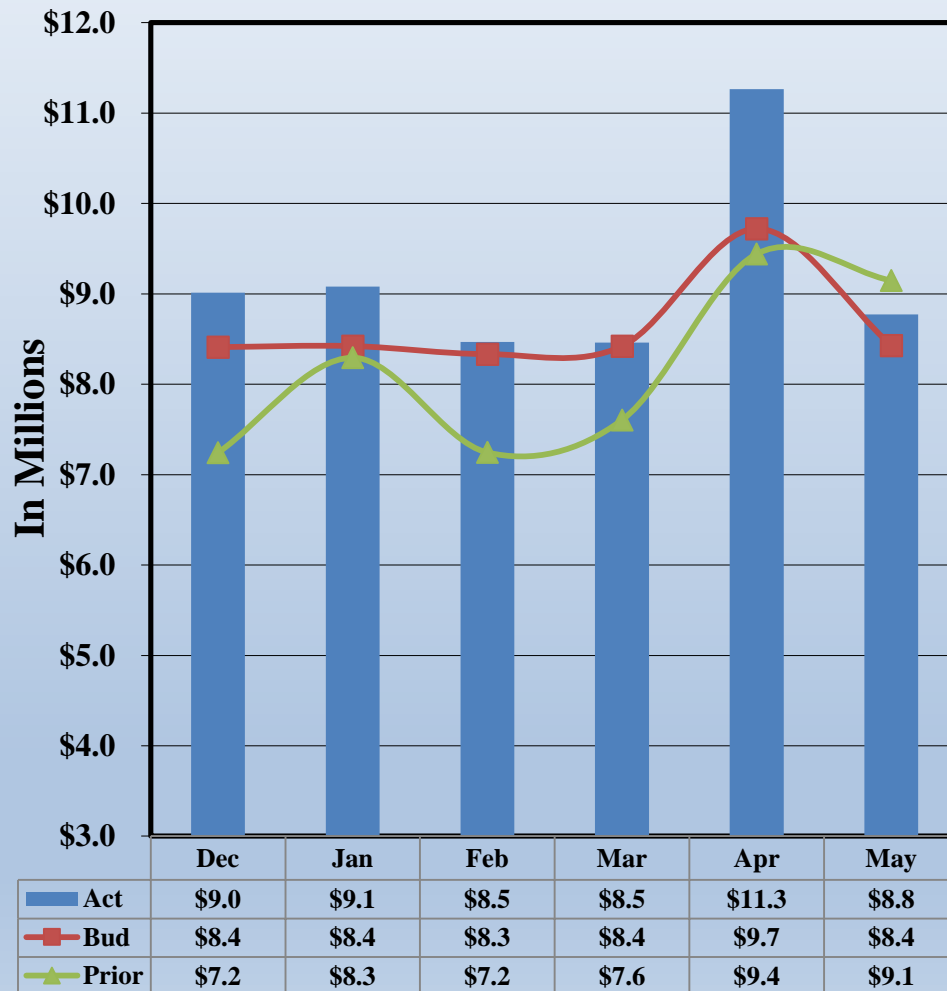


	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	26.4	\$	31.3	\$	28.5
Var %				-15.7%		-7.3%
Year-To-Date	\$	224.6	\$	240.0	\$	222.2
Var %				-6.4%		1.1%
Annualized	\$	353.5	\$	349.6	\$	334.3
Var %				1.1%		5.7%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



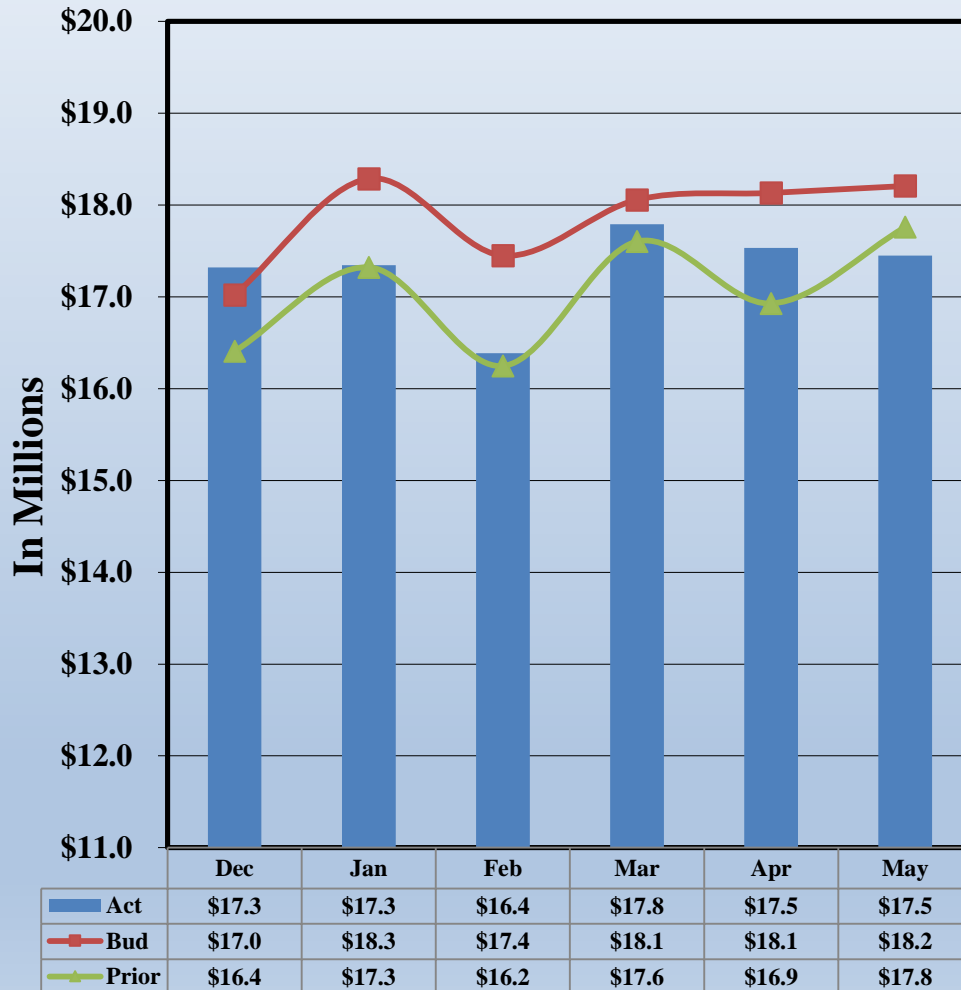
	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	8.8	\$	8.4	\$	9.1
Var %				4.1%		-4.1%
Year-To-Date	\$	71.7	\$	68.6	\$	66.8
Var %				4.6%		7.3%
Annualized	\$	104.6	\$	98.5	\$	100.8
Var %				6.2%		3.8%

Operating Expenses



Salaries, Wages & Contract Labor

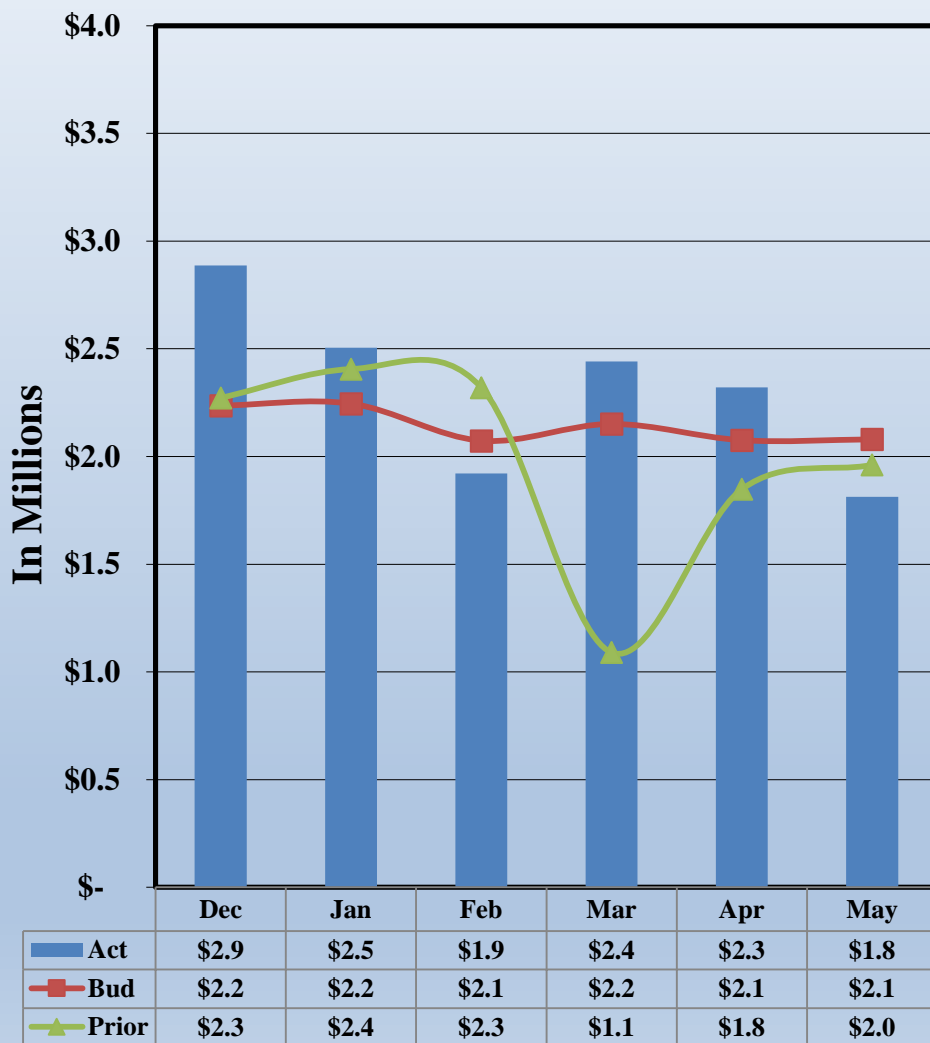
(Ector County Hospital District)



	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	17.5	\$	18.2	\$	17.8
Var %				-3.8%		-1.7%
Year-To-Date	\$	138.4	\$	141.9	\$	135.6
Var %				-2.5%		2.1%
Annualized	\$	208.7	\$	207.0	\$	201.2
Var %				0.8%		3.7%

Employee Benefit Expense

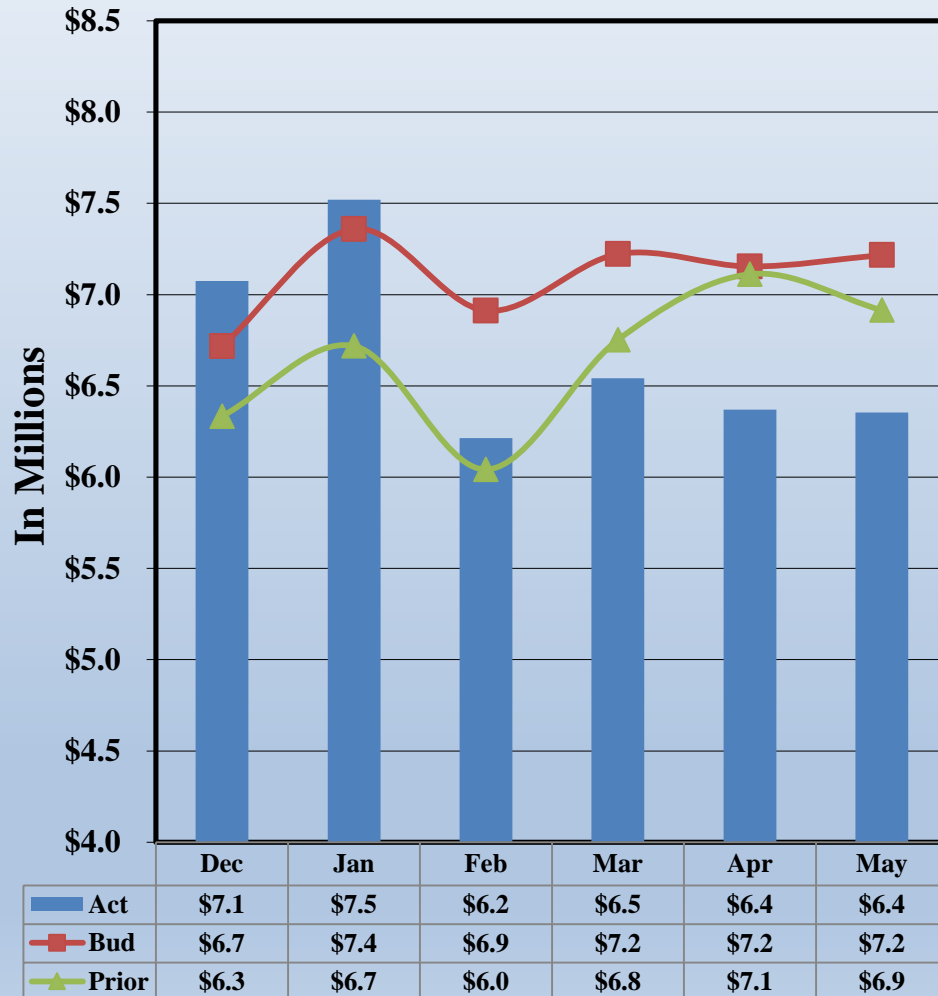
(Ector County Hospital District)



	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	1.8	\$	2.1	\$	2.0
Var %				-12.8%		-7.5%
Year-To-Date	\$	18.1	\$	16.9	\$	16.1
Var %				7.0%		12.5%
Annualized	\$	25.6	\$	25.3	\$	22.7
Var %				1.3%		12.9%

Supply Expense

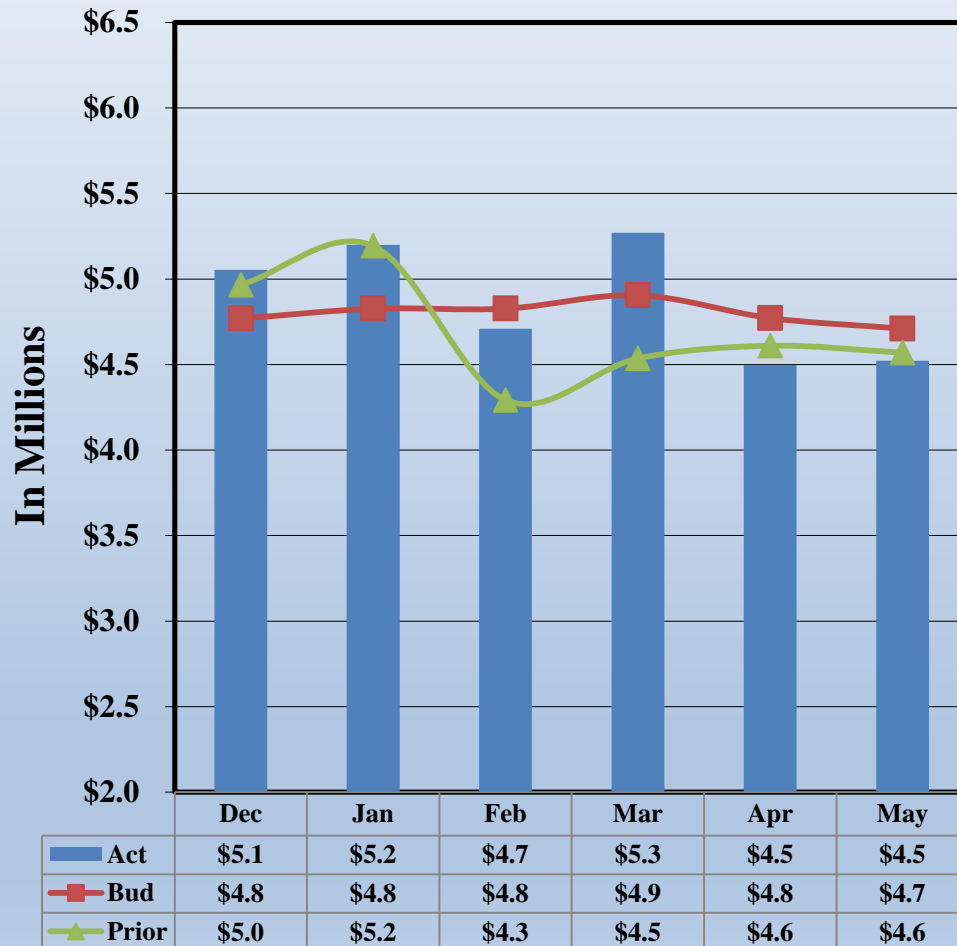
(Ector County Hospital District)



	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	6.4	\$	7.2	\$	6.9
Var %				-11.9%		-8.1%
Year-To-Date	\$	54.5	\$	56.3	\$	53.4
Var %				-3.2%		2.2%
Annualized	\$	79.8	\$	80.5	\$	76.9
Var %				-0.9%		3.8%

Purchased Services

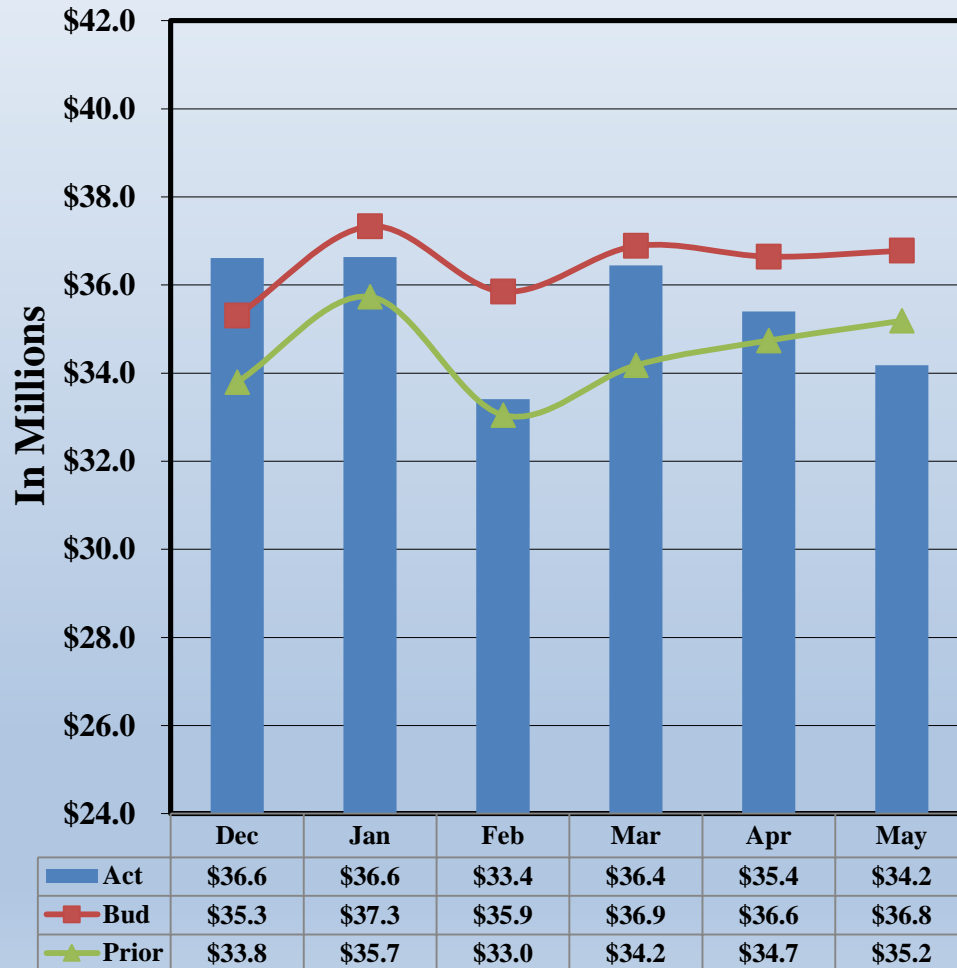
(Ector County Hospital District)



	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	4.5	\$	4.7	\$	4.6
Var %				-4.0%		-1.1%
Year-To-Date	\$	38.6	\$	38.4	\$	37.1
Var %				0.4%		4.1%
Annualized	\$	58.3	\$	56.4	\$	56.4
Var %				4.1%		5.2%

Total Operating Expense

(Ector County Hospital District)



	<u>Actual</u>		<u>Budget</u>		<u>Prior Year</u>	
Month	\$	34.2	\$	36.8	\$	35.2
Var %				-7.1%		-2.9%
Year-To-Date	\$	283.9	\$	290.1	\$	274.5
Var %				-2.2%		3.4%
Annualized	\$	418.5	\$	422.4	\$	405.6
Var %				-0.9%		3.2%

Adjusted Operating EBIDA

Ector County Hospital District Operations

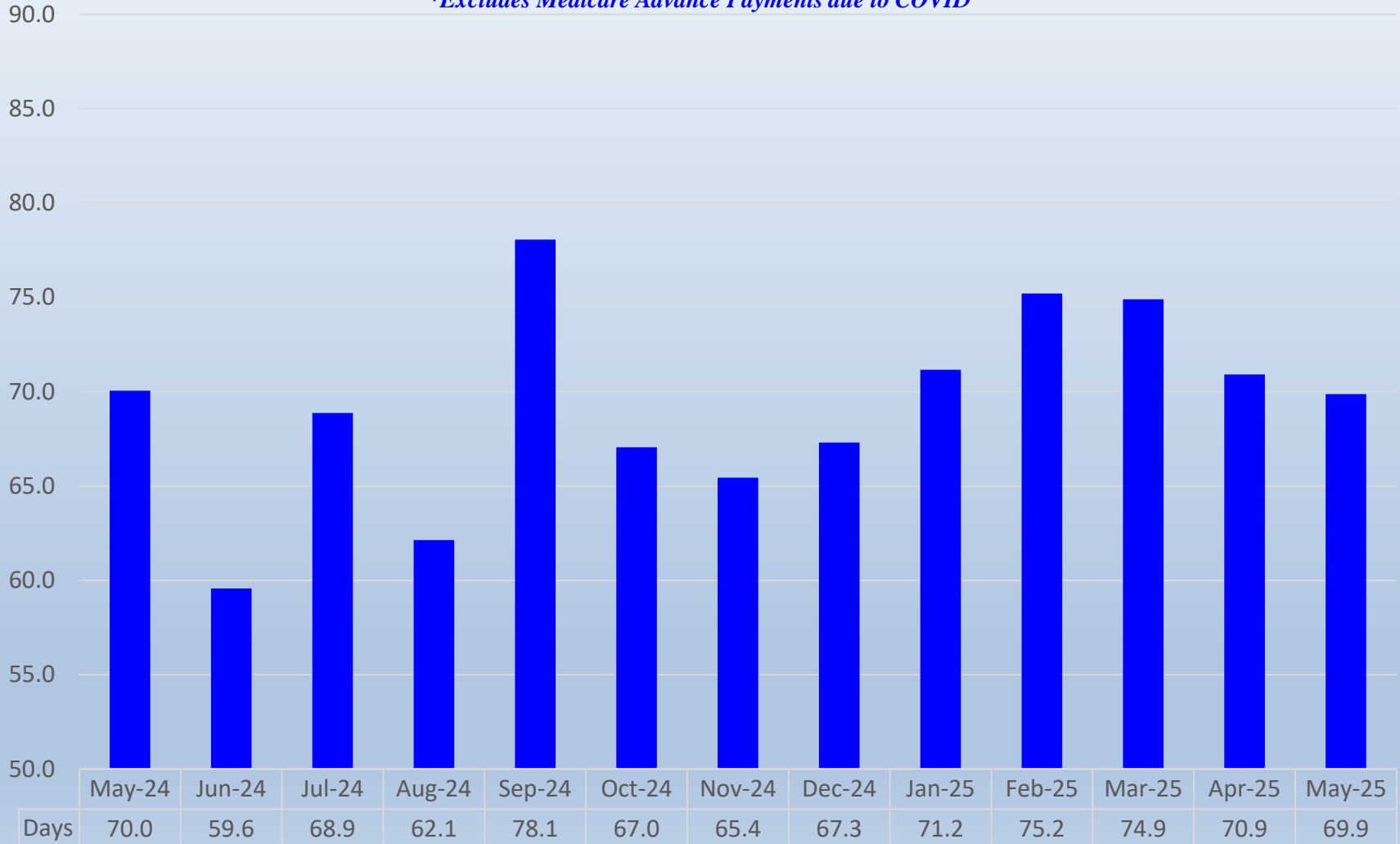


	Actual		Budget		Prior Year	
Month	\$	(0.1)	\$	2.3	\$	1.6
Var %				-104.3%		-106.3%
Year-To-Date	\$	4.7	\$	11.6	\$	4.8
Var %				-59.5%		-2.1%
Annualized	\$	22.1	\$	16.1	\$	19.2
Var %				37.3%		15.1%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*







To: ECHD Board of Directors
Through: Russell Tippin, President & CEO
Through: Matt Collins, COO
From: Jerry Hild, Divisional Director of Radiology
Date: 6/16/24
RE: Contract Renewal – Merge Healthcare-Unity

Operational Cost: \$58,389.86
Term: 8/1/25-12/31/25

REQUEST

Request for approval for the continuation of the service contract with Merge Healthcare. This will be the final period for this service contract until the product becomes end of life.

This is a budgeted operational expense.

PURPOSE OF CONTRACT

Merge Healthcare is the current vendor of the MCHS PACS (electronic imaging system) ending December 31, 2025. The service contract provides 24/7 support for any system issues.

RECOMMENDATIONS

Recommend approval to continue maintenance agreement.

MEMORANDUM

TO: ECHD Board of Directors

FROM: Erica Wilson, Director of Pharmacy
Through Matt Collins, Chief Operating Officer

SUBJECT: Carefusion BD Contract Renewal

DATE: June 20, 2025

Cost:

\$44,772 annually through December 31, 2028 with no annual increases

Background:

BD Carefusion is the vendor that supplies all of medication dispensing and management software and equipment. This contract renewal is for two vital software programs and our ES Pyxis (medication dispensing equipment) server monthly subscription and support fees.

Healthsight Diversion Management \$1214 monthly subscription fee, this program allows us to remain compliant with diversion regulations and monitoring.

Healthsight Inventory Optimization is \$2362 monthly subscription fee, this program is where we track our inventory and make needed updates and adjustments and manage drug shortages.

ES S/W Server is the server required to run our Pyxis machines.

Staffing:

No additional FTEs required

Disposition of Existing Equipment:

None

Implementation Time Frame:

None

Funding:

Software License and Service Agreement



MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering Through Matt Collins, Chief Operating Officer

SUBJECT: ChemAqua Contract Renewal- Water Treatment Program

DATE: July 1, 2025

REQUEST

The Engineering Department requests approval to renew the contract with Chem-Aqua. This contract will provide total water treatment in the main hospital and the Wheatly Stewart Medical Pavilion. The total contract cost for a one-year agreement is \$176,107.00, reflecting a 3% increase from the previous year.

OBJECTIVE

Chem-Aqua will provide comprehensive water treatment services. These services include regular chemical treatments to prevent scaling and corrosion. Monthly on-site inspections and water sample testing. Provision of detailed reports outlining systems performance and recommendations.

FINANCIAL CONSIDERATIONS

Water Treatment for MCH (Year 1: 7/1/2025-6/30/2026)	\$132,884.00
Water Treatment for WSMP (Year 1: 7/1/2025-6/30/26)	\$43,223.00
Contract Total	\$176,107.00

FTE IMPACT

No additional FTEs are needed.

To: ECHD Board of Directors
Through: Russell Tippin, CEO
From: Staci Ashley, Chief of Human Resources
Date: 7/1/2025
Request: Renew Brokerage & Consulting Services with Lockton Dunning
Cost: \$90,000 Annual Contract

Summary: Lockton Dunning Benefits specializes in the design, implementation, communication and year-round service of medical, dental, life, disability, and other employer-sponsored benefit programs.

MCHS has direct access to Lockton in-house subject matter experts including actuaries, compliance attorneys, health risk experts, employee communications, and brokerage services.

Lockton Dunning has been our advisor for over ten years.

Objective: Provide our associates excellent benefits in a cost-effective and thoughtful manner.

FTE Impact: No additional FTE(s) will be required.

Pre-Approval: CFO, Legal, CEO



Memorandum

Date: June 26, 2025

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President -CEO
Kim Leftwich, DNP, RN - CNO

From: Tausha Martinez RN, RNC-EFM

Re: Sleep Sofas and Chairs

Total Cost – CMN Funding- Approved **\$411,886.50**

OBJECTIVE

This furniture will allow us to replace the sleep sofas and chairs for all our Postpartum patient rooms as well as all of our Labor& Delivery patient rooms. Our current furniture is over 13 years old and severely worn. Carlos and his team are continuously having to fix them as well as get our current furniture reupholstered.

The price for this new furniture is \$411,886.50 for 46 sleep chairs and 43 sleep sofas. This includes 28 sleep sofas and 30 sleep chairs for the Postpartum unit and 15 sleep sofas and 17 sleep chairs for the Labor & Delivery unit.

Thank you for your consideration.

Tausha Martinez RN, RNC-EFM
Director of Postpartum



MEMORANDUM

Date: 6/25/2025

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President – CEO
Kim Leftwich, DNP, RN - CNO

From: Julia Navarrete BSN, RN, RNC-NIC

Subject: RetCam Envision System

Total Cost – CMN Funding- Approved \$142,927.82

OBJECTIVE

The RetCam Envision is an updated solution for conducting retinopathy of prematurity exams (ROP exams) on infants. Any baby born before 30 weeks gestation requires an ROP exam. For these infants at risk, they require up to weekly exams until the eyes are stable. With prematurity, infants are at risk of retinopathy of prematurity which can lead to impaired vision, blindness and retinal detachment. Our current process requires an Ophthalmologist trained in ROP examining to conduct a bedside exam. With this updated RetCam Envision System, any staff member deemed competent, can conduct the eye exam. The camera will take several pictures of the eyes, and these can be digitally sent to the Ophthalmologist. This is the updated practice of conducting these necessary eye exams on neonates at risk for ROP.

The cost for the RetCam with additional 130 lens and clinical onsite training is \$142,927.82.

Thank you for your time,

Julia Navarrete BSN, RNC-NIC
NICU & Pediatrics Director
Neonatal Program Manager



Memorandum

Date: June 25, 2025

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President -CEO
Kim Leftwich, DNP, RN - CNO

From: Meagan Parker RN, RNC-MNN

Re: Triton Technology

Total Cost – CMN Funding- Approved

\$183,600.00

OBJECTIVE

This technology is a software that can be added to the new Surgicounts that have already been approved. The software enables real time quantitative blood loss (QBL) and quicker detection of postpartum hemorrhage. In 2024 we had a total of 118 postpartum hemorrhages. A postpartum hemorrhage is considered any blood loss greater than 1000ml during the delivery and 2-hour recovery period. Our postpartum hemorrhages have varied in severity from patients needing additional medications to control bleeding to hysterectomies for uncontrolled bleeding, even leading to maternal code blue. During reviews of maternal charts there have been instances where quicker detection leading to intervention could have decreased use of hospital resources and improved patient outcomes. There are two types of technology one is AI, used for the operating room areas, which scans the sponge and calculates the blood on the sponge to give a real time running total of blood loss during the case. The other technology is QBL, used in vaginal deliveries. We currently manually calculate a QBL on almost 100% of our patients minus the STAT c-section cases. The software holds dry counts for items used during delivery and does the calculations based on scanning and weighing, removing manual calculation and error. This software added to our Surgicounts would provide a safer environment for our patients by allowing for earlier detection and quicker response times. With 12 delivery rooms and 3 operating rooms it is recommended to have 6 total devices, 3 with AI technology which allows one for each operating room and 3 with QBL technology to cover the 12 labor rooms.

The price for this new technology is \$183,600 for a 36-month contract making the monthly rate \$5,100. This includes 6 devices, 3 with Triton AI and 3 with Triton QBL. This rate is discounted for paying the 36 months in advance.

Thank you for your consideration.

Meagan Parker RN, RNC-MNN
Director of Labor & Delivery/ Maternal Program Manager



MEMORANDUM

TO: ECHD Board of Directors

**FROM: Carlos Aguilar, Director of Engineering
Through Matt Colling, Chief Operating Officer**

SUBJECT: Medical Technology Associates

DATE: July 1, 2025

REQUEST

The Engineering Department is seeking approval to initiate a new contract with Medical Technology Associates. MTA performs complete environmental testing for the Lab department to ensure compliance with regulatory standards. We conducted a vendor search for environmental testing and received two responses. While Evergreen submitted a proposal, they were unable to meet our required timeframe for compliance. Consequently, we proceeded with MTA.

OBJECTIVE

The primary objective of this contract is to ensure compliance with environmental regulations through the provision of complete testing service by MTA for the detection and quantification of Halogenated Anesthetic, Xylene, Formaldehyde, and Acetic Acid.

FINANCIAL CONSIDERATIONS

Environmental Testing (3 Years: 08/01/2025-8/30/2028)

Contract Total

\$61,004.64

FTE IMPACT

No additional FTEs are needed.

Mission:

Medical Center Health System is a community-based teaching organization dedicated to providing high-quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

Vision:

MCHS will be the premier source for health and wellness.

ICARE Values:

Integrity | Customer Centered | Accountability | Respect | Excellence

Executive Policy Committee

Team Leader:	Crystal Sanchez	Date:	06/26/2025	Start Time:	1200
Location:	Admin Conference Room A			End Time:	1300

Agenda Item (Topic)	Time Allotted	Presenter	Notes
Meeting Called to Order			
Review of meeting minutes from previous meeting		All	Previous meeting was via email vote
Old Business			
– N/A			
New Business			
<ul style="list-style-type: none"> New & Revised Policies for Financial Accounting: <ul style="list-style-type: none"> Payment Arrangements Bad Debt Insurance Billing Self-Pay Collection Policy 	10 min	Crystal Sanchez on behalf of Revenue Cycle	<ul style="list-style-type: none"> Revenue Cycle new and revised policies <ul style="list-style-type: none"> All 4 approved
<ul style="list-style-type: none"> Revised Policy: <ul style="list-style-type: none"> MCH-1043 Hospital Visitation 	10 min	Crystal Sanchez, et al	<ul style="list-style-type: none"> Tabled pending: <ul style="list-style-type: none"> Addition of verbiage for ProCare clinic visitation

<ul style="list-style-type: none"> – Revised Policy for HR: <ul style="list-style-type: none"> ○ HR-032 Termination of Employment 	10 min	Staci Ashley	<ul style="list-style-type: none"> • <i>Approved</i>
<ul style="list-style-type: none"> – Overdue List 	10 min	Crystal Sanchez	
Open Forum	10 min		
Meeting Adjourned			

June 2025 CEO Report

Community Outreach

Community Events:

No community event involvement for June. It was determined that the Senior Summer Celebration Resource Fair previously listed was not a suitable event for MCH participation.

Sponsorships:

June 7 – Odessa’s Got Talent benefitting Permian Basin Mission. MCHS was a Multi-Platinum sponsor with 8 seats. The event was attended by MCHS Volunteers.

June 17 – Women United Luncheon benefitting United Way of Odessa. MCH was a Rising Leader sponsor with one table of 8. Attendance at the event was offered to Patient Experience staff.

June 21 – Odessa Under 40 Annual Dinner presented by Young Professionals of Odessa. MCH purchased 2 tables of 8 as a Silver Sponsor. Sam Serrano was honored.

Upcoming Community Events:

July 4 – Firecracker Fandango. MCH is a sponsor of the event and receives booth space. Urgent Care will participate with information on services.

July 26 – Woodson Boys & Girls Club Children’s Literacy & Reading Festival. Urgent Care will participate with information on services.

July 28 – New Teacher’s Welcome Reception presented by the Odessa Chamber of Commerce. MCH will have multiple booths with information on services from ProCare, Urgent Care and Mission Fitness.

Upcoming Sponsorships:

July 4 – Firecracker Fandango. MCH is a Liberty Sponsor.

July 16 – Live Like Rylee Golf Tournament benefitting the Live Like Rylee Foundation. MCH is a Gold Sponsor with one team of four.

July 19 & 20 – Bike MS Cactus & Crude Ride benefitting Multiple Sclerosis Society. MCH is a silver sponsor. Two staff members will participate in the event representing MCH.

July 26 – Children’s Literacy & Reading Festival benefitting the Woodson Boys & Girls Club. MCH is a bronze sponsor. Urgent Care will participate with a vendor booth.

July 28 – ECISD New Teacher Welcome Reception. MCH is a Welcome Partner sponsor.

MCHS FY25 Campaign Build Out

June 2025

Q2 APRIL-MAY-JUNE

Cardiology/TAVR

Ortho - Velys

Family Medicine

PCPs

FHC

Digital Ads - Rotating (100% Total)

Cardiology

Ortho/Velys

Family Medicine

FHC (Year Round)

1) Campaign 1: Velys 30% Click through to this site: <https://www.mchodessa.com/velys>

2) Campaign 2: Cardiology 20% Click through to this site:
<https://www.mchodessa.com/services/cardiovascular-care/>

3) Campaign 3: FAMILY MEDICINE 30% Click through to this site:
<https://www.mchodessa.com/services/Primary-care/>

4) Campaign 4: FHC 20% - FOUR Convenient Locations Click through to this site:
<https://www.mchodessa.com/services/mch-family-health-clinics/>

NOTE: Diabetes will also be running a separate digital campaign thru May (Urgent Care Campaign has resumed in April)

Digital Video Ads Rotating

Velys - 40%

Cardiology - Berta - 20%

Family Medicine - 20%

FHC- Raul - 20%

1) Campaign 1: Velys 30% Click through to this site: <https://www.mchodessa.com/velys>

2) Campaign 2: Cardiology Click through to this site:

<https://www.mchodessa.com/services/cardiovascular-care/> 3) Campaign 3: Family

Medicine – MCHS Family Medicine Click through to this site:

<https://www.mchodessa.com/services/primary-care/>

4) Campaign 4: FHC Click through to this site:

<https://www.mchodessa.com/services/mch-family-health-clinics/>

OA Digital Ads - Rotating

Ortho/Velys

Cardiology

Family Medicine

FHC

Urgent Care

TV Commercials – IDs

Urgent Care (English/Spanish)

Billboard (s) -

-Loving Our Patients

-Walk in Clinic with Hours

-75th Anniversary (keep until May)

-Urgent Care

Andrews Billboards

- MCH Branding – Your One Source -Quality Care Close to Home
- 75th Anniversary
- Heart Health (Andrews only, always keep heart health)

Static Billboard

My MCH Billboard - Quality Care Close to home

Midland Lifestyles - June

AD - Velys

ARTICLE - Velys - Marsha's story

Pipeline Magazine - June

AD - Velys

ARTICLE - Velys - Marsha's story

Odessan Magazine - June

AD - Velys

ARTICLE - Velys - Marsha's story

Odessa Chamber E-Blast (s) - *Due the Monday before the date listed*

First, second, third Wed of the month

June 4th: Velys

Link: <https://www.mchodessa.com/velys>

June 11th: Sports Physicals

Link: <https://www.mchodessa.com/services/mch-urgent-care/>

June 18th: Dr. Mahmood Link: <https://www.mchodessa.com/video-center/ask-a-doc/ask-a-doc-dr-mahmood-medical-center-health-syste/>

Chamber Digital Mailer – June

AD - Velys

ARTICLE - Velys - Marsha's story

Link: <https://www.mchodessa.com/velys>

Podcast J & J Topics/Promos

Wk 1- Velys/Ortho

Wk 2- Cardiology - Procedures

Wk 3- Cardiology

Wk 4- Family Medicine

New Providers

Dr. Marotta - running digital, billboard and chamber blast